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Package D: Local General Funds

For the Fiscal Year - FY21

As of 1/4/23

| | Total Year Revenue | | |
|-------------------------|--------------------|-------------------|--------------------|
| | FY21 Actuals | FY20 Actuals | Variance |
| Consolidated CWU | 27,193,445 | 32,585,172 | (5,391,727) |

| FY21 Total Year Revenue | | |
|-------------------------|-------------------|--------------------|
| Budget | Actuals | Budget Variance |
| 31,648,709 | 27,193,445 | (4,455,264) |

| | Total Year Expenses | | |
|-------------------------|---------------------|-------------------|------------------|
| | FY21 Actuals | FY20 Actuals | Variance |
| Consolidated CWU | 28,125,697 | 33,436,856 | 5,311,159 |

| FY21 Total Year Expenses | | |
|--------------------------|-------------------|------------------|
| Budget | Actuals | Budget Variance |
| 34,743,442 | 28,125,697 | 6,617,746 |

President's Division

| | | | |
|------------------------------|------------------|------------------|------------------|
| President's Office | 281,181 | 304,806 | 23,625 |
| Athletics | 709,569 | 1,725,441 | 1,015,872 |
| Diversity, Equity, Inclusion | 0 | 19,900 | 19,900 |
| Public Affairs | 44,213 | (7,577) | (51,790) |
| Information Services | 1,041,974 | 1,199,372 | 157,398 |
| TOTAL PRESIDENT | 2,076,936 | 3,241,942 | 1,165,006 |

| | | | |
|--|------------------|------------------|------------------|
| | 205,000 | 281,181 | (76,181) |
| | 2,015,040 | 709,569 | 1,305,471 |
| | 15,000 | 0 | 15,000 |
| | 3,000 | 44,213 | (41,213) |
| | 1,152,034 | 1,041,974 | 110,060 |
| | 3,390,074 | 2,076,936 | 1,313,138 |

Academic & Student Life Division

| | | | |
|---|-------------------|-------------------|------------------|
| Provost's Office | 2,295,903 | 2,427,273 | 131,370 |
| College of Arts & Humanities | 975,666 | 2,042,931 | 1,067,265 |
| College of Education & Professional Studies | 8,339,309 | 7,971,162 | (368,146) |
| College of Business | 998,743 | 1,320,203 | 321,460 |
| College of the Sciences | 1,719,285 | 2,239,044 | 519,760 |
| Grad Studies | 289,693 | 303,460 | 13,767 |
| Library | 445,846 | 380,579 | (65,267) |
| Student Success | 3,438,672 | 3,645,302 | 206,630 |
| Extended & Global Education | 4,299,857 | 6,030,487 | 1,730,630 |
| Undergraduate Studies | 848,291 | 1,156,454 | 308,163 |
| TOTAL ASL | 23,651,264 | 27,516,896 | 3,865,632 |

| | | | |
|--|-------------------|-------------------|------------------|
| | 2,493,632 | 2,295,903 | 197,729 |
| | 2,330,551 | 975,666 | 1,354,886 |
| | 7,949,747 | 8,339,309 | (389,561) |
| | 1,476,239 | 998,743 | 477,496 |
| | 2,748,220 | 1,719,285 | 1,028,935 |
| | 382,482 | 289,693 | 92,789 |
| | 375,923 | 445,846 | (69,922) |
| | 3,812,424 | 3,438,672 | 373,753 |
| | 5,781,619 | 4,299,857 | 1,481,761 |
| | 1,093,754 | 848,291 | 245,463 |
| | 28,444,592 | 23,651,264 | 4,793,328 |

Enrollment Management Division

| | | | |
|------------------------------------|----------------|----------------|--------------|
| Student Financial Services | 523,459 | 517,737 | (5,722) |
| Enrollment Management | 425,699 | 436,764 | 11,065 |
| TOTAL ENROLLMENT MANAGEMENT | 949,158 | 954,502 | 5,343 |

| | | | |
|--|------------------|----------------|----------------|
| | 511,523 | 523,459 | (11,936) |
| | 622,900 | 425,699 | 197,201 |
| | 1,134,423 | 949,158 | 185,265 |

Business & Financial Affairs Division

| | | | |
|-------------------------------|------------------|------------------|----------------|
| Operations | 68,893 | 309,025 | 240,132 |
| BFA Office | 357,182 | 346,134 | (11,049) |
| Financial Planning & Analysis | 60,080 | 1,723 | (58,356) |
| Human Resources | 8,399 | 8,194 | (205) |
| Financial Services | 406,326 | 506,276 | 99,951 |
| Contracts and Procurement | 331,624 | 289,379 | (42,245) |
| Business Services | 24,575 | 18,331 | (6,243) |
| Auxiliary Enterprises | 191,260 | 244,453 | 53,194 |
| TOTAL BFA | 1,448,339 | 1,723,516 | 275,178 |

| | | | |
|--|------------------|------------------|----------------|
| | 182,600 | 68,893 | 113,707 |
| | 511,222 | 357,182 | 154,039 |
| | (9,130) | 60,080 | (69,210) |
| | 10,000 | 8,399 | 1,601 |
| | 480,915 | 406,326 | 74,590 |
| | 334,573 | 331,624 | 2,949 |
| | 27,768 | 24,575 | 3,193 |
| | 236,405 | 191,260 | 45,145 |
| | 1,774,353 | 1,448,339 | 326,014 |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: President's Office
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|-----------------|
| Revenues | | | |
| CWU-Investment Income | 166,395 | 246,761 | (80,366) |
| Total Revenues | 166,395 | 246,761 | (80,366) |
| Transfers | | | |
| CWU-Transfer (Fund Deduction) | (10,000) | (95,885) | 85,885 |
| CWU-Transfer (Intra-Fund Out) | (120,100) | (43,050) | (77,050) |
| Total Transfers | (130,100) | (138,935) | 8,835 |
| Expenses | | | |
| CWU-Student/Temporary/Overtime | 6,624 | 0 | (6,624) |
| Total Salaries | 6,624 | 0 | (6,624) |
| Benefits | 604 | 0 | (604) |
| Total Salaries & Benefits | 7,228 | 0 | (7,228) |
| CWU-Goods & Services | 0 | 0 | 0 |
| CWU-Goods | 1,118 | 2,689 | 1,571 |
| CWU-Services | 81,300 | 54,740 | (26,560) |
| CWU-Supplies | 1,135 | 594 | (542) |
| CWU-Repairs/Maintenance | 0 | 2,902 | 2,902 |
| CWU-Program | 25,000 | 1,102 | (23,898) |
| CWU-Travel | 0 | 4,831 | 4,831 |
| CWU-Equipment/Software (Non-Capita) | 0 | 15,606 | 15,606 |
| CWU-Capital Outlays | 147,769 | 222,343 | 74,574 |
| CWU-Transfer (Expense In) | 17,632 | 0 | (17,632) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 273,953 | 304,806 | 30,853 |
| Total Expenses | 281,181 | 304,806 | 23,625 |
| Net Resources | (244,886) | (196,981) | (47,905) |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------|-----------------|------------------|------------------|
| | 230,000 | 166,395 | (63,605) |
| Total | 230,000 | 166,395 | (63,605) |
| | 0 | (10,000) | (10,000) |
| | (25,000) | (120,100) | (95,100) |
| Total | (25,000) | (130,100) | (105,100) |
| | 0 | 6,624 | (6,624) |
| Total | 0 | 6,624 | (6,624) |
| | 0 | 604 | (604) |
| Total | 0 | 7,228 | (7,228) |
| | 130,000 | 0 | 130,000 |
| | 0 | 1,118 | (1,118) |
| | 0 | 81,300 | (81,300) |
| | 0 | 1,135 | (1,135) |
| | 0 | 0 | 0 |
| | 0 | 25,000 | (25,000) |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 0 | 147,769 | (147,769) |
| | 75,000 | 17,632 | 57,368 |
| | 0 | 0 | 0 |
| Total | 205,000 | 273,953 | (68,953) |
| Total | 205,000 | 281,181 | (76,181) |
| Total | 0 | (244,886) | (244,886) |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Athletics
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| Revenues | | | |
| CWU-Contribution/Donation | 0 | 600 | (600) |
| CWU-Sales and Services | 3,823 | 177,155 | (173,331) |
| CWU-Bad Debt | (3,707) | (4,139) | 432 |
| CWU-Rent | 0 | 440 | (440) |
| CWU-Other | 112,052 | 240,699 | (128,647) |
| CWU-Tuition / S&A Fee | (1,605) | 0 | (1,605) |
| CWU-Student Fee (Dedicated) | 1,341,789 | 1,013,400 | 328,390 |
| Total Revenues | 1,452,353 | 1,428,155 | 24,198 |
| Transfers | | | |
| CWU-Transfer (Fund Addition) | 662,605 | 1,355,298 | (692,693) |
| CWU-Transfer (Fund Deduction) | (662,605) | (1,358,048) | 695,443 |
| CWU-Transfer (Intra-Fund In) | 0 | 9,492 | (9,492) |
| CWU-Transfer (Intra-Fund Out) | 0 | (9,492) | 9,492 |
| Total Transfers | 0 | (2,750) | 2,750 |
| Expenses | | | |
| CWU-Salary and Wage (Faculty) | 0 | 5,400 | 5,400 |
| CWU-Salary and Wage (Staff) | 0 | 40,000 | 40,000 |
| CWU-Student/Temporary/Overtime | 18,095 | 52,716 | 34,621 |
| Total Salaries | 18,095 | 98,116 | 80,021 |
| Benefits | 5,840 | 19,115 | 13,275 |
| Total Salaries & Benefits | 23,935 | 117,231 | 93,297 |
| CWU-Goods & Services | 0 | 0 | 0 |
| CWU-Goods | 67,774 | 91,367 | 23,593 |
| CWU-Services | 29,602 | 83,357 | 53,755 |
| CWU-Supplies | 157,267 | 232,395 | 75,128 |
| CWU-Utilities | 10,121 | 10,840 | 719 |
| CWU-Rentals/Leases | 0 | 6,550 | 6,550 |
| CWU-Repairs/Maintenance | 22,662 | 7,958 | (14,704) |
| CWU-Insurance | 1,634 | 41 | (1,594) |
| CWU-Grants | 0 | 1,250 | 1,250 |
| CWU-Program | 56,247 | 233,463 | 177,216 |
| CWU-Travel | 286,191 | 748,100 | 461,908 |
| CWU-Equipment/Software (Non-Capita) | 15,323 | 23,502 | 8,179 |
| CWU-Capital Outlays | 0 | 149,397 | 149,397 |
| CWU-Transfer (Expense In) | 38,813 | 19,991 | (18,823) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 685,634 | 1,608,210 | 922,576 |
| Total Expenses | 709,569 | 1,725,441 | 1,015,872 |
| Net Resources | 742,784 | (300,036) | 1,042,820 |

| FY21 Budget | FY21 Actuals | Variance |
|------------------|------------------|------------------|
| 0 | 0 | 0 |
| 335,260 | 3,823 | (331,437) |
| 0 | (3,707) | (3,707) |
| 0 | 0 | 0 |
| 273,500 | 112,052 | (161,448) |
| 0 | (1,605) | (1,605) |
| 1,425,000 | 1,341,789 | (83,211) |
| 2,033,760 | 1,452,353 | (581,407) |
| 0 | 662,605 | 662,605 |
| 0 | (662,605) | (662,605) |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 73,806 | 18,095 | 55,711 |
| 73,806 | 18,095 | 55,711 |
| 7,380 | 5,840 | 1,540 |
| 81,186 | 23,935 | 57,251 |
| 13,300 | 0 | 13,300 |
| 140,298 | 67,774 | 72,524 |
| 100,938 | 29,602 | 71,336 |
| 138,370 | 157,267 | (18,897) |
| 10,557 | 10,121 | 436 |
| 0 | 0 | 0 |
| 71,395 | 22,662 | 48,733 |
| 0 | 1,634 | (1,634) |
| 0 | 0 | 0 |
| 323,444 | 56,247 | 267,197 |
| 1,096,937 | 286,191 | 810,746 |
| 20,990 | 15,323 | 5,667 |
| 0 | 0 | 0 |
| 17,625 | 38,813 | (21,188) |
| 0 | 0 | 0 |
| 1,933,854 | 685,634 | 1,248,220 |
| 2,015,040 | 709,569 | 1,305,471 |
| 18,720 | 742,784 | 724,064 |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Faculty Senate Division
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|---------------------------|-----------------|-----------------|----------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 0 | 0 | 0 |
| Total Expenses | 0 | 0 | 0 |
| Net Resources | 0 | 0 | 0 |

| | FY21 Budget | FY21 Actuals | Variance |
|---------------------------|----------------|-----------------|----------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 0 | 0 | 0 |
| Total Expenses | 0 | 0 | 0 |
| Net Resources | 0 | 0 | 0 |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: University Advancement
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|---------------------------|-----------------|-----------------|----------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 0 | 0 | 0 |
| Total Expenses | 0 | 0 | 0 |
| Net Resources | 0 | 0 | 0 |

| | FY21 Budget | FY21 Actuals | Variance |
|---------------------------|----------------|-----------------|----------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 0 | 0 | 0 |
| Total Expenses | 0 | 0 | 0 |
| Net Resources | 0 | 0 | 0 |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Public Affairs
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|-----------------|
| Revenues | | | |
| CWU-Sales and Services | (4,617) | 5,695 | (10,312) |
| Total Revenues | (4,617) | 5,695 | (10,312) |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 0 | 33,050 | (33,050) |
| Total Transfers | 0 | 33,050 | (33,050) |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| CWU-Goods | 33,072 | 46,284 | 13,211 |
| CWU-Supplies | 11,404 | 2,944 | (8,460) |
| CWU-Program | (263) | 2,142 | 2,405 |
| CWU-Travel | 0 | 1,053 | 1,053 |
| CWU-Transfer (Expense In) | 0 | (60,000) | (60,000) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 44,213 | (7,577) | (51,790) |
| Total Expenses | 44,213 | (7,577) | (51,790) |
| Net Resources | (48,830) | 46,322 | (95,151) |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------|----------------|-----------------|-----------------|
| | 4,000 | (4,617) | (8,617) |
| Total | 4,000 | (4,617) | (8,617) |
| | 0 | 0 | 0 |
| Total | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Total | 0 | 0 | 0 |
| | 62,000 | 33,072 | 28,928 |
| | 0 | 11,404 | (11,404) |
| | 0 | (263) | 263 |
| | 1,000 | 0 | 1,000 |
| | (60,000) | 0 | (60,000) |
| | 0 | 0 | 0 |
| Total | 3,000 | 44,213 | (41,213) |
| Total | 3,000 | 44,213 | (41,213) |
| Total | 1,000 | (48,830) | (49,830) |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: President's Division
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| Revenues | | | |
| CWU-Contribution/Donation | 0 | 600 | (600) |
| CWU-Sales and Services | (793) | 183,159 | (183,952) |
| CWU-Bad Debt | (5,864) | (8,805) | 2,941 |
| CWU-Rent | 0 | 440 | (440) |
| CWU-Other | 112,052 | 240,699 | (128,647) |
| CWU-Tuition / S&A Fee | (1,236) | 3,645 | (4,881) |
| CWU-Student Fee (Dedicated) | 1,937,945 | 2,198,418 | (260,473) |
| CWU-Investment Income | 166,395 | 246,761 | (80,366) |
| Total Revenues | 2,208,498 | 2,864,916 | (656,419) |
| Transfers | | | |
| CWU-Transfer (Fund Addition) | 662,605 | 1,355,298 | (692,693) |
| CWU-Transfer (Fund Deduction) | (672,605) | (1,453,933) | 781,328 |
| CWU-Transfer (Intra-Fund In) | 20,100 | 42,542 | (22,442) |
| CWU-Transfer (Intra-Fund Out) | (120,100) | (52,542) | (67,558) |
| Total Transfers | (110,000) | (108,635) | (1,365) |
| Expenses | | | |
| CWU-Salary and Wage (Faculty) | 0 | 5,400 | 5,400 |
| CWU-Salary and Wage (Staff) | 71,720 | 179,716 | 107,996 |
| CWU-Student/Temporary/Overtime | 164,997 | 209,488 | 44,491 |
| Total Salaries | 236,717 | 394,603 | 157,887 |
| Benefits | 43,267 | 89,043 | 45,776 |
| Total Salaries & Benefits | 279,984 | 483,647 | 203,663 |
| CWU-Goods & Services | 0 | 0 | 0 |
| CWU-Goods | 175,457 | 259,092 | 83,635 |
| CWU-Services | 267,682 | 322,091 | 54,409 |
| CWU-Supplies | 180,162 | 268,904 | 88,743 |
| CWU-Utilities | 14,362 | 16,315 | 1,953 |
| CWU-Rentals/Leases | 0 | 6,550 | 6,550 |
| CWU-Repairs/Maintenance | 22,662 | 14,092 | (8,570) |
| CWU-Insurance | 1,634 | 41 | (1,594) |
| CWU-Grants | 0 | 1,250 | 1,250 |
| CWU-Program | 81,294 | 249,769 | 168,475 |
| CWU-Travel | 286,191 | 754,102 | 467,910 |
| CWU-Equipment/Software (Non-Capita) | 460,699 | 431,764 | (28,936) |
| CWU-Capital Outlays | 147,769 | 371,740 | 223,972 |
| CWU-Transfer (Expense In) | 159,041 | 62,587 | (96,455) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 1,796,953 | 2,758,296 | 961,343 |
| Total Expenses | 2,076,936 | 3,241,942 | 1,165,006 |
| Net Resources | 21,561 | (485,661) | 507,223 |

| FY21 Budget | FY21 Actuals | Variance |
|------------------|------------------|--------------------|
| 0 | 0 | 0 |
| 339,260 | (793) | (340,053) |
| 0 | (5,864) | (5,864) |
| 0 | 0 | 0 |
| 273,500 | 112,052 | (161,448) |
| 0 | (1,236) | (1,236) |
| 2,581,916 | 1,937,945 | (643,972) |
| 230,000 | 166,395 | (63,605) |
| 3,424,676 | 2,208,498 | (1,216,178) |
| 0 | 662,605 | 662,605 |
| 0 | (672,605) | (672,605) |
| 15,000 | 20,100 | 5,100 |
| (25,000) | (120,100) | (95,100) |
| (10,000) | (110,000) | (100,000) |
| 0 | 0 | 0 |
| 145,404 | 71,720 | 73,684 |
| 261,806 | 164,997 | 96,809 |
| 407,210 | 236,717 | 170,493 |
| 78,456 | 43,267 | 35,189 |
| 485,666 | 279,984 | 205,683 |
| 143,300 | 0 | 143,300 |
| 392,548 | 175,457 | 217,091 |
| 213,938 | 267,682 | (53,744) |
| 138,770 | 180,162 | (41,392) |
| 15,777 | 14,362 | 1,415 |
| 30,000 | 0 | 30,000 |
| 71,395 | 22,662 | 48,733 |
| 0 | 1,634 | (1,634) |
| 0 | 0 | 0 |
| 323,444 | 81,294 | 242,150 |
| 1,097,937 | 286,191 | 811,746 |
| 329,689 | 460,699 | (131,010) |
| 0 | 147,769 | (147,769) |
| 147,610 | 159,041 | (11,431) |
| 0 | 0 | 0 |
| 2,904,408 | 1,796,953 | 1,107,455 |
| 3,390,074 | 2,076,936 | 1,313,138 |
| 24,602 | 21,561 | (3,040) |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Operations Office
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|------------------|
| Revenues | | | |
| CWU-Bad Debt | (229) | 0 | (229) |
| CWU-Tuition / S&A Fee | 144 | 0 | 144 |
| CWU-Student Fee (Dedicated) | 73,870 | 0 | 73,870 |
| Total Revenues | 73,785 | 0 | 73,785 |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 70,262 | 29,458 | 40,804 |
| CWU-Transfer (Intra-Fund Out) | 0 | (29,458) | 29,458 |
| Total Transfers | 70,262 | 0 | 70,262 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 57,899 | 34,773 | (23,126) |
| Total Salaries | 57,899 | 34,773 | (23,126) |
| Benefits | 19,477 | 10,768 | (8,709) |
| Total Salaries & Benefits | 77,377 | 45,541 | (31,835) |
| CWU-Goods & Services | 0 | 0 | 0 |
| CWU-Goods | 3,551 | 1,052 | (2,499) |
| CWU-Services | 0 | 4,105 | 4,105 |
| CWU-Supplies | 48 | 0 | (48) |
| CWU-Repairs/Maintenance | 0 | 708 | 708 |
| CWU-Program | 87,500 | 0 | (87,500) |
| CWU-Travel | 1,208 | 969 | (239) |
| CWU-Equipment/Software (Non-Capita) | 0 | 4,223 | 4,223 |
| CWU-Capital Outlays | 12,933 | 0 | (12,933) |
| CWU-Transfer (Expense In) | (39,748) | (46,690) | (6,942) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 65,492 | (35,634) | (101,126) |
| Total Expenses | 142,868 | 9,907 | (132,961) |
| Net Resources | 1,178 | (9,907) | 11,085 |

| | FY21 Budget | FY21 Actuals | Variance |
|--|----------------|-----------------|-----------------|
| | 0 | (229) | (229) |
| | 0 | 144 | 144 |
| | 78,000 | 73,870 | (4,130) |
| | 78,000 | 73,785 | (4,215) |
| | 0 | 70,262 | 70,262 |
| | 0 | 0 | 0 |
| | 0 | 70,262 | 70,262 |
| | 58,000 | 57,899 | 101 |
| | 58,000 | 57,899 | 101 |
| | 20,172 | 19,477 | 695 |
| | 78,172 | 77,377 | 796 |
| | 500 | 0 | 500 |
| | 1,848 | 3,551 | (1,703) |
| | 0 | 0 | 0 |
| | 0 | 48 | (48) |
| | 0 | 0 | 0 |
| | 75,000 | 87,500 | (12,500) |
| | 0 | 1,208 | (1,208) |
| | 2,000 | 0 | 2,000 |
| | 0 | 12,933 | (12,933) |
| | (82,520) | (39,748) | (42,772) |
| | 0 | 0 | 0 |
| | (3,172) | 65,492 | (68,664) |
| | 75,000 | 142,868 | (67,868) |
| | 3,000 | 1,178 | (1,822) |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Facilities
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|-----------------|
| Revenues | | | |
| CWU-Sales and Services | 85,025 | 111,240 | (26,215) |
| CWU-Bad Debt | (260) | (1,223) | 963 |
| CWU-Other | 175 | 2,395 | (2,220) |
| CWU-Tuition / S&A Fee | (1,693) | 0 | (1,693) |
| CWU-Fines | 7,180 | 12,978 | (5,798) |
| Total Revenues | 90,427 | 125,390 | (34,963) |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 0 | (40,827) | 40,827 |
| CWU-Transfer (Intra-Fund Out) | (30,000) | 40,827 | (70,827) |
| Total Transfers | (30,000) | 0 | (30,000) |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| CWU-Goods & Services | 0 | 0 | 0 |
| CWU-Services | 11,184 | 15,818 | 4,634 |
| CWU-Utilities | 312 | 63 | (249) |
| CWU-Repairs/Maintenance | (14,822) | 13,028 | 27,850 |
| CWU-Capital Outlays | (68,263) | 194,166 | 262,429 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | (71,590) | 223,075 | 294,665 |
| Total Expenses | (71,590) | 223,075 | 294,665 |
| Net Resources | 132,017 | (97,684) | 229,702 |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|----------------|-----------------|-----------------|
| CWU-Sales and Services | 83,120 | 85,025 | 1,905 |
| CWU-Bad Debt | 0 | (260) | (260) |
| CWU-Other | 3,600 | 175 | (3,425) |
| CWU-Tuition / S&A Fee | 0 | (1,693) | (1,693) |
| CWU-Fines | 15,000 | 7,180 | (7,820) |
| Total Revenues | 101,720 | 90,427 | (11,293) |
| CWU-Transfer (Intra-Fund In) | 0 | 0 | 0 |
| CWU-Transfer (Intra-Fund Out) | 0 | (30,000) | (30,000) |
| Total Transfers | 0 | (30,000) | (30,000) |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| CWU-Goods & Services | 90,000 | 0 | 90,000 |
| CWU-Services | 0 | 11,184 | (11,184) |
| CWU-Utilities | 0 | 312 | (312) |
| CWU-Repairs/Maintenance | 0 | (14,822) | 14,822 |
| CWU-Capital Outlays | 0 | (68,263) | 68,263 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 90,000 | (71,590) | 161,590 |
| Total Expenses | 90,000 | (71,590) | 161,590 |
| Net Resources | 11,720 | 132,017 | 120,297 |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Information Services
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| Revenues | | | |
| CWU-Sales and Services | 0 | 309 | (309) |
| CWU-Bad Debt | (2,158) | (4,667) | 2,509 |
| CWU-Tuition / S&A Fee | 369 | 3,645 | (3,276) |
| CWU-Student Fee (Dedicated) | 596,155 | 1,185,018 | (588,863) |
| Total Revenues | 594,366 | 1,184,305 | (589,939) |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 71,720 | 139,716 | 67,996 |
| CWU-Student/Temporary/Overtime | 140,278 | 156,772 | 16,494 |
| Total Salaries | 211,998 | 296,487 | 84,490 |
| Benefits | 36,823 | 69,928 | 33,104 |
| Total Salaries & Benefits | 248,821 | 366,415 | 117,594 |
| CWU-Goods | 73,493 | 118,752 | 45,259 |
| CWU-Services | 156,780 | 164,094 | 7,314 |
| CWU-Supplies | 10,355 | 32,972 | 22,617 |
| CWU-Utilities | 4,241 | 5,475 | 1,234 |
| CWU-Rentals/Leases | 0 | 0 | 0 |
| CWU-Repairs/Maintenance | 0 | 3,232 | 3,232 |
| CWU-Program | 310 | 13,061 | 12,751 |
| CWU-Travel | 0 | 118 | 118 |
| CWU-Equipment/Software (Non-Capita) | 445,377 | 392,656 | (52,721) |
| CWU-Transfer (Expense In) | 102,596 | 102,596 | 0 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 793,153 | 832,957 | 39,804 |
| Total Expenses | 1,041,974 | 1,199,372 | 157,398 |
| Net Resources | (447,608) | (15,067) | (432,541) |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| CWU-Sales and Services | 0 | 0 | 0 |
| CWU-Bad Debt | 0 | (2,158) | (2,158) |
| CWU-Tuition / S&A Fee | 0 | 369 | 369 |
| CWU-Student Fee (Dedicated) | 1,156,916 | 596,155 | (560,761) |
| Total Revenues | 1,156,916 | 594,366 | (562,550) |
| Total Transfers | 0 | 0 | 0 |
| CWU-Salary and Wage (Staff) | 145,404 | 71,720 | 73,684 |
| CWU-Student/Temporary/Overtime | 188,000 | 140,278 | 47,722 |
| Total Salaries | 333,404 | 211,998 | 121,406 |
| Benefits | 71,076 | 36,823 | 34,253 |
| Total Salaries & Benefits | 404,480 | 248,821 | 155,659 |
| CWU-Goods | 190,250 | 73,493 | 116,757 |
| CWU-Services | 98,000 | 156,780 | (58,780) |
| CWU-Supplies | 400 | 10,355 | (9,955) |
| CWU-Utilities | 5,220 | 4,241 | 979 |
| CWU-Rentals/Leases | 30,000 | 0 | 30,000 |
| CWU-Repairs/Maintenance | 0 | 0 | 0 |
| CWU-Program | 0 | 310 | (310) |
| CWU-Travel | 0 | 0 | 0 |
| CWU-Equipment/Software (Non-Capita) | 308,699 | 445,377 | (136,678) |
| CWU-Transfer (Expense In) | 114,985 | 102,596 | 12,389 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 747,554 | 793,153 | (45,599) |
| Total Expenses | 1,152,034 | 1,041,974 | 110,060 |
| Net Resources | 4,882 | (447,608) | (452,490) |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Police & Public Safety
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|-----------------|
| Revenues | | | |
| CWU-Sales and Services | 0 | 8 | (8) |
| CWU-Bad Debt | 11 | (198) | 209 |
| CWU-Other | 398 | 472 | (74) |
| CWU-Tuition / S&A Fee | (233) | 0 | (233) |
| CWU-Student Fee (Dedicated) | 4,983 | 58,475 | (53,492) |
| CWU-Fines | 1,258 | 1,400 | (142) |
| Total Revenues | 6,417 | 60,157 | (53,740) |
| Transfers | | | |
| CWU-Transfer (Intra-Fund Out) | (17,762) | 0 | (17,762) |
| Total Transfers | (17,762) | 0 | (17,762) |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| CWU-Goods | 1,350 | 1,700 | 350 |
| CWU-Services | 0 | 0 | 0 |
| CWU-Supplies | 68 | 8,221 | 8,152 |
| CWU-Program | 0 | 62,500 | 62,500 |
| CWU-Travel | 947 | 3,623 | 2,676 |
| CWU-Equipment/Software (Non-Capita) | (4,750) | 0 | 4,750 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | (2,385) | 76,044 | 78,429 |
| Total Expenses | (2,385) | 76,044 | 78,429 |
| Net Resources | (8,959) | (15,887) | 6,928 |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|-----------------|
| CWU-Sales and Services | 0 | 0 | 0 |
| CWU-Bad Debt | 0 | 11 | 11 |
| CWU-Other | 600 | 398 | (202) |
| CWU-Tuition / S&A Fee | 3,333 | (233) | (3,566) |
| CWU-Student Fee (Dedicated) | 0 | 4,983 | 4,983 |
| CWU-Fines | 1,000 | 1,258 | 258 |
| Total Revenues | 4,933 | 6,417 | 1,484 |
| CWU-Transfer (Intra-Fund Out) | 0 | (17,762) | (17,762) |
| Total Transfers | 0 | (17,762) | (17,762) |
| Total Salaries | 0 | 0 | 0 |
| Total Salaries & Benefits | 0 | 0 | 0 |
| CWU-Goods | 2,400 | 1,350 | 1,050 |
| CWU-Services | 400 | 0 | 400 |
| CWU-Supplies | 800 | 68 | 732 |
| CWU-Program | 0 | 0 | 0 |
| CWU-Travel | 4,000 | 947 | 3,053 |
| CWU-Equipment/Software (Non-Capita) | 10,000 | (4,750) | 14,750 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 17,600 | (2,385) | 19,985 |
| Total Expenses | 17,600 | (2,385) | 19,985 |
| Net Resources | (12,667) | (8,959) | 3,708 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Operations
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|------------------|-----------------|
| Revenues | | | |
| CWU-Sales and Services | 85,027 | 111,248 | (26,221) |
| CWU-Bad Debt | (477) | (1,420) | 943 |
| CWU-Other | 573 | 2,867 | (2,294) |
| CWU-Tuition / S&A Fee | (1,782) | 0 | (1,782) |
| CWU-Student Fee (Dedicated) | 78,853 | 58,475 | 20,378 |
| CWU-Fines | 8,438 | 14,378 | (5,940) |
| Total Revenues | 170,631 | 185,547 | (14,916) |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 70,262 | (11,369) | 81,631 |
| CWU-Transfer (Intra-Fund Out) | (47,762) | 11,369 | (59,131) |
| Total Transfers | 22,500 | 0 | 22,500 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 57,899 | 34,773 | (23,126) |
| Total Salaries | 57,899 | 34,773 | (23,126) |
| Benefits | 19,477 | 10,768 | (8,709) |
| Total Salaries & Benefits | 77,377 | 45,541 | (31,835) |
| CWU-Goods & Services | 0 | 0 | 0 |
| CWU-Goods | 4,901 | 2,752 | (2,149) |
| CWU-Services | 11,184 | 19,923 | 8,739 |
| CWU-Supplies | 116 | 8,221 | 8,105 |
| CWU-Utilities | 312 | 63 | (249) |
| CWU-Repairs/Maintenance | (14,822) | 13,736 | 28,558 |
| CWU-Program | 87,500 | 62,500 | (25,000) |
| CWU-Travel | 2,155 | 4,592 | 2,437 |
| CWU-Equipment/Software (Non-Capita) | (4,750) | 4,223 | 8,973 |
| CWU-Capital Outlays | (55,330) | 194,166 | 249,496 |
| CWU-Transfer (Expense In) | (39,748) | (46,690) | (6,942) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | (8,483) | 263,484 | 271,967 |
| Total Expenses | 68,893 | 309,025 | 240,132 |
| Net Resources | 124,238 | (123,478) | 247,716 |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|----------------|-----------------|-----------------|
| CWU-Sales and Services | 83,120 | 85,027 | 1,907 |
| CWU-Bad Debt | 0 | (477) | (477) |
| CWU-Other | 4,200 | 573 | (3,627) |
| CWU-Tuition / S&A Fee | 3,333 | (1,782) | (5,115) |
| CWU-Student Fee (Dedicated) | 78,000 | 78,853 | 853 |
| CWU-Fines | 16,000 | 8,438 | (7,562) |
| Total Revenues | 184,653 | 170,631 | (14,022) |
| CWU-Transfer (Intra-Fund In) | 0 | 70,262 | 70,262 |
| CWU-Transfer (Intra-Fund Out) | 0 | (47,762) | (47,762) |
| Total Transfers | 0 | 22,500 | 22,500 |
| CWU-Salary and Wage (Staff) | 58,000 | 57,899 | 101 |
| Total Salaries | 58,000 | 57,899 | 101 |
| Benefits | 20,172 | 19,477 | 695 |
| Total Salaries & Benefits | 78,172 | 77,377 | 796 |
| CWU-Goods & Services | 90,500 | 0 | 90,500 |
| CWU-Goods | 4,248 | 4,901 | (653) |
| CWU-Services | 400 | 11,184 | (10,784) |
| CWU-Supplies | 800 | 116 | 684 |
| CWU-Utilities | 0 | 312 | (312) |
| CWU-Repairs/Maintenance | 0 | (14,822) | 14,822 |
| CWU-Program | 75,000 | 87,500 | (12,500) |
| CWU-Travel | 4,000 | 2,155 | 1,845 |
| CWU-Equipment/Software (Non-Capita) | 12,000 | (4,750) | 16,750 |
| CWU-Capital Outlays | 0 | (55,330) | 55,330 |
| CWU-Transfer (Expense In) | (82,520) | (39,748) | (42,772) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 104,428 | (8,483) | 112,911 |
| Total Expenses | 182,600 | 68,893 | 113,707 |
| Net Resources | 2,053 | 124,238 | 122,185 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Provost's Office
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| Revenues | | | |
| CWU-Sales and Services | 198,928 | 186,398 | 12,530 |
| CWU-Bad Debt | (34,597) | 30,621 | (65,218) |
| CWU-Rent | 0 | 336 | (336) |
| CWU-Indirect Cost Reimbursement | (7,267) | 154,341 | (161,609) |
| CWU-Other | 0 | 130 | (130) |
| CWU-Tuition / S&A Fee | 655,482 | 719,751 | (64,270) |
| CWU-Student Fee (Dedicated) | 8,145 | 7,005 | 1,140 |
| CWU-Student Fee (Other) | 120,567 | 105,056 | 15,511 |
| CWU-Fines | 641,113 | 339,063 | 302,050 |
| Total Revenues | 1,582,370 | 1,542,702 | 39,669 |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 2,802,972 | 3,097,635 | (294,664) |
| CWU-Transfer (Intra-Fund Out) | (2,186,670) | (2,134,124) | (52,545) |
| Total Transfers | 616,302 | 963,511 | (347,209) |
| Expenses | | | |
| CWU-Salary and Wage (Faculty) | 2,000 | 6,939 | 4,939 |
| CWU-Salary and Wage (Staff) | 289,501 | 461,097 | 171,596 |
| CWU-Student/Temporary/Overtime | 98,205 | 121,934 | 23,729 |
| Total Salaries | 389,707 | 589,970 | 200,263 |
| Benefits | 152,777 | 172,756 | 19,979 |
| Total Salaries & Benefits | 542,484 | 762,726 | 220,243 |
| CWU-Goods | 125,603 | 83,848 | (41,755) |
| CWU-Services | 52,605 | 286,566 | 233,960 |
| CWU-Supplies | 32,864 | 53,688 | 20,824 |
| CWU-Utilities | 12,329 | 13,087 | 758 |
| CWU-Repairs/Maintenance | 634 | 11,114 | 10,479 |
| CWU-Insurance | 1,995 | 2,643 | 648 |
| CWU-Program | (223,436) | (272,731) | (49,295) |
| CWU-Travel | 10,552 | 75,059 | 64,507 |
| CWU-Equipment/Software (Non-Capita) | 66,301 | 107,778 | 41,476 |
| CWU-Capital Outlays | 87,067 | 5,802 | (81,265) |
| CWU-Transfer (Expense In) | 1,586,905 | 1,297,695 | (289,211) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 1,753,420 | 1,664,547 | (88,873) |
| Total Expenses | 2,295,903 | 2,427,273 | 131,370 |
| Net Resources | (97,231) | 78,940 | (176,170) |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| CWU-Sales and Services | 173,759 | 198,928 | 25,169 |
| CWU-Bad Debt | (32,647) | (34,597) | (1,950) |
| CWU-Rent | 500 | 0 | (500) |
| CWU-Indirect Cost Reimbursement | 124,789 | (7,267) | (132,056) |
| CWU-Other | 0 | 0 | 0 |
| CWU-Tuition / S&A Fee | 1,143,667 | 655,482 | (488,185) |
| CWU-Student Fee (Dedicated) | 6,000 | 8,145 | 2,145 |
| CWU-Student Fee (Other) | 82,325 | 120,567 | 38,242 |
| CWU-Fines | 409,113 | 641,113 | 232,000 |
| Total Revenues | 1,907,506 | 1,582,370 | (325,136) |
| CWU-Transfer (Intra-Fund In) | 963,602 | 2,802,972 | 1,839,370 |
| CWU-Transfer (Intra-Fund Out) | (563,000) | (2,186,670) | (1,623,670) |
| Total Transfers | 400,602 | 616,302 | 215,700 |
| CWU-Salary and Wage (Faculty) | 9,000 | 2,000 | 7,000 |
| CWU-Salary and Wage (Staff) | 258,135 | 289,501 | (31,366) |
| CWU-Student/Temporary/Overtime | 97,200 | 98,205 | (1,005) |
| Total Salaries | 364,335 | 389,707 | (25,372) |
| Benefits | 135,195 | 152,777 | (17,581) |
| Total Salaries & Benefits | 499,530 | 542,484 | (42,953) |
| CWU-Goods | 49,136 | 125,603 | (76,467) |
| CWU-Services | 1,280 | 52,605 | (51,325) |
| CWU-Supplies | 20,775 | 32,864 | (12,089) |
| CWU-Utilities | 12,695 | 12,329 | 366 |
| CWU-Repairs/Maintenance | 790 | 634 | 156 |
| CWU-Insurance | 0 | 1,995 | (1,995) |
| CWU-Program | 571,149 | (223,436) | 794,586 |
| CWU-Travel | 49,467 | 10,552 | 38,915 |
| CWU-Equipment/Software (Non-Capita) | 9,621 | 66,301 | (56,680) |
| CWU-Capital Outlays | 0 | 87,067 | (87,067) |
| CWU-Transfer (Expense In) | 1,279,188 | 1,586,905 | (307,717) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 1,994,102 | 1,753,420 | 240,682 |
| Total Expenses | 2,493,632 | 2,295,903 | 197,729 |
| Net Resources | (185,524) | (97,231) | 88,293 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: College of Arts & Humanities
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | | |
| CWU-Sales and Services | 33,842 | 135,465 | (101,623) | 202,564 | 33,842 | (168,722) |
| CWU-Bad Debt | (1,564) | 13,398 | (14,962) | (18,782) | (1,564) | 17,218 |
| CWU-Indirect Cost Reimbursement | 2,472 | 1,934 | 538 | 750 | 2,472 | 1,722 |
| CWU-Other | 1,125 | 4,450 | (3,325) | 17,933 | 1,125 | (16,808) |
| CWU-Tuition / S&A Fee | 1,395,446 | 1,667,111 | (271,665) | 1,633,437 | 1,395,446 | (237,991) |
| CWU-Student Fee (Dedicated) | 259,945 | 242,516 | 17,429 | 328,734 | 259,945 | (68,789) |
| CWU-Student Fee (Other) | 3,108 | 3,830 | (722) | 4,600 | 3,108 | (1,492) |
| CWU-Fines | 968 | 624 | 345 | 998 | 968 | (30) |
| Total Revenues | 1,695,343 | 2,069,328 | (373,986) | 2,170,234 | 1,695,343 | (474,891) |
| Transfers | | | | | | |
| CWU-Transfer (Intra-Fund In) | (769,518) | 1,508,898 | (2,278,416) | 337,347 | (769,518) | (1,106,865) |
| CWU-Transfer (Intra-Fund Out) | 207,796 | (1,429,728) | 1,637,524 | (211,811) | 207,796 | 419,607 |
| Total Transfers | (561,722) | 79,170 | (640,892) | 125,536 | (561,722) | (687,258) |
| Expenses | | | | | | |
| CWU-Salary and Wage (Faculty) | 451,405 | 556,706 | 105,301 | 440,755 | 451,405 | (10,650) |
| CWU-Salary and Wage (Staff) | 12,235 | 12,417 | 182 | 12,145 | 12,235 | (90) |
| CWU-Student/Temporary/Overtime | 91,770 | 84,044 | (7,726) | 117,770 | 91,770 | 26,000 |
| Total Salaries | 555,409 | 653,166 | 97,757 | 570,670 | 555,409 | 15,261 |
| Benefits | 108,931 | 115,801 | 6,870 | 133,835 | 108,931 | 24,904 |
| Total Salaries & Benefits | 664,340 | 768,967 | 104,627 | 704,505 | 664,340 | 40,165 |
| CWU-Goods | 98,572 | 35,169 | (63,404) | 106,575 | 98,572 | 8,003 |
| CWU-Services | 17,878 | 58,968 | 41,090 | 136,664 | 17,878 | 118,786 |
| CWU-Supplies | 75,796 | 144,075 | 68,279 | 227,801 | 75,796 | 152,005 |
| CWU-Utilities | 37,922 | 38,463 | 540 | 45,616 | 37,922 | 7,694 |
| CWU-Cost of Goods Sold | 0 | (5,256) | (5,256) | 0 | 0 | 0 |
| CWU-Rentals/Leases | 0 | 0 | 0 | 7,572 | 0 | 7,572 |
| CWU-Repairs/Maintenance | 3,209 | 19,068 | 15,859 | 31,840 | 3,209 | 28,631 |
| CWU-Insurance | 1,313 | 55 | (1,258) | 484 | 1,313 | (829) |
| CWU-Grants | 2,300 | 26,330 | 24,030 | 19,430 | 2,300 | 17,130 |
| CWU-Program | 66,848 | 113,034 | 46,186 | 132,047 | 66,848 | 65,199 |
| CWU-Travel | 930 | 67,980 | 67,050 | 35,324 | 930 | 34,394 |
| CWU-Equipment/Software (Non-Capita) | 13,924 | 36,860 | 22,936 | 43,818 | 13,924 | 29,894 |
| CWU-Capital Outlays | 0 | 0 | 0 | 10,000 | 0 | 10,000 |
| CWU-Transfer (Expense In) | (7,368) | 739,217 | 746,585 | 828,875 | (7,368) | 836,243 |
| Bad Debt | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Goods & Services | 311,326 | 1,273,963 | 962,638 | 1,626,046 | 311,326 | 1,314,721 |
| Total Expenses | 975,666 | 2,042,931 | 1,067,265 | 2,330,551 | 975,666 | 1,354,886 |
| Net Resources | 157,955 | 105,568 | 52,388 | (34,782) | 157,955 | 192,737 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21**
Department: College of Education & Professional
Studies
Fund: Local General Funds
As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|--------------------|--------------------|------------------|--------------------|--------------------|------------------|
| Revenues | | | | | | |
| CWU-Sales and Services | 193,759 | 270,387 | (76,628) | 222,730 | 193,759 | (28,971) |
| CWU-Bad Debt | (3,730) | 16,359 | (20,089) | (20,380) | (3,730) | 16,650 |
| CWU-Indirect Cost Reimbursement | 20,553 | 16,875 | 3,678 | 0 | 20,553 | 20,553 |
| CWU-Other | 7,000 | 15,854 | (8,854) | 47,635 | 7,000 | (40,635) |
| CWU-Tuition / S&A Fee | 6,353,718 | 5,921,933 | 431,785 | 5,793,491 | 6,353,718 | 560,227 |
| CWU-Student Fee (Dedicated) | 338,826 | 437,446 | (98,620) | 580,430 | 338,826 | (241,604) |
| CWU-Student Fee (Other) | 1,350 | 7,060 | (5,710) | 0 | 1,350 | 1,350 |
| Total Revenues | 6,911,475 | 6,685,914 | 225,561 | 6,623,906 | 6,911,475 | 287,569 |
| Transfers | | | | | | |
| CWU-Transfer (Intra-Fund In) | 1,938,510 | 2,216,578 | (278,068) | 1,008,511 | 1,938,510 | 929,999 |
| CWU-Transfer (Intra-Fund Out) | (1,618,153) | (2,091,874) | 473,722 | (1,001,260) | (1,618,153) | (616,893) |
| Total Transfers | 320,357 | 124,704 | 195,654 | 7,251 | 320,357 | 313,106 |
| Expenses | | | | | | |
| CWU-Salary and Wage (Faculty) | 2,042,728 | 2,013,605 | (29,124) | 1,369,745 | 2,042,728 | (672,984) |
| CWU-Salary and Wage (Staff) | 1,272,546 | 1,327,315 | 54,768 | 1,393,151 | 1,272,546 | 120,604 |
| CWU-Student/Temporary/Overtime | 185,894 | 217,078 | 31,184 | 259,752 | 185,894 | 73,858 |
| Total Salaries | 3,501,169 | 3,557,997 | 56,829 | 3,022,647 | 3,501,169 | (478,522) |
| Benefits | 1,021,929 | 1,043,318 | 21,388 | 995,086 | 1,021,929 | (26,844) |
| Total Salaries & Benefits | 4,523,098 | 4,601,315 | 78,217 | 4,017,733 | 4,523,098 | (505,365) |
| CWU-Goods | 639,096 | 546,720 | (92,377) | 1,040,902 | 639,096 | 401,806 |
| CWU-Services | 303,743 | 203,066 | (100,677) | 54,243 | 303,743 | (249,500) |
| CWU-Supplies | 155,053 | 131,563 | (23,490) | 124,957 | 155,053 | (30,096) |
| CWU-Utilities | 104,392 | 106,713 | 2,321 | 105,621 | 104,392 | 1,229 |
| CWU-Cost of Goods Sold | (29,843) | 0 | 29,843 | 0 | (29,843) | 29,843 |
| CWU-Rentals/Leases | 85,120 | 33,384 | (51,736) | 88,657 | 85,120 | 3,537 |
| CWU-Repairs/Maintenance | 381,770 | 175,132 | (206,638) | 20,890 | 381,770 | (360,880) |
| CWU-Insurance | 146,754 | 114,369 | (32,385) | 129,000 | 146,754 | (17,754) |
| CWU-Grants | 0 | 0 | 0 | 70,310 | 0 | 70,310 |
| CWU-Program | 839,254 | 934,638 | 95,384 | 990,449 | 839,254 | 151,195 |
| CWU-Travel | 14,546 | 95,577 | 81,032 | 188,179 | 14,546 | 173,633 |
| CWU-Equipment/Software (Non-Capita) | 18,851 | 74,272 | 55,421 | 70,650 | 18,851 | 51,800 |
| CWU-Capital Outlays | 0 | 36,636 | 36,636 | 0 | 0 | 0 |
| CWU-Transfer (Expense In) | 1,157,476 | 917,777 | (239,699) | 1,048,156 | 1,157,476 | (109,320) |
| Bad Debt | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Goods & Services | 3,816,210 | 3,369,847 | (446,363) | 3,932,015 | 3,816,210 | 115,804 |
| Total Expenses | 8,339,309 | 7,971,162 | (368,146) | 7,949,747 | 8,339,309 | (389,561) |
| Net Resources | (1,107,476) | (1,160,545) | 53,069 | (1,318,591) | (1,107,476) | 211,114 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: College of Business
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|----------------|
| Revenues | | | |
| CWU-Bad Debt | 8,481 | (309) | 8,791 |
| CWU-Tuition / S&A Fee | 1,238,005 | 1,199,143 | 38,861 |
| CWU-Student Fee (Dedicated) | 33,425 | 24,613 | 8,813 |
| Total Revenues | 1,279,911 | 1,223,447 | 56,465 |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 909,772 | 714,266 | 195,506 |
| CWU-Transfer (Intra-Fund Out) | (844,897) | (708,891) | (136,006) |
| Total Transfers | 64,875 | 5,375 | 59,500 |
| Expenses | | | |
| CWU-Salary and Wage (Faculty) | 637,783 | 665,287 | 27,504 |
| CWU-Salary and Wage (Staff) | 0 | 1,000 | 1,000 |
| CWU-Student/Temporary/Overtime | 64,348 | 77,359 | 13,011 |
| Total Salaries | 702,131 | 743,646 | 41,515 |
| Benefits | 142,553 | 148,725 | 6,173 |
| Total Salaries & Benefits | 844,684 | 892,371 | 47,688 |
| CWU-Goods | 56,431 | 50,616 | (5,815) |
| CWU-Services | 1,864 | 6,365 | 4,500 |
| CWU-Supplies | 15,286 | 17,713 | 2,426 |
| CWU-Utilities | 24,787 | 25,661 | 874 |
| CWU-Rentals/Leases | 0 | 0 | 0 |
| CWU-Repairs/Maintenance | 423 | 3,248 | 2,825 |
| CWU-Insurance | 0 | 248 | 248 |
| CWU-Program | 49,104 | 62,745 | 13,641 |
| CWU-Travel | 511 | 57,222 | 56,710 |
| CWU-Equipment/Software (Non-Capita) | 14,207 | 11,217 | (2,990) |
| CWU-Transfer (Expense In) | (8,555) | 192,797 | 201,353 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 154,059 | 427,832 | 273,772 |
| Total Expenses | 998,743 | 1,320,203 | 321,460 |
| Net Resources | 346,043 | (91,381) | 437,424 |

| FY21 Budget | FY21 Actuals | Variance |
|------------------|------------------|-----------------|
| (2,552) | 8,481 | 11,033 |
| 1,298,090 | 1,238,005 | (60,085) |
| 55,130 | 33,425 | (21,705) |
| 1,350,668 | 1,279,911 | (70,757) |
| 706,423 | 909,772 | 203,349 |
| (705,599) | (844,897) | (139,298) |
| 824 | 64,875 | 64,051 |
| 562,521 | 637,783 | (75,262) |
| 0 | 0 | 0 |
| 115,241 | 64,348 | 50,893 |
| 677,762 | 702,131 | (24,369) |
| 157,424 | 142,553 | 14,871 |
| 835,186 | 844,684 | (9,498) |
| 54,818 | 56,431 | (1,614) |
| 31,420 | 1,864 | 29,556 |
| 20,401 | 15,286 | 5,115 |
| 26,256 | 24,787 | 1,469 |
| 7,600 | 0 | 7,600 |
| 3,200 | 423 | 2,777 |
| 0 | 0 | 0 |
| 89,483 | 49,104 | 40,379 |
| 93,714 | 511 | 93,202 |
| 23,704 | 14,207 | 9,497 |
| 290,458 | (8,555) | 299,013 |
| 0 | 0 | 0 |
| 641,054 | 154,059 | 486,994 |
| 1,476,239 | 998,743 | 477,496 |
| (124,747) | 346,043 | 470,790 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: College of the Sciences
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | | |
| CWU-Contribution/Donation | 0 | 3,990 | (3,990) | 0 | 0 | 0 |
| CWU-Sales and Services | 11,356 | 20,993 | (9,638) | 9,160 | 11,356 | 2,196 |
| CWU-Bad Debt | (20,866) | 35,999 | (56,865) | (39,239) | (20,866) | 18,373 |
| CWU-Indirect Cost Reimbursement | 140,141 | 126,413 | 13,728 | 124,718 | 140,141 | 15,423 |
| CWU-Other | 0 | (9) | 9 | 0 | 0 | 0 |
| CWU-Tuition / S&A Fee | 2,150,225 | 2,146,477 | 3,748 | 2,306,872 | 2,150,225 | (156,647) |
| CWU-Student Fee (Dedicated) | 97,970 | 181,327 | (83,357) | 292,248 | 97,970 | (194,278) |
| CWU-Student Fee (Other) | 1,922 | 1,290 | 631 | 0 | 1,922 | 1,922 |
| Total Revenues | 2,380,747 | 2,516,481 | (135,734) | 2,693,759 | 2,380,747 | (313,012) |
| Transfers | | | | | | |
| CWU-Transfer (Fund Addition) | 0 | 73 | (73) | 0 | 0 | 0 |
| CWU-Transfer (Fund Deduction) | (25,845) | 0 | (25,845) | 0 | (25,845) | (25,845) |
| CWU-Transfer (Intra-Fund In) | 1,397,291 | 114,677 | 1,282,614 | 118,182 | 1,397,291 | 1,279,109 |
| CWU-Transfer (Intra-Fund Out) | (1,238,471) | 35,121 | (1,273,592) | 0 | (1,238,471) | (1,238,471) |
| Total Transfers | 132,975 | 149,871 | (16,896) | 118,182 | 132,975 | 14,793 |
| Expenses | | | | | | |
| CWU-Salary and Wage (Faculty) | 1,038,887 | 1,032,605 | (6,282) | 985,921 | 1,038,887 | (52,966) |
| CWU-Salary and Wage (Staff) | 6,275 | 9,805 | 3,530 | 5,281 | 6,275 | (994) |
| CWU-Student/Temporary/Overtime | 54,371 | 102,029 | 47,658 | 156,069 | 54,371 | 101,698 |
| Total Salaries | 1,099,534 | 1,144,440 | 44,906 | 1,147,271 | 1,099,534 | 47,737 |
| Benefits | 246,979 | 252,163 | 5,184 | 261,903 | 246,979 | 14,924 |
| Total Salaries & Benefits | 1,346,513 | 1,396,603 | 50,090 | 1,409,174 | 1,346,513 | 62,661 |
| CWU-Goods | 80,854 | 61,432 | (19,422) | 153,184 | 80,854 | 72,330 |
| CWU-Services | 3,791 | 2,650 | (1,141) | 26,956 | 3,791 | 23,165 |
| CWU-Supplies | 117,619 | 232,996 | 115,377 | 261,850 | 117,619 | 144,231 |
| CWU-Utilities | 95,017 | 104,302 | 9,285 | 113,596 | 95,017 | 18,579 |
| CWU-Rentals/Leases | 1,135 | 29,134 | 28,000 | 42,441 | 1,135 | 41,306 |
| CWU-Repairs/Maintenance | 20,455 | 83,325 | 62,870 | 61,470 | 20,455 | 41,015 |
| CWU-Insurance | 892 | 560 | (332) | 242 | 892 | (650) |
| CWU-Program | 107,777 | 192,897 | 85,120 | 366,376 | 107,777 | 258,599 |
| CWU-Travel | 6,128 | 106,737 | 100,609 | 182,709 | 6,128 | 176,581 |
| CWU-Equipment/Software (Non-Capita) | 64,894 | 91,690 | 26,796 | 156,112 | 64,894 | 91,218 |
| CWU-Capital Outlays | 5,686 | 115,003 | 109,317 | 0 | 5,686 | (5,686) |
| CWU-Transfer (Expense In) | (131,476) | (178,285) | (46,809) | (25,890) | (131,476) | 105,586 |
| Bad Debt | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Goods & Services | 372,772 | 842,441 | 469,669 | 1,339,046 | 372,772 | 966,274 |
| Total Expenses | 1,719,285 | 2,239,044 | 519,760 | 2,748,220 | 1,719,285 | 1,028,935 |
| Net Resources | 794,437 | 427,308 | 367,129 | 63,721 | 794,437 | 730,716 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Grad Studies
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|-----------------|
| Revenues | | | |
| CWU-Sales and Services | 1,640 | 4,831 | (3,191) |
| CWU-Bad Debt | (71) | 68 | (139) |
| CWU-Indirect Cost Reimbursement | 226,510 | 266,570 | (40,060) |
| CWU-Tuition / S&A Fee | 49 | 0 | 49 |
| CWU-Student Fee (Dedicated) | 56,325 | 56,785 | (460) |
| CWU-Student Fee (Other) | 16,598 | 11,808 | 4,790 |
| Total Revenues | 301,052 | 340,062 | (39,010) |
| Transfers | | | |
| CWU-Transfer (Fund Deduction) | (10,000) | (10,000) | 0 |
| CWU-Transfer (Intra-Fund In) | 0 | 116,503 | (116,503) |
| CWU-Transfer (Intra-Fund Out) | 0 | (116,503) | 116,503 |
| Total Transfers | (10,000) | (10,000) | 0 |
| Expenses | | | |
| CWU-Salary and Wage (Faculty) | 32,731 | 48,172 | 15,441 |
| CWU-Salary and Wage (Staff) | 110,324 | 103,638 | (6,686) |
| CWU-Student/Temporary/Overtime | 0 | 20,447 | 20,447 |
| Total Salaries | 143,055 | 172,257 | 29,202 |
| Benefits | 55,491 | 58,794 | 3,303 |
| Total Salaries & Benefits | 198,546 | 231,051 | 32,506 |
| CWU-Goods | 45,000 | 29,165 | (15,835) |
| CWU-Services | 3,666 | 3,675 | 9 |
| CWU-Supplies | 4,896 | 16,102 | 11,206 |
| CWU-Utilities | 4,049 | 4,170 | 121 |
| CWU-Repairs/Maintenance | 109 | 690 | 582 |
| CWU-Insurance | 0 | 595 | 595 |
| CWU-Grants | 42,000 | 24,500 | (17,500) |
| CWU-Program | 6,252 | 15,757 | 9,505 |
| CWU-Travel | 2,251 | 30,023 | 27,772 |
| CWU-Equipment/Software (Non-Capita) | 0 | 2,187 | 2,187 |
| CWU-Transfer (Expense In) | (17,075) | (54,454) | (37,378) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 91,147 | 72,409 | (18,738) |
| Total Expenses | 289,693 | 303,460 | 13,767 |
| Net Resources | 1,359 | 26,602 | (25,243) |

| FY21 Budget | FY21 Actuals | Variance |
|-----------------|-----------------|-----------------|
| 5,121 | 1,640 | (3,481) |
| 0 | (71) | (71) |
| 301,849 | 226,510 | (75,339) |
| 0 | 49 | 49 |
| 48,368 | 56,325 | 7,957 |
| 13,990 | 16,598 | 2,609 |
| 369,328 | 301,052 | (68,276) |
| 0 | (10,000) | (10,000) |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 0 | (10,000) | (10,000) |
| 30,670 | 32,731 | (2,061) |
| 106,612 | 110,324 | (3,712) |
| 24,000 | 0 | 24,000 |
| 161,282 | 143,055 | 18,227 |
| 59,981 | 55,491 | 4,490 |
| 221,263 | 198,546 | 22,717 |
| 66,873 | 45,000 | 21,873 |
| 882 | 3,666 | (2,784) |
| 10,749 | 4,896 | 5,853 |
| 4,072 | 4,049 | 23 |
| 450 | 109 | 341 |
| 0 | 0 | 0 |
| 0 | 42,000 | (42,000) |
| 62,544 | 6,252 | 56,292 |
| 28,649 | 2,251 | 26,398 |
| 0 | 0 | 0 |
| (13,000) | (17,075) | 4,075 |
| 0 | 0 | 0 |
| 161,219 | 91,147 | 70,072 |
| 382,482 | 289,693 | 92,789 |
| (13,154) | 1,359 | 14,513 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Library
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|-----------------|
| Revenues | | | |
| CWU-Sales and Services | 11,819 | 20,512 | (8,693) |
| CWU-Bad Debt | (617) | (696) | 79 |
| CWU-Rent | 0 | 20,000 | (20,000) |
| CWU-Other | (46) | 118 | (164) |
| CWU-Tuition / S&A Fee | (1,524) | 1,301 | (2,824) |
| CWU-Student Fee (Dedicated) | 350,590 | 264,678 | 85,913 |
| Total Revenues | 360,223 | 305,912 | 54,311 |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 363,105 | 814,238 | (451,133) |
| CWU-Transfer (Intra-Fund Out) | (363,085) | (799,218) | 436,133 |
| Total Transfers | 20 | 15,020 | (15,000) |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Benefits | 0 | 1,341 | 1,341 |
| Total Salaries & Benefits | 0 | 1,341 | 1,341 |
| CWU-Goods | 408,798 | 365,173 | (43,625) |
| CWU-Supplies | 0 | (2,517) | (2,517) |
| CWU-Repairs/Maintenance | 202 | 374 | 172 |
| CWU-Grants | 0 | 6,000 | 6,000 |
| CWU-Program | 495 | 372 | (123) |
| CWU-Travel | 0 | 1,090 | 1,090 |
| CWU-Equipment/Software (Non-Capita) | 36,350 | 8,371 | (27,979) |
| CWU-Transfer (Expense In) | 0 | 375 | 375 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 445,846 | 379,238 | (66,607) |
| Total Expenses | 445,846 | 380,579 | (65,267) |
| Net Resources | (85,603) | (59,647) | (25,956) |

| | FY21 Budget | FY21 Actuals | Variance |
|--|-----------------|-----------------|-----------------|
| | 0 | 11,819 | 11,819 |
| | 0 | (617) | (617) |
| | 0 | 0 | 0 |
| | 20,000 | (46) | (20,046) |
| | 0 | (1,524) | (1,524) |
| | 315,000 | 350,590 | 35,590 |
| | 335,000 | 360,223 | 25,223 |
| | 0 | 363,105 | 363,105 |
| | 0 | (363,085) | (363,085) |
| | 0 | 20 | 20 |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 375,548 | 408,798 | (33,250) |
| | 0 | 0 | 0 |
| | 0 | 202 | (202) |
| | 0 | 0 | 0 |
| | 0 | 495 | (495) |
| | 0 | 0 | 0 |
| | 0 | 36,350 | (36,350) |
| | 375 | 0 | 375 |
| | 0 | 0 | 0 |
| | 375,923 | 445,846 | (69,922) |
| | 375,923 | 445,846 | (69,922) |
| | (40,923) | (85,603) | (44,680) |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Extended & Global Education
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| Revenues | | | | | | |
| CWU-Sales and Services | 64,878 | 152,362 | (87,485) | 136,920 | 64,878 | (72,043) |
| CWU-Bad Debt | (21,472) | (19,258) | (2,214) | 4,930 | (21,472) | (26,402) |
| CWU-Rent | 87,358 | 158,459 | (71,100) | 127,050 | 87,358 | (39,692) |
| CWU-Cash Over/Short | 0 | 3 | (3) | 0 | 0 | 0 |
| CWU-Indirect Cost Reimbursement | 0 | 48,147 | (48,147) | 0 | 0 | 0 |
| CWU-Other | 1,648 | 1,987 | (339) | 1,800 | 1,648 | (152) |
| CWU-Tuition / S&A Fee | 4,791,213 | 5,051,049 | (259,836) | 4,800,375 | 4,791,213 | (9,162) |
| CWU-Student Fee (Dedicated) | 915,725 | 1,494,342 | (578,617) | 1,450,790 | 915,725 | (535,065) |
| CWU-Student Fee (Other) | 350 | 3,297 | (2,947) | 0 | 350 | 350 |
| CWU-Fines | 6,090 | 12,476 | (6,387) | 18,000 | 6,090 | (11,910) |
| Total Revenues | 5,845,790 | 6,902,864 | (1,057,074) | 6,539,865 | 5,845,790 | (694,075) |
| Transfers | | | | | | |
| CWU-Transfer (Fund Addition) | 0 | 118,684 | (118,684) | 0 | 0 | 0 |
| CWU-Transfer (Intra-Fund In) | 4,809,397 | 3,807,711 | 1,001,686 | 650,618 | 4,809,397 | 4,158,779 |
| CWU-Transfer (Intra-Fund Out) | (6,536,344) | (5,303,748) | (1,232,596) | (1,748,081) | (6,536,344) | (4,788,263) |
| Total Transfers | (1,726,947) | (1,377,353) | (349,594) | (1,097,463) | (1,726,947) | (629,484) |
| Expenses | | | | | | |
| CWU-Salary and Wage (Faculty) | 564,537 | 786,682 | 222,145 | 612,557 | 564,537 | 48,020 |
| CWU-Salary and Wage (Staff) | 1,474,248 | 1,606,172 | 131,924 | 1,547,491 | 1,474,248 | 73,243 |
| CWU-Student/Temporary/Overtime | 64,323 | 106,479 | 42,155 | 136,572 | 64,323 | 72,249 |
| Total Salaries | 2,103,109 | 2,499,333 | 396,224 | 2,296,620 | 2,103,109 | 193,512 |
| Benefits | 832,078 | 919,922 | 87,844 | 859,072 | 832,078 | 26,994 |
| Total Salaries & Benefits | 2,935,186 | 3,419,255 | 484,069 | 3,155,692 | 2,935,186 | 220,506 |
| CWU-Goods | 52,857 | 95,531 | 42,674 | 125,259 | 52,857 | 72,402 |
| CWU-Services | 8,223 | 30,006 | 21,783 | 68,140 | 8,223 | 59,917 |
| CWU-Supplies | 49,142 | 129,754 | 80,612 | 158,432 | 49,142 | 109,290 |
| CWU-Utilities | 63,634 | 65,548 | 1,914 | 62,753 | 63,634 | (881) |
| CWU-Cost of Goods Sold | (180) | (4,112) | (3,932) | 0 | (180) | 180 |
| CWU-Rentals/Leases | 120,000 | 75,000 | (45,000) | 120,000 | 120,000 | 0 |
| CWU-Repairs/Maintenance | 48,660 | 12,775 | (35,884) | 17,330 | 48,660 | (31,330) |
| CWU-Insurance | 48,644 | 32,041 | (16,602) | 24,216 | 48,644 | (24,428) |
| CWU-Program | 316,975 | 736,572 | 419,598 | 537,547 | 316,975 | 220,572 |
| CWU-Travel | 137 | 90,299 | 90,162 | 122,514 | 137 | 122,377 |
| CWU-Equipment/Software (Non-Capita) | 137,784 | 743,311 | 605,527 | 408,273 | 137,784 | 270,489 |
| CWU-Transfer (Expense In) | 518,796 | 604,506 | 85,710 | 981,463 | 518,796 | 462,667 |
| Bad Debt | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Goods & Services | 1,364,671 | 2,611,232 | 1,246,561 | 2,625,926 | 1,364,671 | 1,261,256 |
| Total Expenses | 4,299,857 | 6,030,487 | 1,730,630 | 5,781,619 | 4,299,857 | 1,481,761 |
| Net Resources | (181,014) | (504,977) | 323,962 | (339,217) | (181,014) | 158,202 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Student Success
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| Revenues | | | |
| CWU-Sales and Services | 595,654 | 696,747 | (101,093) |
| CWU-Bad Debt | (9,232) | (11,201) | 1,969 |
| CWU-Indirect Cost Reimbursement | 67,930 | 82,851 | (14,921) |
| CWU-Other | 0 | 3,562 | (3,562) |
| CWU-Tuition / S&A Fee | (6,032) | 0 | (6,032) |
| CWU-Student Fee (Dedicated) | 2,568,276 | 2,780,480 | (212,204) |
| CWU-Student Fee (Other) | 41,086 | 40,273 | 813 |
| Total Revenues | 3,257,683 | 3,592,712 | (335,029) |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 691,843 | 689,361 | 2,483 |
| CWU-Transfer (Intra-Fund Out) | (691,843) | (706,374) | 14,531 |
| Total Transfers | 0 | (17,014) | 17,014 |
| Expenses | | | |
| CWU-Salary and Wage (Faculty) | 8,370 | 15,602 | 7,232 |
| CWU-Salary and Wage (Staff) | 1,528,655 | 1,852,521 | 323,866 |
| CWU-Student/Temporary/Overtime | 115,891 | 167,653 | 51,762 |
| Total Salaries | 1,652,917 | 2,035,776 | 382,859 |
| Benefits | 650,139 | 761,002 | 110,862 |
| Total Salaries & Benefits | 2,303,056 | 2,796,778 | 493,722 |
| CWU-Goods | 367,970 | 92,307 | (275,663) |
| CWU-Services | 43,609 | 80,536 | 36,927 |
| CWU-Supplies | 209,639 | 159,011 | (50,628) |
| CWU-Utilities | 22,161 | 23,770 | 1,608 |
| CWU-Cost of Goods Sold | 0 | (834) | (834) |
| CWU-Rentals/Leases | 27,420 | 29,750 | 2,330 |
| CWU-Repairs/Maintenance | 3,414 | 45,521 | 42,107 |
| CWU-Insurance | 2,028 | 5,713 | 3,686 |
| CWU-Grants | 439 | 0 | (439) |
| CWU-Program | 241,715 | 21,998 | (219,717) |
| CWU-Travel | 274 | 54,566 | 54,292 |
| CWU-Equipment/Software (Non-Capita) | 58,725 | 116,940 | 58,215 |
| CWU-Capital Outlays | 0 | 27,376 | 27,376 |
| CWU-Transfer (Expense In) | 158,223 | 191,870 | 33,648 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 1,135,616 | 848,524 | (287,092) |
| Total Expenses | 3,438,672 | 3,645,302 | 206,630 |
| Net Resources | (180,989) | (69,603) | (111,385) |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|------------------|------------------|------------------|
| CWU-Sales and Services | 833,025 | 595,654 | (237,371) |
| CWU-Bad Debt | 300 | (9,232) | (9,532) |
| CWU-Indirect Cost Reimbursement | 0 | 67,930 | 67,930 |
| CWU-Other | 96,500 | 0 | (96,500) |
| CWU-Tuition / S&A Fee | 0 | (6,032) | (6,032) |
| CWU-Student Fee (Dedicated) | 2,684,831 | 2,568,276 | (116,555) |
| CWU-Student Fee (Other) | 34,400 | 41,086 | 6,686 |
| Total Revenues | 3,649,056 | 3,257,683 | (391,374) |
| CWU-Transfer (Intra-Fund In) | 0 | 691,843 | 691,843 |
| CWU-Transfer (Intra-Fund Out) | 0 | (691,843) | (691,843) |
| Total Transfers | 0 | 0 | 0 |
| CWU-Salary and Wage (Faculty) | 16,200 | 8,370 | 7,830 |
| CWU-Salary and Wage (Staff) | 1,886,230 | 1,528,655 | 357,575 |
| CWU-Student/Temporary/Overtime | 10,000 | 115,891 | (105,891) |
| Total Salaries | 1,912,430 | 1,652,917 | 259,513 |
| Benefits | 744,824 | 650,139 | 94,685 |
| Total Salaries & Benefits | 2,657,254 | 2,303,056 | 354,198 |
| CWU-Goods | 119,905 | 367,970 | (248,065) |
| CWU-Services | 117,250 | 43,609 | 73,641 |
| CWU-Supplies | 225,920 | 209,639 | 16,281 |
| CWU-Utilities | 25,185 | 22,161 | 3,024 |
| CWU-Cost of Goods Sold | 0 | 0 | 0 |
| CWU-Rentals/Leases | 4,500 | 27,420 | (22,920) |
| CWU-Repairs/Maintenance | 32,128 | 3,414 | 28,714 |
| CWU-Insurance | 0 | 2,028 | (2,028) |
| CWU-Grants | 0 | 439 | (439) |
| CWU-Program | 48,148 | 241,715 | (193,567) |
| CWU-Travel | 103,500 | 274 | 103,226 |
| CWU-Equipment/Software (Non-Capita) | 70,655 | 58,725 | 11,930 |
| CWU-Capital Outlays | 0 | 0 | 0 |
| CWU-Transfer (Expense In) | 407,980 | 158,223 | 249,757 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 1,155,171 | 1,135,616 | 19,555 |
| Total Expenses | 3,812,424 | 3,438,672 | 373,753 |
| Net Resources | (163,368) | (180,989) | (17,621) |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21**
Department: Academic & Student Life
Fund: Local General Funds
As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| CWU-Contribution/Donation | 0 | 3,990 | (3,990) |
| CWU-Sales and Services | 1,111,875 | 1,487,695 | (375,820) |
| CWU-Bad Debt | (84,518) | 61,101 | (145,619) |
| CWU-Rent | 87,358 | 178,795 | (91,436) |
| CWU-Cash Over/Short | 0 | 3 | (3) |
| CWU-Indirect Cost Reimbursement | 450,338 | 697,131 | (246,793) |
| CWU-Other | 9,727 | 26,092 | (16,365) |
| CWU-Tuition / S&A Fee | 16,568,553 | 17,404,616 | (836,063) |
| CWU-Student Fee (Dedicated) | 4,891,569 | 5,908,795 | (1,017,226) |
| CWU-Student Fee (Other) | 184,981 | 172,614 | 12,367 |
| CWU-Fines | 648,170 | 352,163 | 296,008 |
| Total Revenues | 23,868,055 | 26,292,994 | (2,424,939) |
| Transfers | | | |
| CWU-Transfer (Fund Addition) | 0 | 118,757 | (118,757) |
| CWU-Transfer (Fund Deduction) | (35,845) | (10,000) | (25,845) |
| CWU-Transfer (Intra-Fund In) | 12,564,646 | 13,087,418 | (522,771) |
| CWU-Transfer (Intra-Fund Out) | (13,271,666) | (13,262,890) | (8,776) |
| CWU-Transfer (Expense Out) | 0 | 0 | 0 |
| Total Transfers | (742,864) | (66,716) | (676,149) |
| Expenses | | | |
| CWU-Salary and Wage (Faculty) | 5,046,827 | 5,507,058 | 460,232 |
| CWU-Salary and Wage (Staff) | 4,721,844 | 5,447,358 | 725,514 |
| CWU-Student/Temporary/Overtime | 864,637 | 1,125,146 | 260,508 |
| Total Salaries | 10,633,308 | 12,079,562 | 1,446,254 |
| Benefits | 3,343,871 | 3,647,778 | 303,907 |
| Total Salaries & Benefits | 13,977,180 | 15,727,340 | 1,750,161 |
| CWU-Goods | 1,879,727 | 1,370,003 | (509,725) |
| CWU-Services | 435,380 | 671,832 | 236,451 |
| CWU-Supplies | 665,645 | 891,205 | 225,560 |
| CWU-Utilities | 365,544 | 384,524 | 18,980 |
| CWU-Cost of Goods Sold | (30,024) | (10,202) | 19,822 |
| CWU-Rentals/Leases | 233,675 | 167,269 | (66,406) |
| CWU-Repairs/Maintenance | 458,876 | 351,886 | (106,990) |
| CWU-Insurance | 201,625 | 156,224 | (45,401) |
| CWU-Grants | 44,739 | 56,830 | 12,091 |
| CWU-Program | 1,407,550 | 1,818,814 | 411,264 |
| CWU-Travel | 35,330 | 593,073 | 557,743 |
| CWU-Equipment/Software (Non-Capita) | 411,462 | 1,207,778 | 796,316 |
| CWU-Capital Outlays | 92,753 | 184,816 | 92,063 |
| CWU-Transfer (Expense In) | 3,471,802 | 3,945,503 | 473,701 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 9,674,084 | 11,789,555 | 2,115,471 |
| Total Expenses | 23,651,264 | 27,516,896 | 3,865,632 |
| Net Resources | (526,073) | (1,290,617) | 764,544 |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|--------------------|-------------------|--------------------|
| CWU-Contribution/Donation | 0 | 0 | 0 |
| CWU-Sales and Services | 1,583,279 | 1,111,875 | (471,403) |
| CWU-Bad Debt | (108,370) | (84,518) | 23,853 |
| CWU-Rent | 127,550 | 87,358 | (40,192) |
| CWU-Cash Over/Short | 0 | 0 | 0 |
| CWU-Indirect Cost Reimbursement | 552,106 | 450,338 | (101,768) |
| CWU-Other | 183,868 | 9,727 | (174,141) |
| CWU-Tuition / S&A Fee | 16,975,932 | 16,568,553 | (407,379) |
| CWU-Student Fee (Dedicated) | 6,010,959 | 4,891,569 | (1,119,390) |
| CWU-Student Fee (Other) | 135,315 | 184,981 | 49,666 |
| CWU-Fines | 428,111 | 648,170 | 220,059 |
| Total Revenues | 25,888,749 | 23,868,055 | (2,020,694) |
| CWU-Transfer (Fund Addition) | 0 | 0 | 0 |
| CWU-Transfer (Fund Deduction) | 0 | (35,845) | (35,845) |
| CWU-Transfer (Intra-Fund In) | 4,201,683 | 12,564,646 | 8,362,963 |
| CWU-Transfer (Intra-Fund Out) | (4,229,751) | (13,271,666) | (9,041,915) |
| CWU-Transfer (Expense Out) | (57,884) | 0 | 57,884 |
| Total Transfers | (85,952) | (742,864) | (656,913) |
| CWU-Salary and Wage (Faculty) | 4,304,837 | 5,046,827 | (741,990) |
| CWU-Salary and Wage (Staff) | 5,282,674 | 4,721,844 | 560,830 |
| CWU-Student/Temporary/Overtime | 1,189,632 | 864,637 | 324,995 |
| Total Salaries | 10,777,143 | 10,633,308 | 143,835 |
| Benefits | 3,504,309 | 3,343,871 | 160,437 |
| Total Salaries & Benefits | 14,281,452 | 13,977,180 | 304,272 |
| CWU-Goods | 2,103,200 | 1,879,727 | 223,473 |
| CWU-Services | 436,835 | 435,380 | 1,455 |
| CWU-Supplies | 1,062,885 | 665,645 | 397,240 |
| CWU-Utilities | 398,794 | 365,544 | 33,250 |
| CWU-Cost of Goods Sold | 0 | (30,024) | 30,024 |
| CWU-Rentals/Leases | 273,770 | 233,675 | 40,096 |
| CWU-Repairs/Maintenance | 169,422 | 458,876 | (289,454) |
| CWU-Insurance | 153,942 | 201,625 | (47,683) |
| CWU-Grants | 89,740 | 44,739 | 45,001 |
| CWU-Program | 2,805,697 | 1,407,550 | 1,398,146 |
| CWU-Travel | 823,155 | 35,330 | 787,825 |
| CWU-Equipment/Software (Non-Capita) | 798,083 | 411,462 | 386,621 |
| CWU-Capital Outlays | 10,000 | 92,753 | (82,753) |
| CWU-Transfer (Expense In) | 5,037,617 | 3,471,802 | 1,565,816 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 14,163,140 | 9,674,084 | 4,489,056 |
| Total Expenses | 28,444,592 | 23,651,264 | 4,793,328 |
| Net Resources | (2,641,795) | (526,073) | 2,115,722 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Student Financial Services
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|-----------------|------------------|-----------------|-----------------|
| Revenues | | | | | | |
| CWU-Granting Agencies | 29,566 | 33,264 | (3,698) | 11,485 | 29,566 | 18,081 |
| CWU-Sales and Services | 82,030 | 73,604 | 8,426 | 75,500 | 82,030 | 6,530 |
| CWU-Bad Debt | (11,176) | (63,792) | 52,616 | (100,000) | (11,176) | 88,824 |
| CWU-Cash Over/Short | 3,358 | (3,490) | 6,849 | 0 | 3,358 | 3,358 |
| CWU-Indirect Cost Reimbursement | 58,667 | 47,820 | 10,847 | 51,117 | 58,667 | 7,550 |
| CWU-Other | 1,572 | 3,417 | (1,845) | 1,500 | 1,572 | 72 |
| CWU-Tuition / S&A Fee | (81,732) | 0 | (81,732) | 0 | (81,732) | (81,732) |
| CWU-Fines | 463,893 | 471,923 | (8,030) | 369,392 | 463,893 | 94,501 |
| Total Revenues | 546,178 | 562,744 | (16,566) | 408,994 | 546,178 | 137,184 |
| Transfers | | | | | | |
| CWU-Transfer (Fund Addition) | 9 | 0 | 9 | 0 | 9 | 9 |
| Total Transfers | 9 | 0 | 9 | 0 | 9 | 9 |
| Expenses | | | | | | |
| CWU-Salary and Wage (Staff) | 0 | 3,646 | 3,646 | 0 | 0 | 0 |
| CWU-Student/Temporary/Overtime | 36,065 | 66,068 | 30,003 | 84,000 | 36,065 | 47,935 |
| Total Salaries | 36,065 | 69,714 | 33,649 | 84,000 | 36,065 | 47,935 |
| Benefits | 1,724 | 11,467 | 9,743 | 8,400 | 1,724 | 6,676 |
| Total Salaries & Benefits | 37,789 | 81,181 | 43,392 | 92,400 | 37,789 | 54,611 |
| CWU-Goods & Services | 0 | 0 | 0 | 366,212 | 0 | 366,212 |
| CWU-Goods | 340,772 | 320,036 | (20,736) | 0 | 340,772 | (340,772) |
| CWU-Services | 19,194 | 0 | (19,194) | 0 | 19,194 | (19,194) |
| CWU-Supplies | 11,141 | 21,530 | 10,389 | 0 | 11,141 | (11,141) |
| CWU-Utilities | 20,960 | 18,135 | (2,825) | 0 | 20,960 | (20,960) |
| CWU-Repairs/Maintenance | 1,523 | 8,719 | 7,196 | 0 | 1,523 | (1,523) |
| CWU-Program | 63,328 | 7,340 | (55,989) | 0 | 63,328 | (63,328) |
| CWU-Travel | 0 | 18,888 | 18,888 | 31,995 | 0 | 31,995 |
| CWU-Equipment/Software (Non-Capita) | 2,834 | 15,990 | 13,156 | 0 | 2,834 | (2,834) |
| CWU-Transfer (Expense In) | 25,918 | 25,918 | 0 | 20,916 | 25,918 | (5,002) |
| Bad Debt | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Goods & Services | 485,670 | 436,556 | (49,114) | 419,123 | 485,670 | (66,547) |
| Total Expenses | 523,459 | 517,737 | (5,722) | 511,523 | 523,459 | (11,936) |
| Net Resources | 22,728 | 45,007 | (22,279) | (102,529) | 22,728 | 125,257 |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Enrollment Management
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|----------------|
| Revenues | | | |
| CWU-Bad Debt | 152 | (162) | 314 |
| CWU-Tuition / S&A Fee | 0 | 0 | 0 |
| CWU-Student Fee (Dedicated) | 533,876 | 527,291 | 6,585 |
| Total Revenues | 534,029 | 527,129 | 6,900 |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| CWU-Student/Temporary/Overtime | 0 | 14,892 | 14,892 |
| Total Salaries | 0 | 14,892 | 14,892 |
| Benefits | 0 | 1,305 | 1,305 |
| Total Salaries & Benefits | 0 | 16,197 | 16,197 |
| CWU-Goods | 172,883 | 120,297 | (52,586) |
| CWU-Services | 883 | 30,081 | 29,198 |
| CWU-Supplies | 104,890 | 82,599 | (22,291) |
| CWU-Utilities | 18,819 | 20,065 | 1,246 |
| CWU-Repairs/Maintenance | 395 | 1,418 | 1,023 |
| CWU-Program | 32,738 | 84,308 | 51,569 |
| CWU-Travel | 333 | 60,278 | 59,945 |
| CWU-Equipment/Software (Non-Capita) | 94,758 | 17,960 | (76,798) |
| CWU-Transfer (Expense In) | 0 | 3,561 | 3,561 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 425,699 | 420,567 | (5,132) |
| Total Expenses | 425,699 | 436,764 | 11,065 |
| Net Resources | 108,329 | 90,365 | 17,965 |

| | FY21 Budget | FY21 Actuals | Variance |
|--|------------------|-----------------|----------------|
| | 0 | 152 | 152 |
| | 0 | 0 | 0 |
| | 485,000 | 533,876 | 48,876 |
| | 485,000 | 534,029 | 49,029 |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 280,500 | 172,883 | 107,617 |
| | 25,900 | 883 | 25,017 |
| | 90,000 | 104,890 | (14,890) |
| | 25,000 | 18,819 | 6,181 |
| | 4,500 | 395 | 4,105 |
| | 92,000 | 32,738 | 59,262 |
| | 95,000 | 333 | 94,667 |
| | 10,000 | 94,758 | (84,758) |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 622,900 | 425,699 | 197,201 |
| | 622,900 | 425,699 | 197,201 |
| | (137,900) | 108,329 | 246,229 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Enrollment Management
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|-----------------|
| Revenues | | | |
| CWU-Granting Agencies | 29,566 | 33,264 | (3,698) |
| CWU-Sales and Services | 82,030 | 73,604 | 8,426 |
| CWU-Bad Debt | (11,024) | (63,954) | 52,931 |
| CWU-Cash Over/Short | 3,358 | (3,490) | 6,849 |
| CWU-Indirect Cost Reimbursement | 58,667 | 47,820 | 10,847 |
| CWU-Other | 1,572 | 3,417 | (1,845) |
| CWU-Tuition / S&A Fee | (81,732) | 0 | (81,732) |
| CWU-Student Fee (Dedicated) | 533,876 | 527,291 | 6,585 |
| CWU-Fines | 463,893 | 471,923 | (8,030) |
| Total Revenues | 1,080,207 | 1,089,873 | (9,666) |
| Transfers | | | |
| CWU-Transfer (Fund Addition) | 9 | 0 | 9 |
| Total Transfers | 9 | 0 | 9 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 0 | 3,646 | 3,646 |
| CWU-Student/Temporary/Overtime | 36,065 | 80,961 | 44,895 |
| Total Salaries | 36,065 | 84,606 | 48,541 |
| Benefits | 1,724 | 12,772 | 11,048 |
| Total Salaries & Benefits | 37,789 | 97,378 | 59,590 |
| CWU-Goods & Services | 0 | 0 | 0 |
| CWU-Goods | 513,655 | 440,333 | (73,322) |
| CWU-Services | 20,076 | 30,081 | 10,005 |
| CWU-Supplies | 116,031 | 104,129 | (11,902) |
| CWU-Utilities | 39,779 | 38,200 | (1,579) |
| CWU-Repairs/Maintenance | 1,919 | 10,138 | 8,219 |
| CWU-Program | 96,067 | 91,648 | (4,419) |
| CWU-Travel | 333 | 79,166 | 78,833 |
| CWU-Equipment/Software (Non-Capita) | 97,592 | 33,951 | (63,642) |
| CWU-Transfer (Expense In) | 25,918 | 29,479 | 3,561 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 911,369 | 857,123 | (54,246) |
| Total Expenses | 949,158 | 954,502 | 5,343 |
| Net Resources | 131,058 | 135,372 | (4,314) |

| FY21 Budget | FY21 Actuals | Variance |
|------------------|------------------|----------------|
| 11,485 | 29,566 | 18,081 |
| 75,500 | 82,030 | 6,530 |
| (100,000) | (11,024) | 88,976 |
| 0 | 3,358 | 3,358 |
| 51,117 | 58,667 | 7,550 |
| 1,500 | 1,572 | 72 |
| 0 | (81,732) | (81,732) |
| 485,000 | 533,876 | 48,876 |
| 369,392 | 463,893 | 94,501 |
| 893,994 | 1,080,207 | 186,213 |
| 0 | 9 | 9 |
| 0 | 9 | 9 |
| 0 | 0 | 0 |
| 84,000 | 36,065 | 47,935 |
| 84,000 | 36,065 | 47,935 |
| 8,400 | 1,724 | 6,676 |
| 92,400 | 37,789 | 54,611 |
| 366,212 | 0 | 366,212 |
| 280,500 | 513,655 | (233,155) |
| 25,900 | 20,076 | 5,824 |
| 90,000 | 116,031 | (26,031) |
| 25,000 | 39,779 | (14,779) |
| 4,500 | 1,919 | 2,581 |
| 92,000 | 96,067 | (4,067) |
| 126,995 | 333 | 126,662 |
| 10,000 | 97,592 | (87,592) |
| 20,916 | 25,918 | (5,002) |
| 0 | 0 | 0 |
| 1,042,023 | 911,369 | 130,654 |
| 1,134,423 | 949,158 | 185,265 |
| (240,429) | 131,058 | 371,487 |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: BFA Office
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|-----------------|------------------|
| Revenues | | | |
| CWU-Rent | (1,935) | 5,492 | (7,427) |
| CWU-Indirect Cost Reimbursement | 74,044 | 87,141 | (13,098) |
| CWU-Investment Income | 166,395 | 246,761 | (80,366) |
| Total Revenues | 238,504 | 339,394 | (100,890) |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 469,800 | 244,521 | 225,280 |
| CWU-Transfer (Intra-Fund Out) | (464,823) | (131,225) | (333,598) |
| Total Transfers | 4,977 | 113,296 | (108,319) |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 27,480 | 26,268 | (1,212) |
| CWU-Student/Temporary/Overtime | 0 | 63,377 | 63,377 |
| Total Salaries | 27,480 | 89,645 | 62,164 |
| Benefits | 12,335 | 13,861 | 1,526 |
| Total Salaries & Benefits | 39,815 | 103,506 | 63,691 |
| CWU-Goods | 30,703 | 12,808 | (17,895) |
| CWU-Services | 50,025 | 122,844 | 72,819 |
| CWU-Supplies | 50 | 407 | 357 |
| CWU-Repairs/Maintenance | 0 | 23,356 | 23,356 |
| CWU-Grants | 1,337 | 2,711 | 1,374 |
| CWU-Program | 0 | 3,305 | 3,305 |
| CWU-Travel | 0 | 1,428 | 1,428 |
| CWU-Equipment/Software (Non-Capita) | 4,265 | 30,703 | 26,438 |
| CWU-Transfer (Expense In) | 230,987 | 45,066 | (185,921) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 317,367 | 242,628 | (74,739) |
| Total Expenses | 357,182 | 346,134 | (11,049) |
| Net Resources | (113,701) | 106,556 | (220,258) |

| | FY21 Budget | FY21 Actuals | Variance |
|--|-----------------|------------------|-----------------|
| | 0 | (1,935) | (1,935) |
| | 95,820 | 74,044 | (21,777) |
| | 236,000 | 166,395 | (69,605) |
| | 331,820 | 238,504 | (93,316) |
| | 96,793 | 469,800 | 373,007 |
| | 0 | (464,823) | (464,823) |
| | 96,793 | 4,977 | (91,816) |
| | 27,424 | 27,480 | (57) |
| | 0 | 0 | 0 |
| | 27,424 | 27,480 | (57) |
| | 11,557 | 12,335 | (778) |
| | 38,980 | 39,815 | (835) |
| | 4,241 | 30,703 | (26,462) |
| | 0 | 50,025 | (50,025) |
| | 1,000 | 50 | 950 |
| | 0 | 0 | 0 |
| | 0 | 1,337 | (1,337) |
| | 5,000 | 0 | 5,000 |
| | 2,000 | 0 | 2,000 |
| | 39,500 | 4,265 | 35,235 |
| | 420,500 | 230,987 | 189,513 |
| | 0 | 0 | 0 |
| | 472,241 | 317,367 | 154,874 |
| | 511,222 | 357,182 | 154,039 |
| | (82,609) | (113,701) | (31,092) |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Financial Planning & Analysis
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|-----------------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 137,523 | 143,623 | 6,100 |
| Total Salaries | 137,523 | 143,623 | 6,100 |
| Benefits | 51,139 | 52,904 | 1,765 |
| Total Salaries & Benefits | 188,662 | 196,527 | 7,865 |
| CWU-Goods | 0 | 45 | 45 |
| CWU-Supplies | 0 | 22 | 22 |
| CWU-Utilities | 312 | 129 | (183) |
| CWU-Transfer (Expense In) | (128,894) | (195,000) | (66,106) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | (128,582) | (194,804) | (66,222) |
| Total Expenses | 60,080 | 1,723 | (58,356) |
| Net Resources | (60,080) | (1,723) | (58,356) |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|------------------|------------------|-----------------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| Total Transfers | 0 | 0 | 0 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 136,248 | 137,523 | (1,275) |
| Total Salaries | 136,248 | 137,523 | (1,275) |
| Benefits | 50,492 | 51,139 | (647) |
| Total Salaries & Benefits | 186,740 | 188,662 | (1,922) |
| CWU-Goods | 0 | 0 | 0 |
| CWU-Supplies | 0 | 0 | 0 |
| CWU-Utilities | 0 | 312 | (312) |
| CWU-Transfer (Expense In) | (195,870) | (128,894) | (66,976) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | (195,870) | (128,582) | (67,288) |
| Total Expenses | (9,130) | 60,080 | (69,210) |
| Net Resources | 9,130 | (60,080) | (69,210) |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Human Resources
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|--------------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| CWU-Transfer (Fund Addition) | 10,000 | 0 | 10,000 |
| CWU-Transfer (Intra-Fund In) | 0 | 10,000 | (10,000) |
| Total Transfers | 10,000 | 10,000 | 0 |
| Expenses | | | |
| Total Salaries | 0 | 0 | 0 |
| Benefits | 1,330 | 523 | (807) |
| Total Salaries & Benefits | 1,330 | 523 | (807) |
| CWU-Goods | 0 | 1,634 | 1,634 |
| CWU-Supplies | 3,648 | 651 | (2,997) |
| CWU-Grants | 3,422 | 4,648 | 1,226 |
| CWU-Program | 0 | 392 | 392 |
| CWU-Transfer (Expense In) | 0 | 346 | 346 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 7,069 | 7,671 | 602 |
| Total Expenses | 8,399 | 8,194 | (205) |
| Net Resources | 1,601 | 1,806 | (205) |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|----------------|
| Total Revenues | 0 | 0 | 0 |
| CWU-Transfer (Fund Addition) | 0 | 10,000 | 10,000 |
| CWU-Transfer (Intra-Fund In) | 0 | 0 | 0 |
| Total Transfers | 0 | 10,000 | 10,000 |
| Total Salaries | 0 | 0 | 0 |
| Benefits | 0 | 1,330 | (1,330) |
| Total Salaries & Benefits | 0 | 1,330 | (1,330) |
| CWU-Goods | 10,000 | 0 | 10,000 |
| CWU-Supplies | 0 | 3,648 | (3,648) |
| CWU-Grants | 0 | 3,422 | (3,422) |
| CWU-Program | 0 | 0 | 0 |
| CWU-Transfer (Expense In) | 0 | 0 | 0 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 10,000 | 7,069 | 2,931 |
| Total Expenses | 10,000 | 8,399 | 1,601 |
| Net Resources | (10,000) | 1,601 | 11,601 |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Financial Services
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|------------------|--------------------|
| Revenues | | | |
| CWU-Bad Debt | (1,380) | 0 | (1,380) |
| CWU-Indirect Cost Reimbursement | 74,044 | 87,141 | (13,098) |
| CWU-Other | 6 | 599 | (592) |
| CWU-Tuition / S&A Fee | 1,463 | 0 | 1,463 |
| CWU-Investment Income | (55,199) | 1,227,278 | (1,282,477) |
| Total Revenues | 18,934 | 1,315,018 | (1,296,084) |
| Transfers | | | |
| CWU-Transfer (Fund Addition) | 0 | 0 | 0 |
| CWU-Transfer (Fund Deduction) | 0 | 0 | 0 |
| CWU-Transfer (Intra-Fund In) | 50,000 | 0 | 50,000 |
| Total Transfers | 50,000 | 0 | 50,000 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 156,056 | 156,685 | 629 |
| CWU-Student/Temporary/Overtime | 541 | 12,649 | 12,108 |
| Total Salaries | 156,598 | 169,334 | 12,737 |
| Benefits | 54,396 | 53,895 | (501) |
| Total Salaries & Benefits | 210,994 | 223,230 | 12,236 |
| CWU-Goods | 0 | 1,334 | 1,334 |
| CWU-Services | 171,092 | 250,997 | 79,904 |
| CWU-Supplies | 0 | 2,295 | 2,295 |
| CWU-Utilities | 0 | 108 | 108 |
| CWU-Repairs/Maintenance | 40 | 20 | (20) |
| CWU-Program | 0 | 8 | 8 |
| CWU-Travel | 0 | 1,903 | 1,903 |
| CWU-Equipment/Software (Non-Capita) | 0 | 844 | 844 |
| CWU-Transfer (Expense In) | 24,199 | 25,537 | 1,338 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 195,332 | 283,047 | 87,715 |
| Total Expenses | 406,326 | 506,276 | 99,951 |
| Net Resources | (337,392) | 808,742 | (1,146,133) |

| | FY21 Budget | FY21 Actuals | Variance |
|--|-----------------|------------------|------------------|
| | 0 | (1,380) | (1,380) |
| | 80,000 | 74,044 | (5,956) |
| | 0 | 6 | 6 |
| | 0 | 1,463 | 1,463 |
| | 354,976 | (55,199) | (410,175) |
| | 434,976 | 18,934 | (416,042) |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 0 | 50,000 | 50,000 |
| | 0 | 50,000 | 50,000 |
| | 156,058 | 156,056 | 1 |
| | 0 | 541 | (541) |
| | 156,058 | 156,598 | (540) |
| | 55,865 | 54,396 | 1,468 |
| | 211,922 | 210,994 | 929 |
| | 1,356 | 0 | 1,356 |
| | 242,400 | 171,092 | 71,308 |
| | 1,500 | 0 | 1,500 |
| | 0 | 0 | 0 |
| | 0 | 40 | (40) |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| | 23,737 | 24,199 | (462) |
| | 0 | 0 | 0 |
| | 268,993 | 195,332 | 73,661 |
| | 480,915 | 406,326 | 74,590 |
| | (45,939) | (337,392) | (291,452) |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Contracts and Procurement
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|------------------|-----------------|------------------|
| Revenues | | | |
| CWU-Bad Debt | 18 | (542) | 560 |
| CWU-Other | 113,234 | 294,327 | (181,093) |
| CWU-Tuition / S&A Fee | 0 | 0 | 0 |
| CWU-Investment Income | 12,846 | 0 | 12,846 |
| Total Revenues | 126,098 | 293,785 | (167,687) |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 90,000 | 0 | 90,000 |
| CWU-Transfer (Intra-Fund Out) | (15,500) | 0 | (15,500) |
| Total Transfers | 74,500 | 0 | 74,500 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 152,071 | 146,236 | (5,835) |
| CWU-Student/Temporary/Overtime | 0 | 5,804 | 5,804 |
| Total Salaries | 152,071 | 152,040 | (31) |
| Benefits | 58,984 | 56,140 | (2,843) |
| Total Salaries & Benefits | 211,055 | 208,180 | (2,875) |
| CWU-Goods | 3,982 | 5,958 | 1,976 |
| CWU-Services | 0 | 410 | 410 |
| CWU-Supplies | 1,937 | 9,118 | 7,181 |
| CWU-Utilities | 4,731 | 4,834 | 103 |
| CWU-Repairs/Maintenance | 0 | 40 | 40 |
| CWU-Program | 129 | 16 | (112) |
| CWU-Equipment/Software (Non-Capita) | 0 | 2,532 | 2,532 |
| CWU-Transfer (Expense In) | 109,790 | 58,290 | (51,500) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 120,569 | 81,198 | (39,371) |
| Total Expenses | 331,624 | 289,379 | (42,245) |
| Net Resources | (131,026) | 4,406 | (135,432) |

| | FY21 Budget | FY21 Actuals | Variance |
|--|-----------------|------------------|------------------|
| | 0 | 18 | 18 |
| | 280,000 | 113,234 | (166,766) |
| | 0 | 0 | 0 |
| | 0 | 12,846 | 12,846 |
| | 280,000 | 126,098 | (153,902) |
| | 0 | 90,000 | 90,000 |
| | (28,000) | (15,500) | 12,500 |
| | (28,000) | 74,500 | 102,500 |
| | 151,972 | 152,071 | (99) |
| | 0 | 0 | 0 |
| | 151,972 | 152,071 | (99) |
| | 57,974 | 58,984 | (1,010) |
| | 209,946 | 211,055 | (1,109) |
| | 5,880 | 3,982 | 1,898 |
| | 0 | 0 | 0 |
| | 9,000 | 1,937 | 7,063 |
| | 4,860 | 4,731 | 129 |
| | 0 | 0 | 0 |
| | 0 | 129 | (129) |
| | 0 | 0 | 0 |
| | 104,887 | 109,790 | (4,904) |
| | 0 | 0 | 0 |
| | 124,627 | 120,569 | 4,058 |
| | 334,573 | 331,624 | 2,949 |
| | (82,573) | (131,026) | (48,453) |

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Business Services
 Fund: Local General Funds
 As of 1/4/23

| | FY21 Actuals | FY20 Actuals | Variance |
|--------------------------------------|-----------------|-----------------|----------------|
| Revenues | | | |
| Total Revenues | 0 | 0 | 0 |
| Transfers | | | |
| CWU-Transfer (Intra-Fund In) | 15,500 | 12,027 | 3,473 |
| CWU-Transfer (Intra-Fund Out) | 0 | (3,000) | 3,000 |
| Total Transfers | 15,500 | 9,027 | 6,473 |
| Expenses | | | |
| CWU-Salary and Wage (Staff) | 5,601 | 5,245 | (356) |
| Total Salaries | 5,601 | 5,245 | (356) |
| Benefits | 2,371 | 2,253 | (118) |
| Total Salaries & Benefits | 7,971 | 7,498 | (474) |
| CWU-Goods | 877 | 932 | 55 |
| CWU-Supplies | 779 | 1,479 | 700 |
| CWU-Utilities | 1,281 | 1,359 | 78 |
| CWU-Insurance | 60 | 58 | (1) |
| CWU-Program | 16 | 0 | (16) |
| CWU-Equipment/Software (Non-Capita) | 991 | 4,906 | 3,915 |
| CWU-Transfer (Expense In) | 12,599 | 2,099 | (10,500) |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 16,603 | 10,833 | (5,770) |
| Total Expenses | 24,575 | 18,331 | (6,243) |
| Net Resources | (9,075) | (9,305) | 230 |

| | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|----------------|-----------------|-----------------|
| Total Revenues | 0 | 0 | 0 |
| CWU-Transfer (Intra-Fund In) | 28,000 | 15,500 | (12,500) |
| CWU-Transfer (Intra-Fund Out) | 0 | 0 | 0 |
| Total Transfers | 28,000 | 15,500 | (12,500) |
| CWU-Salary and Wage (Staff) | 5,672 | 5,601 | 72 |
| Total Salaries | 5,672 | 5,601 | 72 |
| Benefits | 2,368 | 2,371 | (3) |
| Total Salaries & Benefits | 8,040 | 7,971 | 68 |
| CWU-Goods | 1,200 | 877 | 323 |
| CWU-Supplies | 3,000 | 779 | 2,221 |
| CWU-Utilities | 1,440 | 1,281 | 159 |
| CWU-Insurance | 0 | 60 | (60) |
| CWU-Program | 0 | 16 | (16) |
| CWU-Equipment/Software (Non-Capita) | 0 | 991 | (991) |
| CWU-Transfer (Expense In) | 14,088 | 12,599 | 1,489 |
| Bad Debt | 0 | 0 | 0 |
| Total Goods & Services | 19,728 | 16,603 | 3,125 |
| Total Expenses | 27,768 | 24,575 | 3,193 |
| Net Resources | 232 | (9,075) | (9,307) |

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Business & Financial Affairs
Fund: Local General Funds
As of 1/4/23**

| | FY21 Actuals | FY20 Actuals | Variance | FY21 Budget | FY21 Actuals | Variance |
|--------------------------------------|------------------|------------------|--------------------|------------------|------------------|------------------|
| Revenues | | | | | | |
| CWU-Sales and Services | 243,401 | 356,715 | (113,314) | 292,120 | 243,401 | (48,719) |
| CWU-Bad Debt | (1,868) | (756) | (1,112) | 0 | (1,868) | (1,868) |
| CWU-Rent | (1,935) | 5,492 | (7,427) | 0 | (1,935) | (1,935) |
| CWU-Indirect Cost Reimbursement | 148,087 | 174,283 | (26,196) | 175,820 | 148,087 | (27,733) |
| CWU-Other | 113,814 | 297,792 | (183,979) | 284,200 | 113,814 | (170,386) |
| CWU-Tuition / S&A Fee | (769) | 0 | (769) | 3,333 | (769) | (4,102) |
| CWU-Student Fee (Dedicated) | 78,853 | 58,475 | 20,378 | 78,000 | 78,853 | 853 |
| CWU-Fines | 8,438 | 14,378 | (5,940) | 16,000 | 8,438 | (7,562) |
| CWU-Investment Income | 124,043 | 1,474,039 | (1,349,996) | 590,976 | 124,043 | (466,933) |
| Total Revenues | 712,063 | 2,380,418 | (1,668,355) | 1,440,449 | 712,063 | (728,386) |
| Transfers | | | | | | |
| CWU-Transfer (Fund Addition) | 10,000 | 0 | 10,000 | 0 | 10,000 | 10,000 |
| CWU-Transfer (Fund Deduction) | 0 | 0 | 0 | 0 | 0 | 0 |
| CWU-Transfer (Intra-Fund In) | 695,562 | 255,178 | 440,384 | 124,793 | 695,562 | 570,769 |
| CWU-Transfer (Intra-Fund Out) | (528,084) | (122,855) | (405,229) | (28,000) | (528,084) | (500,084) |
| Total Transfers | 177,478 | 132,323 | 45,155 | 96,793 | 177,478 | 80,685 |
| Expenses | | | | | | |
| CWU-Salary and Wage (Staff) | 593,790 | 583,497 | (10,293) | 609,082 | 593,790 | 15,291 |
| CWU-Student/Temporary/Overtime | 9,174 | 81,829 | 72,656 | 0 | 9,174 | (9,174) |
| Total Salaries | 602,964 | 665,327 | 62,363 | 609,082 | 602,964 | 6,118 |
| Benefits | 235,419 | 229,219 | (6,199) | 237,449 | 235,419 | 2,030 |
| Total Salaries & Benefits | 838,382 | 894,546 | 56,164 | 846,530 | 838,382 | 8,148 |
| CWU-Goods & Services | 0 | 0 | 0 | 90,500 | 0 | 90,500 |
| CWU-Goods | 41,517 | 26,051 | (15,467) | 28,125 | 41,517 | (13,392) |
| CWU-Services | 232,301 | 394,198 | 161,897 | 242,800 | 232,301 | 10,499 |
| CWU-Supplies | 60,771 | 115,705 | 54,934 | 98,800 | 60,771 | 38,029 |
| CWU-Utilities | 8,875 | 8,890 | 15 | 8,604 | 8,875 | (271) |
| CWU-Repairs/Maintenance | (14,066) | 40,847 | 54,913 | 1,200 | (14,066) | 15,266 |
| CWU-Insurance | 60 | 58 | (1) | 0 | 60 | (60) |
| CWU-Grants | 4,759 | 7,359 | 2,600 | 0 | 4,759 | (4,759) |
| CWU-Program | 87,645 | 66,221 | (21,424) | 80,000 | 87,645 | (7,645) |
| CWU-Travel | 2,155 | 9,120 | 6,965 | 9,000 | 2,155 | 6,845 |
| CWU-Equipment/Software (Non-Capita) | 1,665 | 46,035 | 44,371 | 53,300 | 1,665 | 51,635 |
| CWU-Capital Outlays | (55,330) | 194,166 | 249,496 | 0 | (55,330) | 55,330 |
| CWU-Transfer (Expense In) | 239,605 | (79,679) | (319,284) | 315,493 | 239,605 | 75,888 |
| Bad Debt | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Goods & Services | 609,956 | 828,970 | 219,014 | 927,823 | 609,956 | 317,866 |
| Total Expenses | 1,448,339 | 1,723,516 | 275,178 | 1,774,353 | 1,448,339 | 326,014 |
| Net Resources | (558,798) | 789,224 | (1,348,022) | (237,111) | (558,798) | (321,687) |