

# Budget Model Change Template

## What is the change being proposed?

Allocate Facilities costs according to the RCM percentage as opposed to the percentage of owned space.

## What is the goal of the proposed change?

The “owned square footage” model for paying for facilities is no longer warranted and has resulted in an inequitable allocation of the costs to maintain facilities across campus. The RCM percentage, on the other hand, is a much closer approximation to usage percentage. The goal of this proposal, therefore, is to have a model that is more transparent and equitable.

## Which of the underlying principles of the RCM/ABB principals is the proposed change related to? See principles [here](https://www.cwu.edu/budget/overview)

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The goal of this proposal is to enhance transparency around both revenues and the costs of operating our institution.

## What is the deficiency in the current model that the proposed change will correct? How?

There was, at the time of implementation of the RCM model, a perception in some parts of the university that space was not being well-utilized. The current Facilities cost allocation method was perceived by some as a strategy to incentivize departments to relinquish “owned” academic space for general scheduling. This goal has largely been accomplished to the extent encouraged by this cost allocation method.

On the other hand, certain colleges, because they almost exclusively occupy one building, historically needed to *own* very little academic space on campus. This is not to say, however, that they *used* very little academic space. With the current model, the other colleges are paying to maintain nearly all academic and non-academic (e.g. Barge, Mitchell, Bouillon, lawns, sidewalks) spaces on campus.

Although not perfect, the RCM percentage is a better proxy of usage than the current method.

## Outside of the above, what other impacts are foreseen? Specifically mention any negative repercussions anticipated for any units.

This will have a significant negative impact on any colleges currently paying less than their RCM percentage of Facilities costs.