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Memorandum

Date: December 7, 2021

To: Student and Activities Fee Committee

From: Joel Klucking
Chief Financial Officer and Vice President for Business and Financial Affairs

Dear S&A Fee Committee,

The December 2, 2021 Service and Activities Fee Committee recommendation to reduce the overall S&A annual allocations and expenses for FY22 by 5% and for FY23 through FY25 by 10% with individual program adjustments being determined by divisional leadership, has been carefully reviewed.

Thus, I am pleased to inform you the December 2, 2021 recommendation is approved as submitted.

Sincerely,

Joel Klucking
CFO/Vice President
Business and Financial Affairs

c: Peggy Eaton
Lacy Lampkins
Joey Bryant

Business and Financial Affairs

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