Central Washington University

Faculty Senate

Faculty Code

5/6/2020
# Table of Contents

**PREAMBLE** ................................................................................................................................. 1

**DEFINITIONS** ................................................................................................................................. 1

**ABBREVIATIONS** ............................................................................................................................ 1

Disclaimer ............................................................................................................................................. 2

**Preface** ............................................................................................................................................... 2

History .................................................................................................................................................. 2

Shared Governance ............................................................................................................................... 2

Authority .................................................................................................................................................. 3

**Faculty Code** .................................................................................................................................. 5

**Section I. Faculty** ............................................................................................................................... 5

A. Faculty-Defined .................................................................................................................................. 5

B. Other Faculty Appointments ........................................................................................................... 5

1. Election and Removal of Department Chairs ................................................................................. 5

**Section II. Faculty Rights and Responsibilities** .................................................................................. 8

**Section III. Distinguished Faculty Awards** ....................................................................................... 11

**Section IV. Faculty Senate** ................................................................................................................ 12

F. Internal Senate Procedures for the Protection of Faculty Rights and Responsibilities ......... 18

G. External Senate Procedures for the Protection of Faculty Rights and Responsibilities 19

Appendix A: Statement on Professional Ethics .................................................................................. 24

Appendix B: Distinguished Faculty Awards ....................................................................................... 26

Selection IV. SELECTION COMMITTEE ........................................................................................... 27

**APPENDIX C: College Budget Committees** ................................................................................... 32

Section I. DEFINITION .......................................................................................................................... 32

Section II. COLLEGE POLICIES ......................................................................................................... 32

Section III. COMPOSITION ................................................................................................................ 32

Section IV. COMMITTEE RESPONSIBILITIES .................................................................................... 32

Section V. COMMITTEE MEMBER RESPONSIBILITIES ............................................................... 32
PREAMBLE

DEFINITIONS
College: In the Code, a college refers to any one of the CWU’s academic, faculty-led institutions headed by a dean or executive director. These are: College of the Arts and Humanities; College of Business; College of Education and Professional Studies; College of the Sciences; Central Washington University Libraries.

Consultations: Substantive discussion of mutual exchange between two or more parties. Consultation both informs, receives feedback, and carefully considers feedback. Ideally, decisions will reflect consensus between the administrative leadership, appropriate bodies of the faculty, or other pertinent parties at CWU.

Department: See CWUP 5-60-030.

Interdisciplinary Programs: see CWUP 5-90-070.

President: The President is the Chief Executive Officer of the University, and is appointed by the Board of Trustees, which delegates broad administrative authority to the president.

Office of the President: The staff within the Office of the President coordinate policy development, communications, special projects, budget and other matters for the President’s Division, as well as for the university generally.

Simple Majority: 50% of those casting votes plus 1.

Unit: Any academic entity that falls under the category of program, school, library, department, or college.

ABBREVIATIONS
The following abbreviations shall be used in this document:

CWU: Central Washington University
BOT: The Board of Trustees of CWU
UFC: United Faculty of Central
CBA: The collective bargaining agreement between CWU and the UFC
Provost: CWU’s Provost and Vice-President for ASL
Senate: The Faculty Senate of CWU
Executive Committee (EC): The Executive Committee of the CWU Faculty Senate
Bylaws: The Bylaws of the CWU Faculty Senate
Code: The Faculty Code of the CWU Faculty Senate
AAUP: American Association of the University Professors
ADCO: Academic Department Chairs’ Organization
Disclaimer
The title of this document is the Faculty Code (hereinafter referred to as the “Code”). The provisions of this document may not conflict with the actions of the Board of Trustees (BOT) or the Collective Bargaining Agreement (CBA). The collective bargaining process addresses mandatory subjects of bargaining and other aspects of the terms and conditions of employment that the parties agree to bargain.

Preface

History
CWU faculty first created a “Faculty Code of Personnel and Policy” during the 1946-1947 academic year, which was subsequently approved by the faculty, president and BOT. This Code approved an 11-member Faculty Council that in 1962 became the Faculty Senate. With the approval of a CBA in 2006, the BOT approved an Interim Faculty Code and charged a group with equal representation from the Senate and the administration to create a new Faculty Code reflecting the conditions of the post-CBA environment. What follows is the result of that collaboration.

Shared Governance

Constituents: President, Board of Trustees, students, faculty, staff, alumni, and community members.

Shared governance is both an iterative planning process and a collaborative culture in which relevant constituents of Central Washington University commit themselves to being partners in aligning their priorities to accomplish the mission of the University. Shared governance functions through an organizational structure that fosters active collaboration, transparency, accountability, understanding, and acceptance of compromise, mutual respect, and trust. For effective shared governance, we, as a university, must strive to improve our commitment, culture, collaboration, accountability, and transparency.

Commitment in shared governance consists, not only of written statements of support for shared governance, but also the creation and maintenance of mechanisms to allow for the allocation of time and resources to effectively carry out shared governance.

Our informal, collective network of attitudes, behaviors, and assumptions comprise our culture. Improvements in culture come from a commitment from university constituents to jointly consider difficult issues and to jointly develop strategic directions. Faculty should be a critical
part in discussions surrounding themes central to the university mission. These themes include student outcomes, university revenue models, and campus capacity.

Meaningful participation by all relevant constituents during the formative stages of planning encompasses the ideal of collaboration in shared governance.

Shared governance is bolstered by consensus and clarity about who makes each type of decision on campus, as well as what role they have in the decision-making process. This clarity results in greater accountability.

Clear and honest communication by decision-makers to relevant constituents regarding the rationale for proposals and decisions aids transparency in shared governance. Shared governance calls for a commitment on the part of faculty, the BOT and the administration to work together to strengthen and enhance the university. Shared governance is based on the principle that the division of authority and decision-making responsibility between faculty and administration should be based primarily on distinctive expertise and competence, and the legal responsibilities of each group as articulated in Washington State Law, the CBA and the Faculty Code. While the CBA strengthens that mission through evaluations of faculty, the Faculty Code and Senate helps guarantee administrative quality through meaningful evaluations of the university administration. Such evaluations include regular evaluation periods, publication of results (in the form of data) to pertinent stakeholders and clear statements on the use of evaluations of administrators by the BOT and its administrative agents.

University and College committees – be they ad hoc or standing and regardless of their originating body – serves as the most vital centers of such collective decision-making and consultation. As such, the BOT, its administrative agents, faculty, staff, and students must all be allowed the opportunity to choose their own representatives for committees. Additionally, the administration and faculty must mutually commit to the time and supportive resources necessary for shared governance.

The Senate serves as the broadest representation of faculty at which the administration is present, and consultation with a quorum of the Senate functions as the most basic level of meaningful consultation between the Faculty and the Administration.

Shared governance acknowledges the interdependence among the BOT, its administrative agenda, faculty, staff, and students as well as the diverse expertise, talents, and wisdom that resides in each party. As such, shared governance requires that meaningful consultation rely on broad distribution of information to all stakeholders prior to making decisions. It also recognizes that unilateral actions as well as attempts to circumvent consultation damages the letter and spirit of shared governance. Commitment to this system will create a culture of mutual trust and respect, transparency, collaboration, and accountability.

Authority
Legal authority is lodged in the BOT and delegated, through the president, to the administration and the faculty. The university present discharges this responsibility through a system of academic colleges, departments and programs, non-academic divisions, and other units. The faculty discharges its responsibility through (a) a system of programs, departments and colleges designed to plan, develop, and implement programs and policies inherent to the unit; (b) the Senate; and (c) university, college, and department committees.
December 2006
BOT Approved 12/8/2006
Amended 5/4/20
Faculty Code

Section I. Faculty

A. Faculty-Defined

1. The word “faculty” as used in this Code shall mean only the following individuals employed by the university:

   a. Those individuals who conduct scholarship; who teach, coach, or supervise students or who engage in similar academic endeavors in which students receive credit or academic benefit; and
      i. who hold the academic rank of professor, associate professor, assistant professor, or emeritus professor; or
      ii. who hold the professional designation of clinical faculty, senior research associate, research associate, senior lecturer, lecturer, visiting professor or coach.

   b. Those individuals who occupy an administrative post, and who hold one of the academic ranks or professional designations listed in 1.a. above, and who hold academic tenure.

   c. Those individuals who serve as librarians or professional media specialists or as members of the counseling or testing service, and who hold one of the academic ranks or professional designations listed in 1.a above.

2. The word “faculty” as used in this Code shall not apply to any employees of the university other than those listed in A.1 above. Thus employees such as civil service employees, civil service exempt employees without academic rank, or student employees are not entitled to the rights and privileges of this Code unless specific Code provisions make such allowances.

B. Other Faculty Appointments

The specific rights and responsibilities of faculty working in special roles shall be delineated in the agreement and/or contract with the appointing authority, subject to the terms of the CBA, e.g., interdisciplinary program director, academic program director within a department or graduate program director.

1. Election and Removal of Department Chairs

   a. Election of Department Chairs
      i. Department chairs are appointed to a four-year term.
      ii. Department chairs are appointed upon the joint recommendation of the appropriate dean and department based on the process described below.
      iii. For internal searches, each department holds an election to select its chair at a meeting presided over by the appropriate dean. The election of a chair is subject to the approval of the dean, the provost, the president, and the BOT.
      iv. Only eligible faculty in a department shall vote. Eligible faculty include tenured and tenure-track faculty and non-tenure-track faculty holding the title of assistant professor or senior lecturer as defined by the CBA. All eligible
faculty shall be given a minimum of five (5) business days’ notice of the meeting date. Reasonable effort should be made to include, by proxy vote or absentee ballot, eligible faculty who are in off-campus positions or on leave.

v. The election result shall be determined by simple majority vote of eligible faculty. Ballots must be cast in person, by certified proxy or by absentee ballot.

vi. In the case where three or more candidates are running, if no candidate receives a simple majority, there shall be a runoff vote for the candidates receiving the two highest votes.

vii. If two or fewer candidates are running and no candidate receives a simple majority, the election shall be considered a failed election and paragraph (viii) below shall govern.

viii. In cases where no candidate achieves a majority vote in an election, the dean, in consultation with the provost, may appoint an acting chair or chairs for a period not to exceed two (2) years.

ix. In consultation with the department faculty (identified in paragraph iv. above) and the provost, the appropriate dean may initiate an external search for a chair. An external search for a chair must follow university hiring policy and procedure.

x. Departments may elect an individual to serve as department chair or two individuals to serve as co-chairs. The latter may have varying responsibilities and terms within a calendar year (e.g., academic year chair and summer term chair). Department policies must specifically address and delineate which one has the responsibilities for department management decisions such as budget, personnel, and curricular matters.

b. Removal or Replacement of Chairs

i. At any time, a simple majority of eligible faculty within a department may petition in writing to the appropriate dean for a review of the chair’s effectiveness.

ii. If after the review, the appropriate dean, in consultation with the provost, determines that a vote to recall and/or remove a department chair is warranted, the dean shall assure that a vote is conducted by secret ballot. The chair shall not participate in the balloting. All eligible faculty shall be given a minimum of five (5) business days’ notice of the ballot date. Reasonable effort should be made to include, by proxy vote or absentee ballot, eligible faculty who are in off-campus positions or on leave.

iii. The appropriate dean may remove a chair at any time after consulting with an considering input from the provost, the chair and the eligible faculty of the department if, in the judgement of the dean, removal is in the best interest of the department or the university.

c. Filling Temporary Chair Vacancies

i. When a chair is to be absent from the campus for a quarter or more, including summer, the department shall elect an acting chair from within its ranks, in accordance with I.B.1 above, if for any reason the department is unable to elect an acting chair, the appropriate dean can appoint an acting chair for no more than one quarter.

ii. An elected acting chair may serve for a period of up to two (2) years.
iii. When the chair is to be on leave for more than two (2) academic years, the chair must resign and a new chair is elected.

2. Emeritus Faculty Appointments
   a. Faculty, who are retiring from the university, may be retired with the honorary title of “emeritus” status ascribed to their highest attained rank or title. The emeritus status is recommended for faculty members who have an excellent teaching, scholarly, and service record consistent with their appointments.
      i. A normal requirement for appointment to the emeritus faculty is ten (10) years of full-time service as a member of the teaching faculty.
      ii. Any eligible faculty member may be nominated, including self-nomination, for emeritus status to the department chair. Nominations shall include a current vitae and may include letters of support.
      iii. A simple majority of the eligible faculty in a department as defined in I.B.1.a.iv must approve the recommendation of emeritus status. Departments must adhere to the simple majority vote.
      iv. The BOT may grant emeritus status to any faculty member at their discretion.
   b. Process:
      i. The department chair will send the nomination to the college dean with a copy to the nominee. The dean will arrange for a department vote of all eligible faculty.
      ii. The college dean will then forward the nomination to the provost with a recommendation of action and the results of the faculty vote. The provost will then submit the nomination to the Board of Trustees with a recommendation of action and the results of the faculty vote and a copy of the recommendation by the dean.
   c. Emeritus status is a privilege and is subject to state ethics laws and the Washington State Constitution. University-related activities that are not part of any part-time employment at the university as described in the CBA are considered “volunteer hours.” These volunteer hours must be reported to the university payroll office by any emeritus faculty member every quarter for insurance purposes and for Department of Labor and Industries reporting.
   d. The emeritus status ascribed to the faculty member’s highest rank or title provides for the listing of their name in the university catalog, use of the library and other university facilities, and participation in academic, social and other faculty and university functions. In addition, emeritus faculty:
      i. shall be issued staff cards and parking permits each year without charge, if budget permits;
      ii. shall have the same library and computer services, including an email account, as regular faculty;
      iii. shall receive university publications without charge;
      iv. shall qualify for faculty rates at university events, if available;
      v. may be assigned an office, if space permits
      vi. may have clerical support, if budget permits
      vii. may serve on any committee in ex officio, advisory, or consulting capacity according to expertise and experience.
The BOT may grant the status of emeritus faculty posthumously to faculty members deceased during their term of service to the university. See CWUP 2-30-240 regarding benefits extended to a surviving spouse.

Section II. Faculty Rights and Responsibilities

A. Faculty Rights

All faculty members have the right to:

1. participate in faculty and university shared governance by means of a system of elected faculty representatives on committees and councils at the departmental, college, university and Senate levels;
   a. Among the rights valued by the Senate is the right of any faculty member to speak on issues pertaining to their responsibilities. The Faculty Senate provides a protected environment in which faculty may engage in speech and actions (including voting) without fear of reprisal or admonition by their supervisors or administration. Faculty members who feel their rights under this Code have been violated may file a complaint as outlined in Faculty Code Section III.G.d.
   b. Be treated fairly and equitably and have protection against illegal and unconstitutional discrimination by the institution.
   c. Academic freedom as set forth in the 1940 Statement of Principles on Academic Freedom and Tenure, American Association of University Professors (AAUP) and Association of American Colleges, now the Association of American Colleges and Universities (AAC&U), with 1970 Interpretive Comments (AAUP), and the CBA.
   d. Access to their official files, in accordance with the CBA.
   e. Access (according to appropriate work assignment) to accurate budgetary, enrollment, retention, and alumni data for reasons of recruitment, retention, fundraising, budgeting and unit governance.

2. College Budget Committees

Faculty have a right to:

a. Participate in budget decisions at department, college, and university levels, through the Senate Budget and Planning Committee, representatives on university budget committees and sub-committees, and representatives on college or unit budget committees (see Appendix C).

b. The AAUP (1966) statement on shared governance makes clear that the Board of Trustees, administration, and faculty should “have a voice in the determination of short- and long-range priorities, and each should receive appropriate analyses of past budgetary experience, reports on current budgets and expenditures, and short- and long-range budgetary projections.” All participants in the budget process have the right to sufficient information to be able to carry out their responsibilities.

c. All faculty involved in the budget process have the right to speak on issues pertaining to the faculty member’s responsibilities as a participant in that process. The protections in II.A.1(a) apply to faculty members involved in the budget process at all levels.

B. Faculty Responsibilities

1. Principal Areas of Collective Faculty Responsibility
Collectively, the faculty has principal responsibility for academic policies and academic standards for such fundamental areas as curriculum, subject matter and methods of instruction, research, faculty status (as defined in the CBA), and those aspects of student life which relate to the educational process. Principal responsibility means that faculty, through the Senate and its committees, make decisions in consultation with the provost, deans, and other administrators, subject to the approval of the president and the BOT.

These areas include
a. curriculum, including program revision, criteria for addition and deletion of courses, and standards for granting degrees;
b. subject matter and methods of instruction, including education policies, assessment of student learning, and grading standards;
c. governance of the General Education Program at the university;
d. scholarship, including research and creative activity, freedom of scholarly inquiry and standards for evaluation of faculty scholarship;
e. implementation of CBA processes, including development of substantive content regarding faculty status, including faculty ethics, peer review in hiring, tenure, promotion, post-tenure review, and merit;
f. those aspects of student life that relate to the academic experience, including student academic ethics and academic co-curricular policies;
g. criteria for admissions to undergraduate matters;
h. criteria for admissions to graduate programs and selection of graduate students;
i. participation in accreditation and assessment.

2. Areas of Individual Faculty Responsibility
In addition to the collective responsibilities listed above, each faculty member has the responsibility to:
a. fulfill assigned teaching duties, student advising, and other instructional activities benefiting students’ academic development;
b. follow policies and guidelines served from those policies by the university, college, and department;
c. perform professional activity for continual updating of course content to reflect current development in the faculty member’s academic field;
d. uphold standards of professional ethics outlined in the AAUP Statement on Professional Ethics (see Appendix A of this Code) and the CBA;
e. participate, where appropriate in the operation and governance of the department, college, and university by such means as to:
   i. assist in the planning, delivery, assessment, improvement, and development of the academic curriculum in the disciplines housed in the department;
   ii. participate in accreditation and program reviews;
   iii. assist in student recruitment and retention;
   iv. participate in the academic appeals procedure in accordance with guidelines established in Academic Affairs policy;
   v. participate in the recruitment and selection of faculty, staff and administrators;
   vi. participate with administrators in matters of faculty status such as reappointment, tenure, and promotions, per the terms of the CBA;
   vii. participate in the assessment and evaluation of students, faculty, staff and academic administrators;
   viii. participate in university and Senate committees;
   ix. work collaboratively and productively with collages.
C. Areas Meriting Significant Faculty Consultation
Because all aspects of the university are interconnected, consultation with faculty is essential in areas that significantly affect the academic character and quality of the university. Consultation occurs through substantive discussions between administrators and appropriate faculty bodies as specified in this document and as required by the collective bargaining process.

The more directly decisions affect the academic character and quality of the university, the more extensive and consultation with faculty should be. Ideally, decisions will reflect consensus between the administrative leadership and the appropriate bodies of the faculty.

Areas for faculty consultation include, but are not limited to:
1. university and college mission;
2. undergraduate and graduate admissions, enrollment management, and scholarships;
3. budget;
4. hiring and evaluation of academic administrators;
5. recommendation of candidates for honorary degrees;
6. academic facilities, including instructional technologies;
7. aspects of student life that affect academic climate and quality;
8. policies related to academic calendars;
9. creation, reorganization, or renaming of academic units.

D. Procedures for Faculty Consultation
1. When consultation with faculty is sought, the initiator (e.g. an administrator or representative of a decision-making unit) will submit a request to the Faculty Senate Executive Committee. Depending on the scope, the request may be submitted in the form of electronic or paper communication. The initiator’s request should include:
   a. a succinct, written summary of the matter;
   b. preliminary identification of faculty bodies that might be impacted or for whom this might be relevant;
   c. an assessment of potential positive AND negative impacts on colleges, departments, faculty, or other entities as relevant;
   d. in cases of creation, reorganization, or renaming of academic units.

2. The Executive Committee will:
   a. Verify the list of faculty bodies that might be impacted.
   b. Propose a procedure for faculty consultation and input, usually consisting of the following mechanisms:
      i. “Committee Review”: Send the proposal to a Senate committee or task force for review. Senate committees are responsible for representing faculty and may also, as part of their deliberations, need to solicit broader faculty input, as outlined below.
      ii. Solicit representative faculty input using one or more of the following procedures:
         a) “Faculty Input”: Solicit input via the system of senator representatives. This may include an oral presentation of the issue in Senate that includes a written communication via the Senate to faculty senators. This communication will include open-ended questions that solicit a range of concerns or ideas that might pertain to the issue. The communication
should provide an end date for feedback (no less than 2 weeks). The Executive Committee will help compile the ideas in preparation for the next step(s).

b) “Faculty Survey”: Administer a survey to the faculty via the Senate office. If the initiators do not have expertise in survey design, they must consult with those with such expertise to ensure a valid survey (e.g., is not leading or pre-determined).

c) “Faculty Vote”: Give faculty the opportunity to participate in a confidential vote (online or in paper) over a specified time period (no less than 2 weeks). The faculty vote can precede or follow solicitation of broader faculty input.

3. Gather data to gain an understanding of the issues pertaining to the topic or initiative in one or both of the following ways:
   a. “Focus group”: Invite a representative sample of potentially impacted parties to a focus group. If the initiators do not have expertise in focus group design or facilitation, they must secure help from those with such expertise.
   b. “Faculty forum”: Invite all faculty to a forum to convey information and solicit feedback.

4. In most cases, no one mechanism, alone, can be considered an adequate opportunity for input. Also, the following in isolation do not constitute valid “consultation with faculty”: consultation only with the Senate Executive Committee, Senate Chair, or other individual members of a Senate committee; or representation by one or several faculty on a committee. Moreover, consultation with faculty through Faculty Senate does not preclude consultation with other units, with which consultation may be required or advised (e.g. UFC or ADCO).

5. After consultation the initiator:
   a. will submit documentation of the process to the Executive Committee and how the input was incorporated in the decision-making.

Section III. Distinguished Faculty Awards

The Distinguished Faculty Awards are the highest awards attainable at the university and must represent the highest level of performance. The awards are overseen by the Senate (Appendix B is incorporated by reference). There are no honorable mention awards.

A. Annual Distinguished Faculty Awards
The Senate confers four unique awards annually to recognize outstanding distinguished faculty in the following areas:

1. Distinguished Teaching Award (there are 2 awards, 1 for tenured/tenure-track and 1 for non-tenure-track faculty).

Teaching excellence shall be defined as:
   a. a demonstrated breadth and depth of knowledge;
   b. clarity in methodology and organization of materials, and effective methods of presentation;
   c. continued scholarship and integration of scholarship into course work;
d. assistance to students in understanding the value and relevance of the subject matter and course materials, both within the discipline and in a broader context.

2. Distinguished Service Award
   Service shall be defined as endeavors contributing to the welfare of individuals, professional organizations, university groups, the community at large, or the university.

3. Distinguished Faculty of Scholarship/Artistic Accomplishment Award
   a. Scholarship shall be defined as scholarly or scientific investigation or inquiry, conducted to advance the state of knowledge of the discipline.
   b. Artistic accomplishment shall be defined as the composition, creation, production or other significant and/or innovative contribution to an artistic event. Artistic accomplishment may include, but is not limited to, innovation in music, drama, film, art, dance, poetry or fiction that is a significant contribution to our understanding of the range of human experience and capabilities.

B. Board of Trustees Distinguished Faculty Award
   The Board of Trustees Distinguished Faculty Award is bestowed on a faculty member who has demonstrated a long-term combined record of excellence in teaching, scholarship or artistic activities, and service (as defined in Sections III.A.1, III.A.2, and III.A.3) at CWU. The Board of Trustees awards one recipient every other year.

Section IV. Faculty Senate

There shall be a Faculty Senate, which is a representative body of the university’s faculty as defined in the CBA. The Faculty Senate is the primary instrument for shared governance and consultation at CWU. The Senate shall have the responsibility of acting for and on behalf of the faculty in matters that are not mandatory subjects of collective bargaining or that are not in conflict with state, and federal law. The Senate shall conduct business, craft bylaws, and adopt motions under Robert’s Rules of Order.

A. Powers
   The Senate shall have the following powers and duties to:
   1. submit recommendations to the BOT through the president;
   2. review and approve changes regarding educational policy, curricula, academic programs, and academic regulations and standards;
   3. adopt bylaws pertaining to the internal mechanisms of this Senate;
   4. initiate action recommending studies and changes relating to educational policy, curricula, academic programs, and academic regulations and standards;
   5. make recommendations on matters relating to faculty welfare or morale, student affairs, business and budgetary affairs, and other matters of professional interest to faculty;
   6. facilitate communication among and between the faculty and administration.

B. Membership

   1. The Senate shall include:
      a. Voting members
The following voting members are selected from faculty who hold no concurrent exempt appointment.

i. One senator and an alternate elected by and from tenured or tenure-track faculty from each academic department and the library.

ii. Additional senators, elected as directed in paragraph I above, allocated to departments as specified in the Senate Bylaws.

iii. One senator-at-large and an alternate from each of the university centers that have at least five full-time faculty. Also one senator-at-large and an alternate for the remaining centers with fewer than five full-time faculty. Senators-at-large and alternates may be full-time non-tenure track, and are elected by the faculty at the respective center(s).

iv. Two non-tenure track faculty members and two alternates elected in the spring quarter for the following year by those non-tenure track faculty under contract in the preceding winter quarter. The senators and alternates shall serve for one academic year contingent on continued employment as non-tenure track faculty at CWU. The Executive Committee shall oversee the election.

b. Nonvoting members
   There shall also be the following ex officio, nonvoting members:
   i. the president;
   ii. the provost;
   iii. three student representatives selected by the Associated Students of CWU – Board of Directors.

2. Terms of service for voting senators:
   a. Term appointments for tenured or tenure-track senators and alternates shall run three (3) academic years. No tenured or tenure-track senator shall serve more than three (3) consecutive terms. A partial term of two (2) academic years or more shall be treated as a full term, while a partial term of less than two (2) academic years shall not be counted.
   b. Term appointments for non-tenure track senators and alternates shall run one (1) terms. A partial term shall be treated as a full term.
   c. All terms begin June 16th.

3. Provisions for replacements are contained in the Bylaws.

C. Officers of the Senate
   1. The faculty shall elect members of the Executive Committee, with such powers and duties as set forth in this document and transmitted by the Senate. The Executive Committee values a broad range of views and diverse knowledge of the university. To this end, membership from some colleges or the library may be limited to avoid over-representation.
   2. Chair-Elect
      a. The Senate shall elect the chair-elect of the Executive Committee, with such powers and duties as set forth in this document and transmitted by the Senate. The chair-elect shall serve as a member of the Bylaws and Faculty Code Committee and liaison to all non-senate committees.
      b. The chair-elect performs such duties and provides such advice that may be requested, such as: attend meetings as a resource at the request of the chair, support the ongoing Senate work and support the chair as needed.
   3. Chair
a. The chair shall be the presiding officer at all meetings of the Senate, at any faculty forum, and at general faculty meetings upon request of the president of the university.

b. The chair shall serve as official representative and spokesperson of the faculty and the Senate in communication with the faculty, the BOT, the administration, the student body, and other groups regarding matters that are not mandatory subjects of bargaining.

i. In this capacity, the chair or the chair’s designee shall have the right to ex officio voting membership on any university committees and councils on which the Executive Committee deems that faculty ought to be represented.

4. Past Chair
   a. The past-chair shall serve on the Budget and Planning Committee and serve as liaison to the Faculty Legislative Representative.
   
   b. Past-Chair shall participate in the leadership transition of the Senate, and serve as a resource as needed to fulfill Senate business. Additionally, the past-chair will serve as timekeeper during Senate meetings.

D. Committees

1. Standing Committees
   The Senate shall maintain six standing committees. They are the General Education Committee, the Academic Affairs Committee, the Curriculum Committee, the Bylaws and Faculty Code Committee, the Evaluation and Assessment Committee, and the Budget and Planning Committee.
   
   a. The General Education Committee shall be concerned with the study, development, and improvement of the General Education Program. The committee shall review and recommend courses, programs and policies of general education in close cooperation with appropriate academic administrators. It shall perform other duties as may be requested or approved by the Executive Committee.
   
   b. The Academic Affairs Committee shall be concerned with the study and improvement of academic standards, academic policies and regulations, and academic organizational structures. The committee shall review and recommend changes to academic policy (section 5-90 of the CWU Policies Manual, General Academic Policies). It shall perform other duties as may be requested or approved by the Executive Committee.
   
   c. The Curriculum Committee shall be concerned with the study, development, and improvement of the curriculum, educational programs, and academic policy at the university. It shall cooperate with other individuals, groups, or committees at the university in carrying out its duties. The committee shall review and recommend changes to academic policy (section 5-50 of the CWU Policies Manual, Curriculum Policies and Procedure). It shall perform other duties as may be requested or approved by the Executive Committee.
   
   d. The Bylaws and Faculty Code Committee shall be concerned with the continuing study and improvement of the Senate Bylaws and the Faculty Code. It shall receive, review, initiate, and make recommendations or proposals for amendments to both documents to the Senate via the Executive Committee, coordinating its efforts with other individuals, groups or committees as necessary or appropriate. It shall prepare drafts of such amendments and present such drafts to the Senate together with the
rationale for such amendments, and do such other similar things as charged by the Executive Committee.

e. The Evaluation and Assessment Committee shall be concerned with assessment tools affecting faculty or requiring faculty input. It shall receive, review, initiate, and make recommendations or proposals for assessment tools used for the biennial Faculty Assessment of Academic Administrators, the biennial Senate and Executive Committee Assessments, and do such other similar things as charged by the Executive Committee, coordinating its efforts with other individuals, groups or committees as necessary or appropriate.

f. The Budget and Planning Committee shall be concerned with the overall university budget, the implementation of and changes to the budgeting model, and the impact of the university budget on academics. The committee will facilitate a two-way flow of information between faculty at the department level and the President’s Budget Advisory Council (PBAC). It shall make budgetary recommendations on behalf of faculty and as representatives of the faculty to the PBAC. Whenever possible, especially on matters of great importance, the Budget and Planning Committee’s recommendation must be voted upon by the Senate. Any senator may make a motion to reject or amend a proposed recommendation by the committee. If the motion passes, the original recommendation shall be considered rejected or amended, and shall not be proposed by the Budget and Planning Committee to the PBAC. The Budget and Planning Committee shall perform other duties as assigned by the Executive Committee.

2. Creation of Committees

The Senate shall have the right to authorize the creation of additional standing committees that are necessary to accomplish the work of the Senate.

a. The Executive Committee may initiate and, with the approval of the Senate, authorize the creation of standing committees. Alternatively, any senator with a written petition signed by a total of ten (10) senators may recommend to the Executive Committee the creation of a standing committee. No later than forty-five days after receipt of the petition, the Executive Committee shall submit the proposal to the Senate for its consideration.

b. The chairperson of any standing committee shall have the authority, upon approval of the voting members of the standing committee and of the Executive Committee, to create subcommittees.

c. The Executive Committee shall have exclusive authority to create ad hoc committees.

3. Authorized of Committees

The authorizing resolution or motion establishing any standing committee shall include, but is not limited to, language to establish the scope of the committee’s charge, the length of time for which the committee will be in service, the number of members on the committee, and the length of term for which members will serve.

a. The Executive Committee, with the approval of the Senate, may, at any time, amend the authorizing language of a standing committee.

b. The maximum length of time a standing committee shall be authorized by the Senate is four years, excepting those committees identified in D.1 above. The Senate may reauthorize a standing committee at the end of its term.

c. There shall be no limit to the number of times the Senate may reauthorize a standing committee.
4. The Executive Committee shall have the right to appoint the members of all Senate standing, sub, and ad hoc committees with Senate approval.

5. Terms of service for committee chairs shall be limited to six (6) consecutive years. A partial year shall be treated as a full year.

6. All changes suggested by any committee must be approved by the Senate before being adopted.

7. The Executive Committee shall nominate a faculty legislative representative to the president. Upon approval by the president, this nominee shall then be confirmed by the full Senate.

8. The Executive Committee shall forward nominations for faculty positions on university standing committees to the Offices of the President and Provost. The provost or president shall make the final selections and appointments.
   a. A committee member shall report on at least a quarterly basis to the chair-elect using the form provided by the Executive Committee. If there are issues that affect the general faculty, additional contact is required (as outlined in section II.B.2).
   b. The chair-elect will serve as liaison and report to the Faculty Senate.

E. Assigned Time and Workload Units for Senate Offices and Activities

1. Workload units associated with Senate offices and activities are based on: 30 hours of time spent in meetings and in preparation for meetings = 1 workload unit. It is acknowledged that units assigned reflect an annual average that faculty may reasonably expect over a three-year term.

2. Senate Chair
   a. The Senate chair shall be relieved of thirty-six (36) workload units of teaching for the academic year to perform their duties. The department in which the chair teaches shall receive compensatory funds from the Senate.
   b. The chair assumes certain duties and responsibilities in the summer, for which 8-14 WLU (based on need and budget considerations) are negotiated with the president.

3. Senate Chair-Elect
   a. The Senate chair-elect shall be relieved of eighteen (18) workload units of teaching for the academic year to perform their duties. The department in which the chair-elect teaches shall receive compensatory funds from the Senate.
   b. The chair-elect assumes certain duties and responsibilities in the summer, for which the Senate Chair assigns 1 WLU.

4. Senate Past Chair
   a. The Senate past chair shall be relieved of eighteen (18) workload units of teaching for the academic year to perform their duties. The department in which the past chair teaches shall receive compensatory funds from the Senate.
   b. The past chair assumes certain duties and responsibilities in the summer, for which 4-7 WLU (based on need and budget considerations) will be negotiated with the president.
5. Executive Committee Member
   a. Executive Committee members who are not the chair, chair-elect or past chair shall receive six (6) service workload units, three (3) of which shall be reimbursed by the Senate.
   b. Members of the EC assumes certain duties and responsibilities in the summer, for which the Senate Chair assigns 1 WLU.

6. Faculty Legislative Representative (FLR)
   a. The FLR shall receive release time from teaching as well as a travel allowance, negotiated each year with the president.
   b. In the event that the FLR is also elected chair of the Council of Faculty Representatives (FLRs of Washington universities), more release time, a higher travel allowance, and a summer stipend shall also be negotiated.
   c. Past allocations for these items shall be available from the Senate Office.

7. Senator
   a. Workload units for senators from academic departments, the library, and university centers (IV.B.1.a.i-iii) are estimated at one (1) per academic year.
   b. Workload units for non-tenure track senators (IV.B.1.a.iv) shall be allocated each year in consultation with the provost. Information on past allocations for these positions shall be available from the Senate office.

8. Senate Committee Chair
   Workload units for the position of chair of a Senate committee are estimated at two to four (2-4) per academic year, except for the General Education Program Director and Chair (as detailed in sections IV.E.8.a., b., & c.). When elected committee chairs configure their workload plans, they should contact the Senate Office to determine a specific estimate for the upcoming year.
   a. The General Education Program Director and Program Director-Elect shall be relieved of a total of thirty-two (32) WLU of teaching for the academic year, to be divided between them. The General Education Program Director and Director-Elect will determine the distribution of the 32 WLU based on their specific expertise and interests. Workload distribution decisions will be made as soon as possible following the ratification of the Director-Elect, and will be forwarded to the Executive Committee no later than the first Friday in February.
   b. The General Education Program Director will serve as chair of the General Education Committee and Subcommittees. The department(s) in which the program director and program director-elect teach shall receive compensatory funds from the Provost’s office.
   c. The program director, or GEC designee, assumes certain duties and responsibilities in the summer, for a total of four (4) WLU. Any additional units will be negotiated with the Provost.

9. Senate Committee Member (Non-Chair)
   Workload units for the positions of non-chair members of Senate committees are estimated at one to two (1-2) per academic year, except for General Education Pathway Coordinators (as detailed in Section III.E.9.a & b). When ratified committee members configure their workload plans, they should contact the Senate Office to determine a specific estimate for the upcoming year.
a. General Education Pathway Coordinators shall be relieved of three (3) WLU of teaching for the academic year to perform their duties.
b. Pathway Coordinators will be compensated one (1) WLU during the summer from the Provost office.

F. Internal Senate Procedures for the Protection of Faculty Rights and Responsibilities

1. Interpretation (Bylaws VII.A)
   A request for formal interpretation of the Faculty Code must be submitted by a petitioner or petitioners to the Bylaws and Faculty Code Committee. That committee shall review the request and make a written recommendation to the Senate, which shall take action on the recommendation. If the recommendation is forwarded to the BOT, the BOT shall take action on the recommendation within sixty (60) days of its receipt from the Senate.

2. Faculty Senate Forum (Bylaws VII.B)
   The Faculty Senate forum is an open meeting, called by the Senate chair and/or Executive Committee, to which all members of the faculty shall be invited. Its usual purpose is for the Senate to convey information to the faculty and to solicit their feedback. All faculty are strongly encouraged to attend such a forum should a referendum be called.

3. Referendum (Bylaws VII.C)
   The Senate may decide to refer any question or issue before it to the faculty-at-large for vote. All faculty are strongly encouraged to vote should it be called. Eligible faculty include tenured and tenure-track faculty, and full-time non-tenure-track faculty or those who are senior lecturers.

4. Faculty Senate Hearing (Bylaws VII.D)
   Any ten (10) eligible faculty (as defined in Section IV.F.3) members may, by written petition filed with the Senate chair, secure any opportunity, as a body or by selected representatives, to address the Senate in order to convey information, request Senate action, or propose policy changes on any matter over which the Senate has the power to act. The petitioners do not, however, have the power to advance motions (which resides only with members of the Senate) or to compel the Senate to act on any matter that they raise. Anonymity cannot be guaranteed.

5. Review by Faculty (Bylaws VII.E.)
   All actions (motions passed) by the Senate shall be subject to review by the faculty if a written petition for review has been signed by at least ten (10) percent (as defined in Section IV.F.3) and submitted to the Senate chair. The petition must be filed no later than fourteen (14) days after the approval of the minutes of the Senate meeting during which the action to be reviewed was taken. If the Senate refused to change its position, a vote of the entire faculty on the Senate action under review shall be conducted by the Executive Committee. This vote shall determine whether or not the Senate action is reversed.

6. Amendment Process
   a. Amendments to the Code may be proposed only by members of the Senate.
b. Copies of all amendments shall normally be sent to all members of the Senate, and must be formally read and incorporated in the minutes of two consecutive Senate meetings. But for an exception, see paragraph e. below.

c. An amendment may be voted on during the meeting following the meeting in which the proposal was read for a second time. Approval of an amendment requires a two-thirds majority of those present and voting.

d. Upon final approval of an amendment to the Code, the motion number and date shall be noted in the revised language.

e. Purely clerical amendments (i.e., to spelling, grammar, structure, or organization) that do not affect content can be an exception to paragraphs b-d above. If the Bylaws and Faculty Code Committee votes unanimously that an amendment is purely clerical; and if the Executive Committee votes unanimously in agreement; then, and only then, the amendment may be presented to the BOT for approval with being read and voted on by the Senate. If any member of either the Bylaws and Faculty Code Committee or the Executive Committee does not agree that the amendment is purely clerical, the amendment process must proceed as specified in paragraphs b-d above.

f. All amendments are subject to final approval by the BOT.

G. External Senate Procedures for the Protection of Faculty Rights and Responsibilities

1. Complaint Policy and Procedures
   a. Obligations
      The university recognizes the right of faculty to express differences of opinion and to see fair and timely resolutions of complaints. It is the policy of the university that such complaints shall first be attempted to be settled informally and that all persons have the obligation to participate in good faith in the informal complaint process before resorting to form procedures. The university encourages open communication and resolution of such matters through the informal processes described herein. The university will not tolerate reprisals, retribution, harassment or discrimination against any person because of participation in this process. This section establishes an internal process to provide university faculty a prompt and efficient review and resolution of complaints.

      All university administrators shall be attentive to and counsel with faculty concerning disputes arising in areas over which the administrators have supervisory or other responsibilities, and shall to the best of their ability contribute to timely resolution of any dispute brought to them.

   b. Definitions
      i. Complainant(s): An individual or group representative making the complaint.
      ii. Respondent(s): An individual or entity against whom the complaint is being made. A respondent could be an academic department, a member of the faculty, staff, an administrative unit, or a member of the administration.
      iii. Complaint: An allegation made by the complaint(s) that the respondent(s) has violated the Faculty Code or policies under the Faculty Senate purview.

   c. Scope
i. **Jurisdiction:** The purpose of the complaint policy and procedure is to provide a means by which (a) complainant(s) may pursue a complaint against a respondent(s) for alleged violations of the Code and policies that fall under the Faculty Senate purview. A complainant may file a complaint that asserts a violation of the following Code, policies and/or standards:
   a) Faculty Code  
   b) Faculty Senate Bylaws  
   c) Curriculum Policy and Procedures (CWUP 5-50 and CWUR 2-50)  
   d) Academic Policies, Standards and Organizational Structures (CWUP 5-90 and CWUR 2-90)  
   e) Evaluation and Assessment  
   f) General Education (CWUP 5-100)  
   g) Budget and Planning  
   h) Professionalism  
   i) Professional Ethics (Faculty Code Appendix A)  
   j) Scholarly Misconduct  
   1. Complaints alleging fabrication falsification or plagiarism in research/scholarship are subject to CWUP 2-40-250. Both the Senate and CWUP processes will be conducted in parallel.

ii. **Exclusions:** Should the Senate receive a complaint involving the following exclusions, the complaint will be returned to the complainant(s).
   a) Civil rights complaints properly addressed under the process provided in CWUP 2-35.  
   b) Matters subject to the grievance process contained in the CBA, including allegations of violations of the terms of the CBA.  
   c) Matters subject to the complaint process contained in the CBA including substantive academic judgements in matters of workload, reappointment, promotion, tenure, and post-tenure review.

d. **Complaint Process**
   i. Prior to submitting a formal complaint to the Senate, complainant(s) are strongly encouraged to make a good faith effort to discuss the complaint with the dean or member of the university administration having direct responsibility for the area of concern. It is acknowledged that the nature of some complaints precludes such a step. If no mutually acceptable resolution of the complaint can be reached, complaint(s) may file a formal written complaint with the Senate for review.
   ii. A complaint(s) filing a complaint should first consult Section IV.G.1 Complaint Policy and Procedures, and meet with the Faculty Senate Chair. The Chairperson will advise the complaint(s) about the Senate’s jurisdiction and the complaint process.
   iii. To initiate a formal complaint, complainant(s) must complete, sign, and submit the Complaint Form located on the Faculty Senate website, which includes the following mandatory elements.
      a) Concise statement identifying the complaint(s) with contact information.  
      b) Concise statement identifying the respondent(s) with contact information.  
      c) Basis for seeking a review by the Faculty Senate.  
      d) Each and every specific section of the Code, policies, and/or standards that was allegedly violated.
e) Supporting documentation pertinent or referred to in the complaint to substantiate the alleged code, policies, and/or standards violations.

f) Summary of the complaint with a description of the issue giving rise to the complaint.

g) Concise statement on how the alleged conduct of the respondent(s) violated the Code, policies, and/or standards.

h) Concise statement of the negative effect that the alleged violation has had on complaint(s).

i) Reasonable outcomes that would resolve this situation.

j) Summary of efforts to resolve this complaint.

iv. The complainant(s) shall submit the completed Complaint Form and supporting documents in both electronic and hard copy forms to the Senate Office addressed to the Faculty Senate Executive Committee (EC).

v. Complaints are not confidential. Elements of this complaint may be released as needed at the discretion of the Faculty Senate Executive Committee.

vi. The complaint will be delivered to all members of the EC at the next scheduled EC meeting. The EC has the primary responsibility to ensure and to arrange an appropriate review by applicable committees. The EC will conduct an initial review of the complaint within 10 business days during the academic year to determine:

a) Whether the complaint falls within the Senate’s purview. If not, the EC will return the complaint to the complainant(s) with recommendations as to the appropriate avenue for resolution to the complaint.

b) Whether the complaint package is complete. If incomplete, the EC may request the complainant(s) to revise and resubmit the complaint.

vii. Depending on the basis for complaint, the EC will charge the appropriate Senate standing committee(s) or at its discretion may decide to form an ad hoc committee to review the complaint. The assigned committee shall write an opinion specifically addressing the alleged policy and code violations. The committee(s) will be given specific parameters to work with and shall be required to consider all application of the code and policies.

viii. The EC will determine the membership of the ad hoc committee, and will not include members who may have a real or perceived conflict of interest. The ad hoc committee shall consist of at least three tenured faculty members. The EC may invite other representatives depending on the nature of the complaint.

ix. The committees charged with the complaint review shall receive a copy of the complaint and start their review at the next regularly scheduled meeting. The committee shall have the right to call and question complaint(s) and respondent(s). The respondent(s) will be given an opportunity to present their written response to the complaint along with evidence. The Committee(s) shall make every effort to complete its review, make a determination, and report its findings and recommendations, in writing, to the EC for its consideration and action, within 20 business days. This period may
be extended at the discretion of the EC. As a result of their review, the committee(s) shall determine one of the following findings:

a) No violation
b) Clear violation
c) Possible violation

x. The committee’s report based on the assigned charges should be specific, and shall include the substantiating basis for each finding and the evidence supporting their recommendation.

xi. The EC will review the committee’s opinions along with its findings and recommendations. The EC will prepare a summary statement. If evidence was found there were violations of Code and policies, the EC will determine the consequences, which could be in the form of:

a) A Motion of Censure
b) A Motion of Resolution
c) A Motion to officially enter the action in the Senate records

xii. The EC shall forward the final summary and actions to the member of the university administration having direct responsibility for the area of complaint, along with the Provost, President, and other parties as relevant.

2. Vote of No Confidence

Academic administrators may be subject to a Vote of No Confidence. Votes of No Confidence require two primary steps. The first step (Section a-c) is an authorization vote by the Faculty Senate to determine the specific parameters of the Vote of No Confidence (who, what, where, when and why) as well as to charge the Faculty Senate Executive Committee (EC) with the authority to conduct the Vote of No Confidence. The second step (Section d) is the implementation of the Vote of No Confidence by the EC.

a. Motions to Authorize a Vote of No Confidence

i. There are two avenues that can be used to initiate the authorization of a Vote of No Confidence.

a) Any Senator, when accompanied by a written second to the motion from another Senator, may bring a motion to hold a Vote of No Confidence.
b) Any ten (10) eligible faculty members (Section I.A. Faculty Defined) may bring a petition to hold a Vote of No Confidence.

ii. Authorization motions must be submitted to the Faculty Senate Chair at least ten (10) working days before the next regular meeting of the Faculty Senate when the motion is intended to be introduced. This motion charges the EC to conduct a Vote of No confidence. The motion must include:

a) name and title of administrator;
b) instructions guiding how the vote is to be conducted (i.e. time/day, voting period, who may vote);
c) the specific ballot language; and
d) reason and justification for the Vote of No Confidence.

iii. Methods of conflict resolution reasonably available (e.g. informal talks, mediation, etc.) should have been exhausted before bringing a motion for a Vote of No Confidence to the Senate.
b. Committee Review of the Motion for a Vote of No Confidence

i. The EC – or an ad hoc committee appointed by the EC – will be charged with reviewing the motion for any procedural or factual content before it goes to the floor of the Senate. The reviewing committee may consult with individuals or groups (e.g. originator(s) or subject of the vote) as needed while assessing any claims made in support of the motion.

ii. If the EC or ad hoc committee determines that additional time is needed to review any claims or procedural issues, the committee may request an additional delay until the following meeting. However, the motion must be brought to the floor of the Senate at the following meeting (within 2 regularly scheduled Faculty Senate meetings since being submitted to the Faculty Senate Chair) unless withdrawn by the originator(s).

iii. The EC or ad hoc committee may, at its discretion, issue a report to the Senate with any factual or procedural findings for their review of the motion.

iv. The Senate Chair will notify the individual subject to the Vote of No Confidence motion at least five (5) working days after receipt of the motion and invite that person to the Senate meetings where the motion will be introduced.

c. Floor Vote on Motion for a Vote of No Confidence

i. Upon review by the EC or ad hoc committee, the authorization motion for the Vote of No Confidence will be introduced at the next Faculty Senate meeting. The text of the motion, as well as any reports or additional commentary by reviewing committees will be distributed to Senate.

d. Conducting the Vote of No Confidence

i. Upon being passed by a simple majority vote in the Faculty Senate, the EC will carry out the Vote of No Confidence as outlined in the motion. Votes will be conducted by a confidential paper ballot. The EC will decide any details regarding the implementation of the vote that were not addressed in the motion.

ii. The Executive Committee will notify the subject of the vote, in writing, of the results at least (1) day prior to the results being made public. Results of the vote will be made public in the Faculty Senate office and will also be sent to the original petitioner(s) (Section IV.G.2.a), Senators, the President of the University, and Board of Trustees.
Appendix A: Statement on Professional Ethics

From the AAUP Policy Documents and Reports (Red Book).
The following statement, a revision of a statement originally adopted in 1966, was approved by
the Association’s Committee on Professional Ethics, adopted by the Association’s Council in
June 187, and endorsed by the Seventy-third Annual Meeting.

Statement on Professional Ethics

Introduction
From its inception, the American Association of University Professors has recognized that
membership in the academic profession carries with it special responsibilities. The Association
has consistently affirmed these responsibilities in major policy statements, providing guidance to
professors in such matters as their utterances as citizens, the exercise of their responsibilities to
students and colleagues, and their conduct when resigning from an institution or when
undertaking sponsored research. The Statement on Professional Ethics that follows sets forth
those general standards that serve as a reminder of the variety of responsibilities assumed by
all members of the profession.

In the enforcement of ethical standards, the academic profession differs from those of law and
medicine, whose associations act to ensure the integrity of members engaged in private
practice. In the academic profession the individual institution of higher learning provides this
assurance and so should normally handle questions concerning propriety of conduct within its
own framework by reference to a faculty group. The Association supports such local action and
stands ready, through the general secretary and the Committee on Professional Ethics, to
counsel with members of the academic community concerning questions of professional ethics
and to inquire into complaints when local consideration is impossible or inappropriate. If the
alleged offense is deemed sufficiently serious to raise the possibility of adverse action, the
procedures should be in accordance with the 1940 Statement of Principles on Academic
Freedom and Tenure, the 1958 Statement on Procedural Standards in Faculty Dismissal
Proceedings, or the applicable provisions of the Association’s Recommended Institutional
Regulations on Academic Freedom and Tenure.

The Statement

1) Professors, guided by a deep conviction of the worth and dignity of the advancement of
knowledge, recognize the special responsibilities placed upon them. Their primary
responsibility to their subject is to seek and to state the truth as they see it. To this end
professors devote their energies to developing and improving their scholarly competence.
They accept the obligation to exercise critical self-discipline and judgement in using,
extending, and transmitting knowledge. They practice intellectual honesty. Although
professors may follow subsidiary interests, these interests must never seriously hamper or
compromise their freedom of inquiry.

2) As teachers, professors encourage the free pursuit of learning in their students. They hold
before them the best scholarly and ethical standards of their discipline. Professors
demonstrate respect for students as individuals and adhere to their proper roles as
intellectual guides and counselors.
Professors make every reasonable effort to foster honest academic conduct and to ensure that their evaluations of students reflect each student’s true merit. They respect the confidential nature of the relationship between professor and student. They avoid any exploitation, harassment, or discriminatory treatment of students. They acknowledge significant academic or scholarly assistance for them. They protect their academic freedom.

3) As colleagues, professors have obligations that derive from common membership in the community of scholars. Professors do not discriminate against or harass colleagues. They respect and defend the free inquiry of associates. In the exchange of criticism and ideas professors show due respect for the opinions of others. Professors acknowledge academic debt and strive to be objective in their professional judgement of colleagues. Professors accept their share of faculty responsibilities for the governance of their institution.

4) As members of an academic institution, professors seek above all to be effective teachers and scholars. Although professors observe the stated regulations of the institution, provided the regulations do not contravene academic freedom, they maintain their right to criticize and see revision. Professors give due regard to their paramount responsibilities within their institution in determining the amount and character of work done outside it. When considering the interruption or termination of their service, professors recognize the effect of their decision upon the program of the institution and give due notice of their intentions.

5) As members of their community, professors have the rights and obligations of other citizens. Professors measure the urgency of these obligations in the light of their responsibilities to their subject, to their students, to their profession, and to their institution. When they speak or act as private persons, they avoid creating the impression of speaking or acting for their college or university. As citizens engaged in a profession that depends upon freedom for its health and integrity, professors have a particular obligation to promote conditions of free inquiry and to further public understanding of academic freedom.
Appendix B: Distinguished Faculty Awards

Section I. FUNDING for DISTINGUISHED FACULTY

Stipends and release time is generously provided by the Office of the President and the CWU Foundation.

A. The annual Distinguished Faculty Awards in teaching, scholarship, and service will receive a one-time $2,500 stipend.

B. The Board of Trustees Distinguished Faculty Award will receive a $5,000 stipend and one quarter release from teaching (12 WLU for tenured faculty and 15 WLU for senior lecturer faculty) the academic year following their award.

Section II. OBLIGATION OF RECIPIENTS

All award recipients are expected to serve on future selection committees at some time during their careers. Recipients of the Board of Trustees Distinguished Faculty Award will use 4 of the released WLU specified in Appendix B: I.B. for the benefit of the University through research or service. These 4 WLU will be utilized in a manner determined through negotiation between the awardee and the Office of the President.

Section III. INITIAL REQUIREMENTS

A. Due Dates

1. Letters of nomination are due to the office of the Senate by December 1, or, if this date falls on a weekend, the first instructional day thereafter.

2. All materials supporting the nomination (i.e., nominees’ notebooks) must be received by the office of the Senate by February 1 or, if this date falls on a weekend, the first instructional day thereafter.

B. Eligibility

1. Distinguished Faculty Awards are limited to CWU faculty who have been at CWU a minimum of six years and have worked at least 135 WLU.

2. Board of Trustees Distinguished Faculty Awards are limited to active CWU faculty who have been at CWU a minimum of 15 years, and have performed the greater part of the activities for which they are nominated in connection with the nominee’s employment at CWU. Emeritus, tenured, and senior lecturer faculty are eligible.

C. Nominations and Supporting Materials

1. Nominations may be made by faculty, students, alumni or others in a position to evaluate the achievements of a faculty member in any of the award categories. Self-nominations will not be accepted. Nomination letters and supporting materials must be submitted to the Senate in accordance with Part A above.
2. Nominations are presented by a Nominator. The Nominator writes the letter of nomination, providing a full description of the nominee’s work that is deserving of the respective award; a short statement of nomination will not be sufficient. The Nominator shall also help the nominee to compile and order a notebook for the selection committee to substantiate the nomination, incorporating materials required and/or suggested in the accompanying criteria. No materials may be added to the notebook after the due date.

3. The selection committee is not an investigate body. Therefore, it is imperative that supportive material be complete, orderly, and self-explanatory.

4. Nominators may not nominate more than one faculty to share the same award.

5. An individual may receive an award in more than one category, although not in the same year. An individual may not receive an individual award more than once.

6. A nominee may be re-nominated.

7. Material of award recipients shall be retained for three years in the office of the Senate.

8. Neither nominees no nominators should attempt to contact the committee, the Senate office, or the President’s Office about the process or outcome of the committee’s deliberations. No information will be given out.

9. After reviewing submitted materials, the committee, at its discretion, may elect not to recommend recipients of one or more awards in a given year.

Selection IV. SELECTION COMMITTEE

A. Membership

1. Members of the selection committee are approved by the Executive Committee.

2. Committee membership is finalized by early February at the latest.

3. The committee will include six volunteer members:
   a. Four must be past Distinguished Faculty Award winners representing each award category selected by the Executive Committee.
   b. One must be an alumnus selected by CWU Alumni relations.
   c. One must be an individual selected by the Executive Committee from three names forwarded by the CWU Retiree Association to balance out the composition of the committee.

4. Emeritus Distinguished Professors/Faculty are eligible to serve.

B. Award Selection Process

1. Nominees shall be considered for Distinguished Faculty Awards based on excellence of work and activities conducted solely while at CWU. Nominees shall only be considered for the category of the award for which they were nominated.
2. The selection committee makes the award choices, and forwards those names and materials to the President with a brief summary statement describing each awardee.

3. The President forwards the awardee file for the Board of Trustees Distinguished Faculty Award to the Board of Trustees for approval at their spring meeting.

Section V. NOTIFICATION OF AWARD

A. The President will notify the award winners.

B. After the award winners have been notified by the President, letters will go out to the other candidates informing them the status of their nomination. The committee will not give individual feedback on the merit of applications or the selection process.

C. The Board of Trustees Award will be awarded at the Board of Trustees spring meeting.

Section VI. REQUIRED APPLICATION MATERIALS

A. Materials for Distinguished Teaching Award
   The Distinguished Teaching Award nominee’s notebook should contain the following items, organized in the following order:

1. Letter of nomination bearing the date stamp of the Senate office verifying submission by December 1.

2. Vitae of nominee, verifying that the nominee is a full-time member of the CWU faculty and has a minimum of six years full-time service at CWU. The vitae must bear the date stamp of the Senate office verifying submission of the notebook by February 1.

3. Personal statement by nominee of philosophy, goals, and achievements in the area of teaching. This statement must not exceed 1000 words.

4. Evidence of teaching skills in the area of communication and methodology – exemplified in the clarity of organization and presentation of course materials, and of the challenge to motivation of students – corroborated by:
   a. letters of recommendation, support or corroboration from colleagues, associates, students or relevant others (20 maximum);
   b. a portfolio reflecting the full range of the nominee’s teaching assignment, containing summary sheets for student evaluations of instruction for all courses, arranged chronologically, taught during the last five years, including all available written comments;
   c. representative class syllabi;
   d. if a video recording is included in the file, please limit the length to 15 minutes.
e. Evidence of teaching that has been informed by scholarship, as demonstrated by activities such as:
   i. participation in professional activities such as conferences, symposia, colloquia, exhibitions;
   ii. membership in professional associations;
   iii. peer reviewed scholarship or juried presentation;
   iv. continuing education in one’s field or related fields;
   v. efforts in the development of new courses to broaden and update the university curriculum or other relevant evidence of continued scholarship.

f. Evidence of the extent of participation in student advisement.

B. Materials for Distinguished Service Award

The Distinguished Service Award nominee’s notebook should contain the following items organized in the following order:

1. Letter of nomination bearing the date stamp of the Senate office verifying submission by December 1.

2. Vitae of nominee, verifying that the nominee is a full-time member of the CWU faculty and has a minimum of six years full-time service at CWU. The vitae must bear the date stamp of the Senate office verifying submission of the notebook by February 1.

3. Personal statement by nominee of philosophy, goals and achievements in the area of service. This statement must not exceed 1000 words.

4. Evidence of service as exemplified by activities in which the nominee has applied his/her academic expertise to the welfare of individuals, professional organizations, university groups, the community at large, or the university, with evidence of the magnitude of effort and level of commitment to the community in the service provided, all corroborated by:
   a. letters of recommendation, support or corroboration from colleagues, associates, students, members of the community, or relevant others (20 maximum);
   b. public acknowledgement, such as, newspaper clippings, testimonials, awards, etc;
   c. chronological listing or concise summary of the nominee’s service, indicating the recipient group and/or geographical area benefits by the service.

C. Materials for Distinguished Scholarship/Artistic Accomplishment Award

The Distinguished Scholarship/Artistic Accomplishment Award nominee’s notebook should contain the following items organized in the following order:

1. Letter of nomination bearing the date stamp of the Senate office verifying submission by December 1.

2. Vitae of nominee. The vitae should verify that the nominee is a full-time member of the CWU faculty and has a minimum of six years full-time service at CWU. The vitae
must bear the date stamp of the Senate office verifying submission of the notebook by February 1.

3. Personal statement by nominee of philosophy, goals and achievements in the area of service. This statement must not exceed 1000 words.

4. Evidence of scholarship or artistic achievement, corroborated by:

   a. letters of recommendation, support or corroboration from colleagues, associates, students or relevant others emphasizing professional recognition, quality and credibility of research or artistic accomplishment (20 maximum);

   b. for Artistic Accomplishment – reviews, newspaper clippings, programs, reports, awards, acknowledgements, grants funded, etc.;

   c. for Scholarship – reprints of publications and a chronological list of research projects, publications, reports, performances, presentations, program participation, or other professional work; or a summary of a single research program for which nomination has been made.

D. Materials for Board of Trustees Distinguished Faculty Award

1. Letter of nomination bearing the date stamp of the Senate office verifying submission by December 1.

2. Vitae of nominee, verifying that the nominee is a member of the CWU faculty and has a minimum of 15 years of service at CWU. The vitae must bear the date stamp of the Senate office verifying submission of the notebook by February 1.

3. Personal statement by nominee of philosophy, goals, and achievements in the area of teaching. This statement must not exceed 3000 words.

4. The Board of Trustees Distinguished Faculty Award nominee’s notebook should contain all materials outlined in the previous sections (A, B, and C) to demonstrate excellence in teaching, service, and scholarship/artistic accomplishment.

   a. letters of recommendation, support or corroboration from colleagues, associates, students or relevant others emphasizing professional recognition, quality and credibility of teaching, service and scholarship/artistic accomplishment (30 maximum).

   b. a portfolio reflecting the full range of the nominee’s teaching assignment, containing summary sheets for student evaluations of instruction for all courses, arranged chronologically, taught during the last five years, including all available written comments;

   c. representative class syllabi;

   d. if a video recording is included in the file, please limit the length to 15 minutes.

   e. Evidence of teaching that has been informed by scholarship, as demonstrated by activities such as:

      i. participation in professional activities such as conferences, symposia, colloquia, exhibitions;

      ii. membership in professional associations
iii. peer reviewed scholarship or juried presentation;  
iv. continuing education in one’s field or related fields;  
v. efforts in the development of new courses to broaden and update the university curriculum or other relevant evidence of continued scholarship.  
f. Evidence of the extent of participation in student advisement;  
g. public acknowledgement, such as, newspaper clippings, testimonials, awards, etc.;  
h. chronological listing or concise summary of the nominee’s service, indicating the recipient group and/or geographical area benefits by the service.  
i. for Artistic Accomplishment – reviews, newspaper clippings, programs, reports, awards, acknowledgements, grants funded, etc.;  
j. for Scholarship – reprints of publications and a chronological list of research projects, publications, reports, performances, presentations, program participation, or other professional work; or a summary of a single research program for which nomination has been made.
APPENDIX C: College Budget Committees

Section I. DEFINITION

For the purpose of this section, “college budget committee” will also include the library budget committee, and “college” refers to an academic college and the library.

Section II. COLLEGE POLICIES

The principles below are broad guidelines relative to faculty rights and responsibilities on college budget committees. Colleges shall establish their own specific policies and guidelines for their budget committees, which at a minimum, should adhere to the principles and practices below. College budget committee policies shall be approved by a vote of a simple majority of all the faculty in the college.

Section III. COMPOSITION

A. College deans shall ensure that college budget committees:

1. Are broadly representative of the departments in the college. All faculty are eligible to serve on the committees. All members of the committee must be members of the college. Faculty (including chairs) shall represent at least 2/3 of the voting members of the committee.

2. Have clearly delineated terms that allow for continuity on the committee.

Section IV. COMMITTEE RESPONSIBILITIES

A. The committees are consultative groups for the Deans, and are the minimum required consultation on college and unit budget questions. Larger questions may require broader consultation, as outlined in I.D., Faculty Consultation.

B. The committees shall review and make recommendations about the entirety of the college budget.

C. Committees shall report back on the faculty in their college on a regular basis.

Section V. COMMITTEE MEMBER RESPONSIBILITIES

A. Faculty members of the committee represent the greater good of the college and will make budgetary recommendations based on a broad range of faculty interests and ideas.

B. On issues of broader import, committee members have an obligation to consult with the larger college prior to making a recommendation to the Dean.