

Criterion	Initial (1)	Emerging (2)	Developed (3)	Highly Developed (4)	Score	Comments, Concerns, Questions
Ongoing planning	Minimal evidence of planning process	Short-term planning process recently implemented	Multi-year planning process with some assessment data	Multi-year planning process with evidence of use of assessment data in planning		
Comprehensive planning	Minimal evidence of comprehensive institution planning	Some evidence of some comprehensive planning	Evidence of all- institutional planning process	Multi-year comprehensive planning		
Plans Implemented	Minimal evidence of plans being implemented	Evidence of some aspects of planning being implemented	Evidence of implementation of planning	Multi-year evidence of implementation of planning		
Broad-based participation	Minimal evidence of constituency involvement	Evidence that some constituency groups provided input	Evidence that majority of constituencies provided input to planning	Multi-year evidence that majority of constituency groups provided evidence and that the evidence was utilized in planning and improvements		
Informed by assessment data	Minimal evidence that assessment data utilized in planning	Some evidence that assessment data were utilized in planning	Evidence that assessment data are collected and analyzed	Evidence that assessment data are collected, analyzed and used for improvements		
Planning guides resource allocation	Minimal evidence that resource allocation is guided by formal planning	Some evidence that formal planning guides resource allocation	Evidence that formal planning regularly guides resource allocation	Evidence that formal planning assessment data regularly guides resource allocation		
Emergency preparedness	Minimal evidence of a plan	Plan development underway	Plan developed	Plan developed and evidence that plans are communicated and practiced		
Core Theme planning guides selection of programs and services	Minimal evidence that plans inform selection	Evidence that planning intermittently informs some selection	Evidence that planning guides program and service selection	Evidence of ongoing systematic use of planning in selection of programs and services		
Core Theme planning is informed by data collection and analysis	Minimal evidence that Core Theme planning is informed by data collection and analysis	Evidence that planning is intermittently informed by data	Evidence that planning is informed by data	Evidence of ongoing and systematic use of data in planning		