

**Minutes of the
Faculty Senate Budget & Planning Committee
Wednesday, May 5, 2021**

Present: Roxanne Easley, Jim Thompson, Katharine Whitcomb, Thomas Long, Walter Szeliga, Mike Pease, Levente Fabry-Aztlalos, Steve Stein

Absent: Elvin Delgado

1. Approve agenda.
2. Approve minutes.
3. Volunteer minute taker (T. Long).
4. Gen Ed SCH data report update.

Jim downloaded data from CWU queries so that we could have a data set that wasn't affected by different associate deans' decisions on what types of data to include or what not to include. The report plots student credit hours (with term codes). We have two terms outside the coronavirus impact. It's difficult to draw any firm conclusions but what there are aren't terribly surprising to anybody. Roxanne will check with Elvin to see how they want us to present the report. Walter will check with FSEC.

5. RCM Changes Report Update.

Roxanne presented the next report, prepared by Aimee, Tom and herself to summarize what the budget committee at UNI researched on different kinds of budget models. Our report is an overview of different kinds of models of budgeting models. UNI concluded that most places use hybrid or overlapping budget models, which is what we do. They also talked a little bit about the factors that influence budget models, such as institution type and admission. The UNI budget that the new president is coming out of appears to be incremental, though there is a little bit of ABB in there for special projects. Much of UNI's budget is caught up in salary expenses. UNI does tuition differentiation.

Aimee added that they had core principles, and they tried to add values to their budgeting process. They went through a five-year process to identify a value statement. From there, they created a vision and mission and strategic plan for 2017 and 2022. Their unifying goal was student success, and they created three supporting goals. They wanted to make sure there was personalized attention to the students and that was part of their budgeting plan. Each of the initiatives will have metrics to support it. UNI had an overall enrollment target of 13,500 and they don't want to go above that, so that their classes are small. 42 of their faculty completed a service-learning institute to advance student learning with community partners.

Roxanne noted that we ought to be familiar with what the new president thinks about budget. Linda Schactler let us know that there is no way of getting on his schedule for the remainder of the year. The committee discussed what value-based budgeting is, and why VBB would be useful at CWU. VBB seems contrary to RCM as practiced at CWU.

Roxanne will ask Elvin if the BPC ought to include a recommendation with the report. If yes, the committee agrees that we favor incremental, value-based budgeting, with specific funding for approved initiatives.

6. Budget Summit Reports.

Committee members attended most of the budget summit presentations. Nothing new arose.

7. PBAC Report.

Kathy gathered feedback from the chairs at ADCO about budget priorities. The BOTs is hoping to use federal funds for outstanding bonds. Chairs want support for classes that are under enrolled and reinstatement of searches that were cancelled, also money for adjuncts and some other things.

Walter noted that we will need to consistently have 85 to 90% occupancy on average to feed the rest of the university's enterprise side. The state budget for the next biennium going forward will be at about the same level of funding. It means no growth in the budget, so it's probably not going to be sufficient to overcome inflation or just regular cost of living increases but it's better than the cuts we've been expecting. Walter expressed concern that the BASC survey results put ASL proposals at the top, but Joel said they aren't allocating any money to ASL. Michelle can fund ASL with money she has.

Walter reported on the admin fee and how it is being assessed. Joel is trying to make it a more broadly paid for fee, so that many groups on campus who are not paying the fee at all now pay some minimum.

Kathy reported on reopening challenges related to requiring vaccines. She circulated Gail's list of the policies that UPAC had decided on in the last three months.

Jim reported that there are no plans for furloughs at this point.

8. Bylaws and Procedures Review.

Roxanne will review the bylaws and procedures for the next meeting. We will also discuss membership and chairmanship

Meeting Adjourned.

Next meeting: May 19