Core Theme - Teaching and Learning

Results and Suggested Improvements

Outcomes	Indicators	Expected Performance Level (Criterion)	Responsible Reporting Unit	Key Strategies/ Initiatives	Budget/Resource Analysis
1.1.1 Students will achieve programmatic learning outcomes	1.1.1.1: Student performance data and outcomes achievement as described in annual program assessment reports and standardized exams.	100% annual program reporting 80% reported programmatic outcome attainment At or above selected peer averages on standardized major field tests	Reported by Associate Provost	Professional Development (e.g., teaching and assessment)	Release time, goods and services, and secretary costs for Coordinator of Assessment
	1.1.1.2: Post-grad job and graduate school placement Rates	Baseline to be determined	Reported by Dean of Student Success	Cooperative Education	Staff, goods and services, and secretary costs Strategic initiative funding should by sought for support for gathering this data

Annual Program Assessment Reports

2010-2011:

100% (119/119) of degree programs completing annual reports or updated plans in 2010-2011 assessment cycle. This is the third straight year of increased report submission (from 75% in 2007-2008 to 86% in 2008-2009 to 91% in 2009-2010).

2010-2011:

334 programmatic outcomes (74 graduate and 260 undergraduate) were assessed this year. 261 of the 334 (78%) programmatic outcomes were reported as students meeting and/or exceeding stated outcome mastery/criterion levels. Trend was stronger at the graduate level (69 of 74, 93%) and improved from 2009/2010 when 67 of 78 or 86% of student learning goals were met. At the undergraduate level, 192 of 260 learning goals (74%) were met. This is down from 2009/2010 when 244 of 292 goals (84%) were met.

2011-2012 Education Testing Service Major Field Test Results

	Business	Economics	Computer Science	Physics	Psychology	Totals*
CWU Average						
Score	157	168	149	151	154	
Percent of Institutions Below CWU	79%	89%	50%	63%	43%	68%
Number of CWU Test Takers	356	15	29	10	143	553

U.S. averages from (month/year):	9/10-6/11	9/08-6/11	2/06-6/11	2/04-6/11	9/10-4/11	
Number of Institutions	438	68	232	141	167	
Number of U.S. examinees	32,982	2,829	9,095	3,267	4,603	52,776

^{*} The CWU institution-wide "percent below" is an average of department percentiles weighted by the

number of examinees in each department. "Percent below" data is from ETS institutional mean tables.

Suggested Improvements, outcomes, indicators, criterion, strategies, activities budget

Programmatic student learning outcomes assessment reporting finally met the 100% level across the university - with a significant positive trend of improvement over the past few years. Further emphasis and accountability from Deans should assist in departments and programs maintaining the 100% reporting mark this coming year. In addition, a partial faculty release position (Coordinator of Academic Assessment) was created/funded to assist departments in their assessment efforts for 2012-2013 and beyond. Programmatic and student attainment of learning outcomes was below 80% in terms of institutional average. Despite these results, CWU students tend to do better than the national average on standardized tests. In response to these results and in improving the teaching and learning process, a partial faculty release position (Coordinator of Faculty Development) was created/funded to assist departments in improving the teaching and learning experience.

It is recommended that with respect to programmatic outcomes attainment, reporting of undergraduate and graduate student results should be analyzed separately and a criterion be established at 80% for undergraduate students and 90% for graduate students as these levels differ. Also, there is a need to obtain results for all standardized tests given at CWU. This will allow for a more complete and accurate analysis and better overall comparison with peers. The Office of Assessment (i.e., Dr. Tom Henderson) will be directed to determine all departments that administer standardized tests and ensure that data is reported each year. It is also recommended that the department of Student Success and Alumni Office work together to obtain relevant data on job placement. In addition, it will be the work of the Teaching and Learning Core Theme Committee to work with these offices this coming year to establish a meaningful and obtainable criterion.

UNIVERSITY OBJECTIVE 1.1 Enhance student success by continually improving the curricular, co-curricular, and extracurricular programs

Outcomes	Indicators	Expected Performance Level (Criterion)	Responsible Reporting Unit	Key Strategies/ Initiatives	Budget/Resource Analysis
1.1.2 Students will persist to graduation with increased efficiency and rate	1.1.2.1: Freshman-to- sophomore persistence rates	80%	Reported by Director of Organizational Effectiveness	Early Alert System/ MapWorks Living Learning	C-Port and Student Achievement Personnel Faculty release, Housing
	1.1.2.2: Graduation rates	4 yr – 30% 5 yr – 54% 6 yr – 62%	Reported by Director of Organizational Effectiveness	Communities First Year Experience	staff, goods and services, and secretary costs
	1.1.2.3: Time-to- graduation	High School (FTIC) Mean: 4.6 yrs Median: 4.2	Reported by Director of Organizational Effectiveness	(FYE)	
		Transfers (DTA): Mean: 2.9 yrs Median: 2.2		Learning Commons	Staff, goods and services, and secretary costs
	1.1.2.4: Number of degrees awarded per full-time equivalent instructional faculty member	Baseline to be determined	Reported by Director of Organizational Effectiveness	Small class sizes	Cost per full-time equivalent student
	1.1.2.5: Number of full- time equivalent students taught per full time equivalent faculty	Baseline to be determined in terms of % of classes less than 30 students	Reported by Director of Organizational Effectiveness		

2011:

First year persistence rate = 77.6%

Graduation rate =

4 yr – 27.7%

5 yr – 49.5

6 yr – 55.9%

Time-to-graduation

Native student Mean: 4.5 years

DTA Mean: 2.5 years

Number of degrees awarded per full-time equiv instructional faculty

6.75:1 in 2008 6.68:1 in 2011

Course sections taught: 1,249 with 833 (67%) = below 30 enrollment.

Student to faculty ratio: 21 (based on 10,324 students and 481 faculty)

Suggested Improvements, outcomes, indicators, criterion, strategies, activities budget

While the first year persistence rate is below the set criterion, it is rather close. Thus, the committee felt the target was appropriate. In terms of improvement, all departments and programs would be encouraged through Deans to address retention in their newly developed strategic plans in the fall, 2012. It would be further recommended that all faculty would be provided with a copy of the Education Advisory Board's "Next Generation Advising" and that some level of professional development opportunity accompany the booklet.

Data as related to graduation rates and time-to-degree do not seem to match. A reanalysis of this information will be performed during the fall, 2012 quarter.

The theme committee is recommending:

1.1.2.4 indicator should be eliminated — as the relevancy of the number of degrees awarded per full-time equivalent faculty member was not seen as strong an indicator as 1.1.2.5 — number of full-time equivalent students taught per full-time equivalent instructional faculty.

There is a need for 1.1.2.5 to obtain data for the entire year and for several years on the percentage of classes with enrollment less than 30 students; obtain comparison data from other public institutions in WA state and national peer institutions; disaggregate graduate and undergraduate courses from calculation; determine an expected performance level.

	.1 Enhance student success				
Outcomes	Indicators	Expected Performance	Responsible Reporting	Key Strategies/	Budget/Resource
		Level	Unit	Initiatives	Analysis
		(Criterion)			
1.1.3 Students and	1.1.3.1: Student	6% of total students	Office of Graduate	SOURCE	Faculty release costs,
faculty will be	participation in SOURCE,	presenting;	Studies		staff, goods and
increasingly engaged in	as presenters and			Cooperative Education	services, and secretary
the learning process in	attendees	10% of total students			costs
and outside of the		participating		Graduate Assistant	
classroom.	1.1.3.2: Faculty Survey	At or above selected	Reported by Director of		Staff, goods and
	of Student Engagement	peer averages	Organizational	Program	services, and secretary
	(FSSE) results		Effectiveness		costs
	1.1.3.3: National Survey	At or above selected	Reported by Director of	Work Study	
	of Student Engagement	peer/national averages	Organizational		Graduate assistantship
	(NSSE) results		Effectiveness		costs
	1.1.3.4: Student	Internships: 15% of	Career Services		
	participation in	total students	Graduate Studies		Work study funding
	internships, teaching				
	assistantships, and	Teaching assistantships:			
	research assistantships	135 total			
		Research Assistantships:			
		40 total			
	1.1.3.5: Percentage of	Baseline needs to be	Student Employment		
	work study students	calculated	Office		
	employed in areas				
	related to their				
	academic studies				

2012 SOURCE - 2011 SOURCE -

335 presentations: 163 oral 315 presentations: 150 oral 17 creative expression 18 creative expression

127 poster 138 poster

18 creative works 0 creative works

5 video 0 video
5 business plan 9 business plans
1 fashion show 1 fashion show

0 musical performance evening 1 musical performance evening

2011-2012

Student engagement

925 internships – less than 10% of students

TAs - 128

RAs – 31

2012

NSSE Questions

Student Response:	% that reported
Percentage of students that responded to how often they did the following at their institution during current	"often to very
school year.	often"
Asked questions in class or contributed to class discussions	55% LDS*
	79% HDS**
Made a class presentation	24% LDS*
	71% HDS**
Prepared two or more drafts of a paper or assignment before turning it in	60% LDS
	53% HDS**
Worked on a paper or project that required integrating ideas or info. From various sources	80% LDS
	91% HDS**
Come to class without completing readings or assignments	22% LDS**
	24% HDS**
Worked with other students on projects during class	36% LDS*
	59% HDS**
Worked with classmates outside of class to prepare class assignments	45% LDS
	68% HDS**
Tutored or taught other students	13% LDS*
	23% HDS**
Participated in a community-based project as part of a regular course	12% LDS*
	18% HDS*
Discussed ideas from readings or classes with others outside of class	21% LDS
	32% HDS
Number of written papers or reports of 20 pages or more (% 1 or more)	73% LDS
	81% HDS**
Number of written papers or reports between 5-19 pages (% 1 or more)	95% LDS**

	95% HDS**
Number of written papers or reports fewer than 5 pages (% 1 or more)	100% LDS**
	96% HDS**
Complete a practicum, internship, field experience, co-op experience, or clinical assignment	77% LDS*
(% plan to do or have done)	75% HDS**
Completed community service or volunteer work	82% LDS
(% plan to do or have done)	72% HDS*
Worked on a research project with a faculty member outside of a course	36% LDS
(% plan to do or have done)	33% HDS
Completed study abroad	40% LDS
(% plan to do or have done)	18% HDS*
Time preparing for class	16% LDS*
(% reporting more than 20 hrs. per week)	30% HDS**
Time spent participating in co-curricular activities	27% LDS*
(% reporting more than 5 hrs. per week)	21% HDS*
Time spent studying and on academic work (% reporting quite a bit or very much)	80% LDS*
	77% HDS*

^{*}student results lower than Far West Public peer , Carnegie Class, and/or National comparison groups

NSSE Summary: In the 20 NSSE questions analyzed for students, lower division students (LDS) demonstrated results that were significantly lower for nine questions, higher for three questions, and no different for eight questions when compared to Far West Public peer, Carnegie Class, and/or National comparison groups. Higher division students (HDS) demonstrated results that were significantly lower for five questions, higher for thirteen questions, and no different for two questions when compared to Far West Public peer, Carnegie Class, and/or National comparison groups.

2012 FSSE Questions

Faculty Response: Percentage of faculty who reported engagement in the learning	Hrs. per week doing each of the following
process in and outside of the classroom.	
Grading papers and exams	60% LDS
(% reporting 5 or more hrs. per week)	73% HDS
Giving other forms of feedback to students (other than grading papers and exams)	40% LDS
(% reporting 5 or more hrs. per week)	62% HDS
Working with undergraduates on research	46% LDS
(% reporting 1 or more hrs. per week)	68% HDS
Supervising internships or other field experiences	36% LDS

^{**}student results higher than Far West Public peer , Carnegie Class, and/or National comparison groups

(% reporting 1 or more hrs. per week)	56% HDS
Working with students on activities other than course work	60% LDS
(% reporting 1 or more hrs. per week)	68% HDS
Interacting with student outside of class	77% LDS
(% reporting 1 or more hrs. per week)	85% HDS

FSSE Summary: In the seven FSSE questions analyzed, faculty tended to spend proportionally less time per week engaging with lower division students (LDS) than higher division students (HDS) in the learning process in and outside of the classroom. Specifically, faculty reported spending more time providing feedback, working on research projects, supervising internships, and generally interacting in activities other than course work and outside of class with upper division students more than lower division.

Suggested Improvements, outcomes, indicators, criterion, strategies, activities budget

The theme committee is recommending:

Eliminate 1.1.3.1 because data already collected and analyzed in 3.1.1.1.

Expand internships to include practicum, field experiences, student teaching, and other external experiences. In light of this proposed definition change, the expected performance level of students would be raised to 50% of total students. Also, the reporting unit would be changed from Career Services to Organizational Effectiveness with data coming primarily from Faculty Survey of Student Engagement and National Survey of Student Engagement. In addition, an initiative should be proposed that closely ties with alumni office to create internship sites for students

Examine the criterion for TAs and RAs in terms of percentage of students to full student body, rather than absolute numbers to make data more meaningful.

Greater analysis of NSSE and FSSE variables should occur within the theme committee. Also, FSSE criterion levels will need to be revised in coming year as trend and peer related data is not available.

UNIVERSITY OBJECTIVE 1.	UNIVERSITY OBJECTIVE 1.1 Enhance student success by continually improving the curricular, co-curricular, and extracurricular programs					
Outcomes	Indicators	Expected Performance	Responsible Reporting	Key Strategies/	Budget/Resource	
		Level	Unit	Initiatives	Analysis	
		(Criterion)				
1.1.4 Students will be	1.1.41: National Survey	At or above selected	Reported by Director of	Cultural and Student Life	Programming and staff	
increasingly engaged in	of Student Engagement	peer/national averages	Organizational	Programming and	costs	
high quality	(NSSE) results		Effectiveness	Speaker Series		
extracurricular offerings.						
	1.1.4.2: Extracurricular	Baseline needs to be	Reported by Dean of	Recreation and Athletic	Coach, staff, goods and	
	offering participant	calculated	Student Success	Programming	services, and secretary	
	usage and satisfaction				costs	
	survey results					

2012

NSSE Questions

Student Response: Percentage of students that responded to how often they did the following at their institution during current school year.	% that reported "often to very often"
Attended an art exhibit, play, dance, music, theater, or other performance	35% LDS** 22% HDS
Exercised or participated in physical fitness activities	72% LDS** 56% HDS**
	30701123
Participated in co-curricular activities like organizations, government, intercollegiate and intramural sports. (% reporting 1 or more hrs. per week)	61% LDS 49% HDS*

^{*}student results lower than Far West Public peer , Carnegie Class, and/or National comparison groups

NSSE Summary: In the three NSSE questions analyzed, lower division students (LDS) demonstrated greater engagement than higher division students (HDS). In addition, lower division students demonstrated results that were significantly higher as compared to Far West Public peer, Carnegie Class, and/or National comparison groups for two of the three areas. Higher division students (HDS) exhibited results that were significantly higher for one area, similar for another, and lower for one.

^{**}student results higher than Far West Public peer , Carnegie Class, and/or National comparison groups

Suggested Improvements, outcomes, indicators, criterion, strategies, activities, budget

Greater analysis, consensus for questions of NSSE and FSSE variables should occur within the theme committee.

Outcomes	Indicators	Expected Performance Level	Responsible Reporting Unit	Key Strategies/ Initiatives	Budget/Resource Analysis
		(Criterion)			
1.2.1 Increase student	1.2.1.1 Participant	Baseline needs to be	Dean of Student Success	Math Center	Programming and staff
use and impact of	usage, impact, and	calculated		Writing Center	costs
relevant and effective	satisfaction survey			SSS/WaTEP	
support services.	results			Supplemental	
				Instruction	Director, staff, goods
					and services, and
					secretary costs

2009-2010

Academic Achievement Programs (AAP) - provided Tutoring, Supplemental Instruction (SI), Drop-In Tutoring, and Study Groups to a total of 1,167 undergraduate students out of the approximately 9,315 (full-time FTE undergraduates as per CWU Institutional Research) (i.e., 12.6% of undergraduate enrollment population), with contact hours totaling 3,974.

Tutoring – Academic Achievement Program - provided tutoring (mostly individual) for 167 students (SSS, WaTEP, CAMP, MSS, STAR, WA, and STEP participants) in 25 different subjects (i.e., ACCT, BIOL, CHEM, MATH, etc.), sometimes many different courses in each. The following analysis is based on students attending one or more tutoring sessions.

- 72% of the students receiving any tutoring (i.e. at least one session) met the objective of earning a grade of C- or better in the tutored course.
- Combined average course grade for students in tutored classes is 1.91.

Supplemental Instruction (SI) - was provided for students in 14 courses over the 2009-2010 academic year, most having multiple sections.

- The mean course grade of all classes supported by SI for those attending SI was 2.49 as compared to 2.30 for those who did not attend.
- The DFW rate for the SI group was 20% as compared to 32% for the non-SI group.

Study Group sessions - were originally set up for "Key Courses" in which enrollment was recommended to all SSS and WaTEP students by advisors, although all CWU students can attend these sessions. Study Groups were set up for chemistry, english (grammar), history, industrial and engineering technologies, math, music (theory), philosophy (logic), physics, and psychology courses. The Study Group tutor for each targeted course conducts two sessions per week. Unlike SI leaders, Study Group tutors do not attend any of the targeted classes. The number of students who attend these sessions range from two to five students, so the setting is still intimate and productive as it would be with individual tutoring but with the added benefit of cooperative learning.

• One-hundred-eighty-one students attended at least one Study Group session, 62% of which met the objective of earning a grade of C- or better in the tutored course. The total number of student contact hours was 504.

TRIO - Student Support Services (SSS) -

The Student Support Services (SSS) and Washington TRIO Expansion Program (WaTEP) together served 623 students during the 2009-2010 academic year.

- Of the 254 SSS participants, 97% of those students were retained from spring 2010 to fall 2010.
- Of the freshmen students in the SSS program, 92% were retained from spring 2010 to fall 2010.
- Of the 254 SSS students, 97% were in good standing at the end of spring quarter 2010.
- Of the 369 WaTEP participants, 98% of those students were retained from spring 2010- fall 2010.
- Of the 369 WaTEP students, 95% were in good standing at the end of spring quarter 2010
- SSS 6 year overall (federal) graduation rate for 2009-2010 was 82%.
- The 6 year SSS freshman graduation rate for 2009-2010 was 78 %.

Math Lab Attendance -

	02-03	03-04	04-05	05-06	06-07	07-08	08-09	09-10	10-11
Fall	227	410	464	446	824	866	894	895	680
Winter	267	497	470	528	850	722	960	766	776
Spring	423	462	267	528	769	830	839	693	911
Total	917	907	1,201	1,502	2,443	2,418	2,693	2,354	2,367

Developmental Math Passing Rates (Grade of C or Better)

	100A	100B	100C
2002-2003	83.3%	85.8%	82.6%
2003-2004	88.9%	85.2%	82.2%
2004-2005	96.0%	91.0%	83.1%
2005-2006	98.0%	87.6%	75.6%
2006-2007	100.0%	89.7%	87.5%
2007-2008	98.1%	86.1%	86.9%
2008-2009	81.7%	72.1%	83.8%
2009-2010	76.5%	78.3%	67.7%
2010-2011	84.8%	89.8%	62.5%

The following are the passing rates in subsequent courses (both Math 100 and college level) from Fall 2002 through Summer 2010 (with Fall 2007 and on being students using the new Math 100 curriculum).

FROM	то	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007	2007- 2008	2008- 2009	2009- 2010
100A	100B*	85%	92%	91%	89%	84%	64%	56%	61%
100B	100C*	67%	75%	83%	93%	81%	84%	67%	57%
	101	97%	98%	94%	97%	87%	90%	86%	84%
	130	100%	71%	95%	76%	88%	91%	78%	63%

	164	96%	97%	100%	100%	91%	79%	91%	57%
100C	153	91%	96%	95%	88%	88%	79%	80%	79%

^{*}Passing with a grade of C or better

Writing Center (One-on-one Writing Consultations)

Campus	2009-2010 Total	2008-2009 Total	Percent Change From Previous Year
Ellensburg	3,046	2,826	+8%
Des Moines	904	979	-2%
Everett	11	1	+91%
Kent Station/ Green River	167	24	+86%
Lynnwood	271	197	+11%
Moses Lake	1	0	na
Pierce	300	142	+49%
Wenatchee	19	5	+280%
Yakima	78	57	+37%
Total	4,797	4,231	+13%

One-on-One Writing Consultations over time

Academic Year	Total Consultations	Percent Change
2007-2008	3,811	na
2008-2009	4,231	11%*
2009-2010	4,797	13%*

^{*}Exceeded national benchmark standard of service to 10% of campuses

Suggested Improvements, outcomes, indicators, criterion, strategies, activities, budget

While data exists to reflect some support service usage and success, there is still a need to identify all support service units and collect consistent information from

each. For example, CAMP, STAR, advising, and other support related units need to be included in future examinations. Also, while data has been collected in the past, data was not available for most recent year(s). Student usage numbers are needed for most areas as are data in terms of impact and success. This would also include perception data in terms of service satisfaction. These areas of development and refinement will especially need to be a priority for the Student Success department this year at it completes its own strategic planning process.