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Package B: State General Funds

For the Fiscal Year - FY21
As of 1/4/23

	Total Revenue		
	FY21 Actuals	FY20 Actuals	Variance
Consolidated CWU	133,376,591	132,161,337	1,215,255

FY21 Total Year Revenue		
Budget	Actuals	Budget Variance
123,708,522	133,376,591	9,668,069

	Total Expenses		
	FY21 Actuals	FY20 Actuals	Variance
Consolidated CWU	125,775,938	129,591,896	3,815,959

FY21 Total Year Expenses		
Budget	Actuals	Budget Variance
125,924,710	125,775,938	148,773

President's Division

President's Office	1,424,594	1,609,359	184,765	1,256,140	1,424,594	(168,454)
Athletics	2,789,774	3,028,222	238,448	2,967,528	2,789,774	177,754
Faculty Senate Division	285,458	285,272	(185)	268,080	285,458	(17,378)
Diversity, Equity, Inclusion	167,736	67,834	(99,902)	35,000	167,736	(132,736)
Public Affairs	2,713,704	2,666,332	(47,373)	2,736,312	2,713,704	22,607
University Advancement	2,714,784	2,826,586	111,802	2,695,063	2,714,784	(19,721)
Information Services	7,466,606	9,052,324	1,585,718	7,535,236	7,466,606	68,630
Institutional Effectiveness	606,875	627,520	20,645	651,608	606,875	44,733
TOTAL PRESIDENT	18,169,531	20,163,449	1,993,918	18,144,966	18,169,531	(24,565)

Academic & Student Life Division

Provost's Office	3,237,440	2,932,081	(305,359)	1,767,580	3,237,440	(1,469,860)
College of Arts & Humanities	14,294,837	14,570,010	275,172	14,359,722	14,294,837	64,884
College of Education & Professional Studies	17,393,002	16,952,823	(440,179)	17,904,480	17,393,002	511,478
College of Business	8,904,981	8,629,090	(275,891)	9,083,159	8,904,981	178,178
College of the Sciences	22,443,501	22,790,989	347,488	23,106,492	22,443,501	662,991
Grad Studies	1,629,742	1,670,243	40,501	1,643,169	1,629,742	13,427
Library	4,560,773	4,764,112	203,338	4,673,714	4,560,773	112,941
Student Success	3,573,942	4,899,116	1,325,174	5,026,611	3,573,942	1,452,669
Extended & Global Education	2,912,869	3,014,576	101,707	2,912,180	2,912,869	(689)
Undergraduate Studies	279,682	299,440	19,758	288,938	279,682	9,256
TOTAL ASL	79,230,770	80,522,479	1,291,709	80,766,045	79,230,770	1,535,275

Enrollment Management Division

Student Financial Services	1,725,725	1,934,383	208,658	1,980,151	1,725,725	254,426
Enrollment Management	2,265,161	2,660,596	395,436	1,996,240	2,265,161	(268,921)
TOTAL ENROLLMENT MANAGEMENT	3,990,886	4,594,980	604,094	3,976,391	3,990,886	(14,495)

Business & Financial Affairs Division

Operations	9,370,565	10,627,320	1,256,755	9,606,783	9,370,565	236,218
BFA Office	838,088	635,343	(202,745)	562,327	838,088	(275,761)
Financial Planning & Analysis	355,567	487,415	131,847	368,007	355,567	12,440
Human Resources	2,252,301	2,558,888	306,587	2,318,759	2,252,301	66,458
Financial Services	866,704	1,080,976	214,273	1,010,256	866,704	143,552
Contracts and Procurement	711,647	756,225	44,578	711,802	711,647	154
Business Services	276,076	280,874	4,798	276,215	276,076	139
Auxiliary Enterprises	223,537	228,834	5,297	223,652	223,537	115
TOTAL BFA	14,894,486	16,655,876	1,761,390	15,077,800	14,894,486	183,315

UNIVERSITY WIDE	9,490,265	7,655,113	(1,835,152)
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7,959,508	9,490,265	(1,530,757)
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**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: President's Office
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	1,416,711	1,631,731	(215,020)
Total Revenues	1,416,711	1,631,731	(215,020)
Transfers			
CWU-Transfer (Intra-Fund In)	124,465	101,080	23,386
CWU-Transfer (Intra-Fund Out)	(127,049)	(123,452)	(3,597)
Total Transfers	(2,583)	(22,372)	19,789
Expenses			
CWU-Salary and Wage (Faculty)	0	10,000	10,000
CWU-Salary and Wage (Staff)	1,095,176	1,133,275	38,099
CWU-Student/Temporary/Overtime	0	6,292	6,292
Total Salaries	1,095,176	1,149,566	54,391
Benefits	238,999	256,388	17,389
Total Salaries & Benefits	1,334,174	1,405,954	71,780
CWU-Goods & Services	0	0	0
CWU-Goods	68,387	88,724	20,337
CWU-Services	56,593	90,500	33,907
CWU-Supplies	27,663	13,363	(14,300)
CWU-Utilities	3,902	4,640	738
CWU-Rentals/Leases	0	1,635	1,635
CWU-Repairs/Maintenance	1,746	1,382	(363)
CWU-Insurance	47	50	3
CWU-Program	3,618	11,127	7,509
CWU-Travel	30,829	29,030	(1,799)
CWU-Equipment/Software (Non-Capita)	15,245	(45,149)	(60,394)
CWU-Transfer (Expense In)	(117,610)	8,102	125,712
Bad Debt	0	0	0
Total Goods & Services	90,420	203,405	112,985
Total Expenses	1,424,594	1,609,359	184,765
Net Resources	(10,466)	0	(10,466)

FY21 Budget	FY21 Actuals	Variance
1,474,125	1,416,711	(57,414)
1,474,125	1,416,711	(57,414)
0	124,465	124,465
0	(127,049)	(127,049)
0	(2,583)	(2,583)
10,000	0	10,000
1,132,464	1,095,176	37,288
0	0	0
1,142,464	1,095,176	47,288
265,626	238,999	26,627
1,408,090	1,334,174	73,915
(311,100)	0	(311,100)
91,506	68,387	23,119
0	56,593	(56,593)
13,181	27,663	(14,482)
6,780	3,902	2,878
2,700	0	2,700
0	1,746	(1,746)
0	47	(47)
9,980	3,618	6,362
25,003	30,829	(5,826)
0	15,245	(15,245)
10,000	(117,610)	127,610
0	0	0
(151,950)	90,420	(242,370)
1,256,140	1,424,594	(168,454)
217,985	(10,466)	(228,452)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Athletics
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	2,791,523	3,028,265	(236,742)
Total Revenues	2,791,523	3,028,265	(236,742)
Transfers			
CWU-Transfer (Intra-Fund In)	133,033	92,478	40,556
CWU-Transfer (Intra-Fund Out)	(134,782)	(92,520)	(42,262)
Total Transfers	(1,749)	(43)	(1,706)
Expenses			
CWU-Salary and Wage (Faculty)	1,178,319	1,169,605	(8,715)
CWU-Salary and Wage (Staff)	746,866	822,776	75,910
CWU-Student/Temporary/Overtime	53,628	79,898	26,270
Total Salaries	1,978,813	2,072,278	93,465
Benefits	668,137	679,334	11,197
Total Salaries & Benefits	2,646,950	2,751,612	104,662
CWU-Goods	2,595	11,074	8,479
CWU-Services	0	1,035	1,035
CWU-Supplies	47,414	19,993	(27,421)
CWU-Utilities	3,249	4,000	751
CWU-Repairs/Maintenance	20,833	68,871	48,038
CWU-Insurance	75,140	84,016	8,876
CWU-Program	4,000	0	(4,000)
CWU-Travel	0	88,286	88,286
CWU-Equipment/Software (Non-Capita)	0	2,510	2,510
CWU-Transfer (Expense In)	(10,407)	(3,175)	7,232
Bad Debt	0	0	0
Total Goods & Services	142,824	276,610	133,786
Total Expenses	2,789,774	3,028,222	238,448
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
	2,744,109	2,791,523	47,414
Total	2,744,109	2,791,523	47,414
	0	133,033	133,033
	0	(134,782)	(134,782)
Total	0	(1,749)	(1,749)
	1,190,457	1,178,319	12,138
	763,154	746,866	16,288
	45,976	53,628	(7,652)
Total	1,999,588	1,978,813	20,775
	700,165	668,137	32,028
Total	2,699,753	2,646,950	52,803
	11,775	2,595	9,180
	1,500	0	1,500
	15,080	47,414	(32,334)
	4,300	3,249	1,051
	2,000	20,833	(18,833)
	76,500	75,140	1,360
	0	4,000	(4,000)
	102,087	0	102,087
	3,800	0	3,800
	50,733	(10,407)	61,140
	0	0	0
Total	267,775	142,824	124,951
Total	2,967,528	2,789,774	177,754
Total	(223,419)	0	223,419

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Faculty Senate Division
 Fund: State General Funds
 As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	268,080	302,459	(34,379)
Total Revenues	268,080	302,459	(34,379)
Transfers			
CWU-Transfer (Intra-Fund In)	17,378	0	17,378
CWU-Transfer (Intra-Fund Out)	0	(17,187)	17,187
Total Transfers	17,378	(17,187)	34,564
Expenses			
CWU-Salary and Wage (Staff)	53,405	66,774	13,369
CWU-Student/Temporary/Overtime	816	4,022	3,206
Total Salaries	54,221	70,796	16,575
Benefits	23,289	32,520	9,231
Total Salaries & Benefits	77,510	103,316	25,806
CWU-Goods	0	20	20
CWU-Supplies	596	789	193
CWU-Utilities	1,299	1,555	256
CWU-Program	2,061	7,009	4,948
CWU-Travel	0	2,148	2,148
CWU-Transfer (Expense In)	203,991	170,435	(33,556)
Bad Debt	0	0	0
Total Goods & Services	207,947	181,956	(25,991)
Total Expenses	285,458	285,272	(185)
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
	268,080	268,080	0
Total	268,080	268,080	0
	0	17,378	17,378
	0	0	0
Total	0	17,378	17,378
	53,410	53,405	5
	0	816	(816)
Total	53,410	54,221	(811)
	22,868	23,289	(421)
Total	76,278	77,510	(1,233)
	1,520	0	1,520
	1,000	596	404
	1,605	1,299	306
	2,856	2,061	795
	8,670	0	8,670
	176,151	203,991	(27,840)
	0	0	0
Total	191,802	207,947	(16,145)
Total	268,080	285,458	(17,378)
Total	0	0	0

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: University Advancement
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	2,759,098	2,959,666	(200,568)
Total Revenues	2,759,098	2,959,666	(200,568)
Transfers			
CWU-Transfer (Intra-Fund In)	220	0	220
CWU-Transfer (Intra-Fund Out)	(44,534)	(133,080)	88,546
Total Transfers	(44,314)	(133,080)	88,766
Expenses			
CWU-Salary and Wage (Faculty)	0	0	0
CWU-Salary and Wage (Staff)	1,913,965	1,998,440	84,475
CWU-Student/Temporary/Overtime	29,061	42,667	13,606
Total Salaries	1,943,026	2,041,107	98,081
Benefits	670,878	681,134	10,256
Total Salaries & Benefits	2,613,904	2,722,241	108,337
CWU-Goods	59,227	37,676	(21,551)
CWU-Services	88,000	176,088	88,088
CWU-Supplies	2,597	3,296	699
CWU-Utilities	16,999	18,562	1,563
CWU-Repairs/Maintenance	115	538	423
CWU-Program	2,661	18,498	15,837
CWU-Travel	396	(2,481)	(2,876)
CWU-Equipment/Software (Non-Capita)	3,329	5,771	2,442
CWU-Transfer (Expense In)	(72,443)	(153,602)	(81,159)
Bad Debt	0	0	0
Total Goods & Services	100,880	104,345	3,465
Total Expenses	2,714,784	2,826,586	111,802
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
	2,759,098	2,759,098	0
Total	2,759,098	2,759,098	0
	0	220	220
	0	(44,534)	(44,534)
Total	0	(44,314)	(44,314)
	10,000	0	10,000
	2,000,816	1,913,965	86,851
	47,496	29,061	18,435
Total	2,058,312	1,943,026	115,286
	716,214	670,878	45,336
Total	2,774,526	2,613,904	160,622
	22,834	59,227	(36,393)
	0	88,000	(88,000)
	6,000	2,597	3,403
	19,200	16,999	2,201
	0	115	(115)
	18,600	2,661	15,939
	0	396	(396)
	6,000	3,329	2,671
	(152,097)	(72,443)	(79,654)
	0	0	0
Total	(79,463)	100,880	(180,343)
Total	2,695,063	2,714,784	(19,721)
Total	64,035	0	(64,035)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Public Affairs
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Sales and Services	0	8,622	(8,622)
CWU-Tuition / S&A Fee	2,676,336	2,929,552	(253,216)
Total Revenues	2,676,336	2,938,174	(261,838)
Transfers			
CWU-Transfer (Intra-Fund In)	60,691	9,314	51,377
CWU-Transfer (Intra-Fund Out)	(23,322)	(281,157)	257,835
Total Transfers	37,368	(271,843)	309,211
Expenses			
CWU-Salary and Wage (Staff)	1,534,844	1,547,307	12,463
CWU-Student/Temporary/Overtime	26,547	72,180	45,633
Total Salaries	1,561,391	1,619,487	58,097
Benefits	563,137	563,063	(74)
Total Salaries & Benefits	2,124,528	2,182,550	58,022
CWU-Goods	435,394	336,329	(99,065)
CWU-Services	70,000	48,807	(21,193)
CWU-Supplies	114,673	155,107	40,434
CWU-Utilities	12,491	12,329	(162)
CWU-Rentals/Leases	0	0	0
CWU-Repairs/Maintenance	973	4,380	3,407
CWU-Insurance	817	0	(817)
CWU-Program	13,936	34,469	20,532
CWU-Travel	567	15,004	14,437
CWU-Equipment/Software (Non-Capita)	45,424	608	(44,817)
CWU-Transfer (Expense In)	(105,100)	(123,252)	(18,152)
Bad Debt	0	0	0
Total Goods & Services	589,177	483,781	(105,395)
Total Expenses	2,713,704	2,666,332	(47,373)
Net Resources	0	0	0

FY21 Budget	FY21 Actuals	Variance
0	0	0
2,676,336	2,676,336	0
2,676,336	2,676,336	0
0	60,691	60,691
0	(23,322)	(23,322)
0	37,368	37,368
1,504,746	1,534,844	(30,098)
42,000	26,547	15,453
1,546,746	1,561,391	(14,645)
557,651	563,137	(5,487)
2,104,397	2,124,528	(20,131)
505,281	435,394	69,887
4,250	70,000	(65,750)
28,173	114,673	(86,500)
20,425	12,491	7,934
45,259	0	45,259
15,500	973	14,527
0	817	(817)
104,675	13,936	90,739
10,000	567	9,433
15,000	45,424	(30,424)
(116,648)	(105,100)	(11,548)
0	0	0
631,915	589,177	42,739
2,736,312	2,713,704	22,607
(59,976)	0	59,976

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: President's Division
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Sales and Services	0	8,622	(8,622)
CWU-Tuition / S&A Fee	18,089,243	20,439,334	(2,350,091)
Total Revenues	18,089,243	20,447,956	(2,358,713)
Transfers			
CWU-Transfer (Intra-Fund In)	601,775	531,457	70,318
CWU-Transfer (Intra-Fund Out)	(492,917)	(815,964)	323,047
Total Transfers	108,858	(284,508)	393,366
Expenses			
CWU-Salary and Wage (Faculty)	1,178,319	1,179,605	1,285
CWU-Salary and Wage (Staff)	11,117,794	11,306,163	188,370
CWU-Student/Temporary/Overtime	203,869	408,818	204,950
Total Salaries	12,499,982	12,894,586	394,605
Benefits	4,145,505	4,168,239	22,733
Total Salaries & Benefits	16,645,487	17,062,825	417,338
CWU-Goods & Services	0	0	0
CWU-Goods	669,673	642,978	(26,695)
CWU-Services	453,257	686,618	233,361
CWU-Supplies	201,785	204,783	2,998
CWU-Utilities	79,414	107,483	28,069
CWU-Cost of Goods Sold	4,256	0	(4,256)
CWU-Rentals/Leases	0	1,635	1,635
CWU-Repairs/Maintenance	23,286	92,868	69,582
CWU-Insurance	76,532	84,553	8,021
CWU-Program	34,452	89,882	55,430
CWU-Travel	31,886	212,865	180,979
CWU-Equipment/Software (Non-Capita)	149,452	970,105	820,653
CWU-Capital Outlays	0	139,587	139,587
CWU-Transfer (Expense In)	(199,948)	(132,733)	67,215
Bad Debt	0	0	0
Total Goods & Services	1,524,044	3,100,624	1,576,580
Total Expenses	18,169,531	20,163,449	1,993,918
Net Resources	28,570	0	28,570

	FY21 Budget	FY21 Actuals	Variance
	0	0	0
	18,143,593	18,089,243	(54,350)
	18,143,593	18,089,243	(54,350)
	0	601,775	601,775
	0	(492,917)	(492,917)
	0	108,858	108,858
	1,210,457	1,178,319	32,138
	11,305,147	11,117,794	187,353
	251,029	203,869	47,160
	12,766,633	12,499,982	266,651
	4,265,940	4,145,505	120,435
	17,032,573	16,645,487	387,086
	(223,159)	0	(223,159)
	687,228	669,673	17,555
	48,646	453,257	(404,611)
	73,146	201,785	(128,639)
	150,165	79,414	70,751
	0	4,256	(4,256)
	54,369	0	54,369
	26,468	23,286	3,182
	77,004	76,532	472
	162,576	34,452	128,124
	145,760	31,886	113,874
	136,364	149,452	(13,088)
	0	0	0
	(226,174)	(199,948)	(26,226)
	0	0	0
	1,112,393	1,524,044	(411,651)
	18,144,966	18,169,531	(24,565)
	(1,373)	28,570	29,943

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Operations Office
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	618,279	548,570	69,709
CWU-Investment Income	5,000	0	5,000
Total Revenues	623,279	548,570	74,709
Transfers			
CWU-Transfer (Intra-Fund In)	396,767	9,668	387,099
CWU-Transfer (Intra-Fund Out)	(92,535)	(10,860)	(81,675)
Total Transfers	304,232	(1,191)	305,424
Expenses			
CWU-Salary and Wage (Staff)	188,507	261,240	72,733
CWU-Student/Temporary/Overtime	149	8,051	7,902
Total Salaries	188,657	269,291	80,635
Benefits	55,507	62,035	6,528
Total Salaries & Benefits	244,164	331,327	87,163
CWU-Goods & Services	0	0	0
CWU-Goods	2,746	17,526	14,780
CWU-Services	245,885	111,298	(134,587)
CWU-Supplies	457	3,171	2,714
CWU-Utilities	2,070	5,089	3,020
CWU-Repairs/Maintenance	26,716	25,095	(1,621)
CWU-Grants	0	2,978	2,978
CWU-Program	5,848	12,619	6,771
CWU-Travel	10	2,584	2,574
CWU-Equipment/Software (Non-Capita)	46,728	17,731	(28,997)
CWU-Transfer (Expense In)	2,916	17,960	15,044
Bad Debt	0	0	0
Total Goods & Services	333,377	216,052	(117,325)
Total Expenses	577,540	547,379	(30,162)
Net Resources	349,971	0	349,971

FY21 Budget	FY21 Actuals	Variance
993	618,279	617,286
0	5,000	5,000
993	623,279	622,286
0	396,767	396,767
0	(92,535)	(92,535)
0	304,232	304,232
209,268	188,507	20,761
0	149	(149)
209,268	188,657	20,612
60,053	55,507	4,546
269,321	244,164	25,158
(506,162)	0	(506,162)
870	2,746	(1,876)
198,903	245,885	(46,982)
4,495	457	4,038
2,220	2,070	150
4,456	26,716	(22,260)
0	0	0
7,640	5,848	1,792
0	10	(10)
5,625	46,728	(41,103)
10,500	2,916	7,584
0	0	0
(271,453)	333,377	(604,830)
(2,131)	577,540	(579,672)
3,124	349,971	346,847

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Facilities
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	7,619,482	8,431,179	(811,697)
Total Revenues	7,619,482	8,431,179	(811,697)
Transfers			
CWU-Transfer (Intra-Fund In)	648,113	1,144,266	(496,153)
CWU-Transfer (Intra-Fund Out)	(994,536)	(1,096,150)	101,614
Total Transfers	(346,423)	48,116	(394,539)
Expenses			
CWU-Salary and Wage (Staff)	4,392,301	4,795,796	403,495
CWU-Student/Temporary/Overtime	125,087	451,507	326,419
Total Salaries	4,517,388	5,247,303	729,914
Benefits	2,076,456	2,262,650	186,194
Total Salaries & Benefits	6,593,844	7,509,952	916,108
CWU-Goods & Services	0	0	0
CWU-Goods	(254,803)	(334,659)	(79,856)
CWU-Services	94,806	60,126	(34,680)
CWU-Supplies	44,536	131,139	86,603
CWU-Utilities	48,483	61,386	12,903
CWU-Repairs/Maintenance	843,637	1,130,157	286,520
CWU-Insurance	912	1,279	366
CWU-Program	6,930	10,864	3,934
CWU-Travel	202	8,886	8,685
CWU-Equipment/Software (Non-Capita)	85,290	114,900	29,611
CWU-Capital Outlays	37,249	13,291	(23,958)
CWU-Transfer (Expense In)	(228,026)	(228,026)	0
Bad Debt	0	0	0
Total Goods & Services	679,215	969,343	290,128
Total Expenses	7,273,059	8,479,295	1,206,236
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
	8,019,700	7,619,482	(400,218)
Total	8,019,700	7,619,482	(400,218)
	0	648,113	648,113
	0	(994,536)	(994,536)
Total	0	(346,423)	(346,423)
	4,821,076	4,392,301	428,775
	224,280	125,087	99,193
Total	5,045,356	4,517,388	527,967
	2,201,182	2,076,456	124,726
Total	7,246,537	6,593,844	652,693
	1,768,356	0	1,768,356
	(995,194)	(254,803)	(740,391)
	0	94,806	(94,806)
	0	44,536	(44,536)
	0	48,483	(48,483)
	0	843,637	(843,637)
	0	912	(912)
	0	6,930	(6,930)
	0	202	(202)
	0	85,290	(85,290)
	0	37,249	(37,249)
	0	(228,026)	228,026
	0	0	0
Total	773,162	679,215	93,947
Total	8,019,699	7,273,059	746,641
	1	0	(1)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Information Services
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	7,352,051	8,851,304	(1,499,253)
Total Revenues	7,352,051	8,851,304	(1,499,253)
Transfers			
CWU-Transfer (Intra-Fund In)	257,509	295,502	(37,993)
CWU-Transfer (Intra-Fund Out)	(103,917)	(94,482)	(9,435)
Total Transfers	153,591	201,020	(47,428)
Expenses			
CWU-Salary and Wage (Staff)	5,256,057	5,290,858	34,800
CWU-Student/Temporary/Overtime	80,001	179,008	99,008
Total Salaries	5,336,058	5,469,866	133,808
Benefits	1,776,413	1,781,431	5,018
Total Salaries & Benefits	7,112,471	7,251,297	138,826
CWU-Goods & Services	0	0	0
CWU-Goods	98,576	155,050	56,474
CWU-Services	238,664	369,888	131,224
CWU-Supplies	8,362	10,909	2,547
CWU-Utilities	37,946	63,207	25,261
CWU-Cost of Goods Sold	4,256	0	(4,256)
CWU-Rentals/Leases	0	0	0
CWU-Repairs/Maintenance	(451)	16,782	17,232
CWU-Insurance	528	487	(41)
CWU-Program	8,028	17,099	9,071
CWU-Travel	0	71,018	71,018
CWU-Equipment/Software (Non-Capita)	79,560	991,156	911,596
CWU-Capital Outlays	0	139,587	139,587
CWU-Transfer (Expense In)	(121,335)	(34,157)	87,179
Bad Debt	0	0	0
Total Goods & Services	354,135	1,801,027	1,446,892
Total Expenses	7,466,606	9,052,324	1,585,718
Net Resources	39,036	0	39,036

FY21 Budget	FY21 Actuals	Variance
7,540,237	7,352,051	(188,186)
7,540,237	7,352,051	(188,186)
0	257,509	257,509
0	(103,917)	(103,917)
0	153,591	153,591
5,369,136	5,256,057	113,078
91,557	80,001	11,556
5,460,693	5,336,058	124,635
1,815,951	1,776,413	39,538
7,276,644	7,112,471	164,172
61,363	0	61,363
42,106	98,576	(56,470)
42,896	238,664	(195,768)
8,712	8,362	350
94,615	37,946	56,669
0	4,256	(4,256)
6,410	0	6,410
6,968	(451)	7,419
504	528	(24)
14,365	8,028	6,337
0	0	0
102,064	79,560	22,504
0	0	0
(121,410)	(121,335)	(75)
0	0	0
258,593	354,135	(95,542)
7,535,236	7,466,606	68,630
5,001	39,036	34,036

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Police & Public Safety
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	1,536,218	1,627,776	(91,558)
CWU-Fines	164	0	164
Total Revenues	1,536,382	1,627,776	(91,394)
Transfers			
CWU-Transfer (Intra-Fund In)	19,906	0	19,906
CWU-Transfer (Intra-Fund Out)	(36,573)	(27,129)	(9,444)
Total Transfers	(16,667)	(27,129)	10,462
Expenses			
CWU-Salary and Wage (Staff)	892,818	980,499	87,681
CWU-Student/Temporary/Overtime	41,574	66,445	24,871
Total Salaries	934,392	1,046,944	112,552
Benefits	287,481	316,405	28,924
Total Salaries & Benefits	1,221,873	1,363,349	141,476
CWU-Goods & Services	0	0	0
CWU-Goods	39,727	43,969	4,242
CWU-Services	2,500	500	(2,000)
CWU-Supplies	41,387	57,152	15,765
CWU-Utilities	16,304	16,759	455
CWU-Repairs/Maintenance	2,437	8,766	6,329
CWU-Program	69,590	435	(69,155)
CWU-Travel	7,444	13,259	5,816
CWU-Equipment/Software (Non-Capita)	61,921	9,105	(52,816)
CWU-Capital Outlays	56,784	71,353	14,569
CWU-Transfer (Expense In)	0	16,000	16,000
Bad Debt	0	0	0
Total Goods & Services	298,093	237,298	(60,795)
Total Expenses	1,519,966	1,600,647	80,681
Net Resources	(251)	0	(251)

FY21 Budget	FY21 Actuals	Variance
1,589,214	1,536,218	(52,996)
0	164	164
1,589,214	1,536,382	(52,832)
0	19,906	19,906
0	(36,573)	(36,573)
0	(16,667)	(16,667)
993,219	892,818	100,402
20,500	41,574	(21,074)
1,013,719	934,392	79,327
322,965	287,481	35,484
1,336,684	1,221,873	114,811
4,875	0	4,875
58,344	39,727	18,617
500	2,500	(2,000)
41,224	41,387	(163)
16,710	16,304	406
30,100	2,437	27,663
10,278	69,590	(59,312)
2,000	7,444	(5,444)
88,500	61,921	26,579
0	56,784	(56,784)
0	0	0
0	0	0
252,531	298,093	(45,562)
1,589,215	1,519,966	69,249
(1)	(251)	(250)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Operations
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	9,773,979	10,607,525	(833,546)
CWU-Fines	164	0	164
CWU-Investment Income	5,000	0	5,000
Total Revenues	9,779,143	10,607,525	(828,382)
Transfers			
CWU-Transfer (Intra-Fund In)	1,064,787	1,153,934	(89,148)
CWU-Transfer (Intra-Fund Out)	(1,123,644)	(1,134,139)	10,495
Total Transfers	(58,858)	19,795	(78,653)
Expenses			
CWU-Salary and Wage (Staff)	5,473,626	6,037,534	563,909
CWU-Student/Temporary/Overtime	166,811	526,003	359,192
Total Salaries	5,640,437	6,563,538	923,101
Benefits	2,419,444	2,641,090	221,645
Total Salaries & Benefits	8,059,881	9,204,627	1,144,747
CWU-Goods & Services	0	0	0
CWU-Goods	(212,330)	(273,164)	(60,834)
CWU-Services	343,191	171,923	(171,268)
CWU-Supplies	86,380	191,462	105,081
CWU-Utilities	66,857	83,234	16,378
CWU-Repairs/Maintenance	872,791	1,164,018	291,227
CWU-Insurance	912	1,279	366
CWU-Grants	0	2,978	2,978
CWU-Program	82,368	23,918	(58,450)
CWU-Travel	7,655	24,730	17,074
CWU-Equipment/Software (Non-Capita)	193,938	141,736	(52,202)
CWU-Capital Outlays	94,033	84,644	(9,388)
CWU-Transfer (Expense In)	(225,110)	(194,066)	31,044
Bad Debt	0	0	0
Total Goods & Services	1,310,684	1,422,693	112,008
Total Expenses	9,370,565	10,627,320	1,256,755
Net Resources	349,720	0	349,720

	FY21 Budget	FY21 Actuals	Variance
	9,609,907	9,773,979	164,072
	0	164	164
	0	5,000	5,000
Total Revenues	9,609,907	9,779,143	169,236
	0	1,064,787	1,064,787
	0	(1,123,644)	(1,123,644)
Total Transfers	0	(58,858)	(58,858)
	6,023,563	5,473,626	549,938
	244,780	166,811	77,969
Total Salaries	6,268,343	5,640,437	627,907
	2,584,200	2,419,444	164,756
Total Salaries & Benefits	8,852,543	8,059,881	792,662
	1,267,069	0	1,267,069
	(935,980)	(212,330)	(723,650)
	199,403	343,191	(143,788)
	45,719	86,380	(40,661)
	18,930	66,857	(47,927)
	34,556	872,791	(838,235)
	0	912	(912)
	0	0	0
	17,918	82,368	(64,450)
	2,000	7,655	(5,655)
	94,125	193,938	(99,813)
	0	94,033	(94,033)
	10,500	(225,110)	235,610
	0	0	0
Total Goods & Services	754,240	1,310,684	(556,444)
Total Expenses	9,606,783	9,370,565	236,218
Net Resources	3,124	349,720	346,596

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Provost's Office
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Sales and Services	0	250	(250)
CWU-Tuition / S&A Fee	1,640,862	3,402,074	(1,761,212)
Total Revenues	1,640,862	3,402,323	(1,761,461)
Transfers			
CWU-Transfer (Intra-Fund In)	2,165,089	1,461,237	703,852
CWU-Transfer (Intra-Fund Out)	(1,563,440)	(723,153)	(840,286)
Total Transfers	601,649	738,084	(136,435)
Expenses			
CWU-Salary and Wage (Faculty)	121,182	109,830	(11,351)
CWU-Salary and Wage (Staff)	1,621,320	1,489,042	(132,278)
CWU-Student/Temporary/Overtime	61,692	79,480	17,788
Total Salaries	1,804,193	1,678,352	(125,841)
Benefits	623,519	580,463	(43,057)
Total Salaries & Benefits	2,427,712	2,258,814	(168,898)
CWU-Goods & Services	0	0	0
CWU-Goods	39,131	41,940	2,809
CWU-Services	26,667	181,867	155,200
CWU-Supplies	12,123	10,250	(1,873)
CWU-Utilities	6,576	7,144	568
CWU-Repairs/Maintenance	1,451	2,120	669
CWU-Insurance	0	16	16
CWU-Program	10,650	6,111	(4,540)
CWU-Travel	0	20,708	20,708
CWU-Equipment/Software (Non-Capita)	37,185	22,694	(14,491)
CWU-Transfer (Expense In)	675,945	380,417	(295,527)
Bad Debt	0	0	0
Total Goods & Services	809,727	673,266	(136,461)
Total Expenses	3,237,440	2,932,081	(305,359)
Net Resources	(994,929)	1,208,326	(2,203,255)

	FY21 Budget	FY21 Actuals	Variance
	0	0	0
	3,854,939	1,640,862	(2,214,077)
	3,854,939	1,640,862	(2,214,077)
	0	2,165,089	2,165,089
	0	(1,563,440)	(1,563,440)
	0	601,649	601,649
	151,627	121,182	30,445
	1,693,605	1,621,320	72,286
	45,095	61,692	(16,597)
	1,890,327	1,804,193	86,134
	658,503	623,519	34,984
	2,548,831	2,427,712	121,119
	(1,495,327)	0	(1,495,327)
	20,978	39,131	(18,153)
	29,600	26,667	2,933
	43,424	12,123	31,301
	8,622	6,576	2,046
	1,450	1,451	(1)
	0	0	0
	471,872	10,650	461,222
	35,060	0	35,060
	4,070	37,185	(33,115)
	99,000	675,945	(576,945)
	0	0	0
	(781,251)	809,727	(1,590,978)
	1,767,580	3,237,440	(1,469,860)
	2,087,359	(994,929)	(3,082,288)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: College of Arts & Humanities
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Bad Debt	0	(183)	183
CWU-Tuition / S&A Fee	13,854,435	14,732,456	(878,021)
Total Revenues	13,854,435	14,732,273	(877,838)
Transfers			
CWU-Transfer (Intra-Fund In)	645,960	578,409	67,551
CWU-Transfer (Intra-Fund Out)	(65,260)	(637,525)	572,265
Total Transfers	580,700	(59,116)	639,816
Expenses			
CWU-Salary and Wage (Faculty)	9,851,463	10,450,671	599,208
CWU-Salary and Wage (Staff)	1,361,449	1,138,291	(223,159)
CWU-Student/Temporary/Overtime	11,318	20,562	9,243
Total Salaries	11,224,231	11,609,524	385,293
Benefits	3,956,522	3,984,906	28,384
Total Salaries & Benefits	15,180,753	15,594,430	413,677
CWU-Goods	19,517	9,471	(10,046)
CWU-Services	0	9,470	9,470
CWU-Supplies	24,088	4,266	(19,822)
CWU-Utilities	30	0	(30)
CWU-Repairs/Maintenance	369	3,637	3,268
CWU-Insurance	0	68	68
CWU-Program	1,555	97	(1,458)
CWU-Travel	0	38,791	38,791
CWU-Equipment/Software (Non-Capita)	29,570	3,490	(26,081)
CWU-Capital Outlays	0	9,000	9,000
CWU-Transfer (Expense In)	(961,045)	(1,102,709)	(141,664)
Bad Debt	0	0	0
Total Goods & Services	(885,916)	(1,024,420)	(138,504)
Total Expenses	14,294,837	14,570,010	275,172
Net Resources	140,297	103,148	37,150

	FY21 Budget	FY21 Actuals	Variance
CWU-Bad Debt	0	0	0
CWU-Tuition / S&A Fee	13,582,885	13,854,435	271,550
Total Revenues	13,582,885	13,854,435	271,550
CWU-Transfer (Intra-Fund In)	0	645,960	645,960
CWU-Transfer (Intra-Fund Out)	0	(65,260)	(65,260)
Total Transfers	0	580,700	580,700
CWU-Salary and Wage (Faculty)	10,423,001	9,851,463	571,538
CWU-Salary and Wage (Staff)	1,205,973	1,361,449	(155,476)
CWU-Student/Temporary/Overtime	10,260	11,318	(1,058)
Total Salaries	11,639,234	11,224,231	415,003
Benefits	3,985,110	3,956,522	28,587
Total Salaries & Benefits	15,624,344	15,180,753	443,590
CWU-Goods	0	19,517	(19,517)
CWU-Services	0	0	0
CWU-Supplies	0	24,088	(24,088)
CWU-Utilities	0	30	(30)
CWU-Repairs/Maintenance	0	369	(369)
CWU-Insurance	0	0	0
CWU-Program	0	1,555	(1,555)
CWU-Travel	0	0	0
CWU-Equipment/Software (Non-Capita)	112,830	29,570	83,260
CWU-Capital Outlays	0	0	0
CWU-Transfer (Expense In)	(1,377,452)	(961,045)	(416,407)
Bad Debt	0	0	0
Total Goods & Services	(1,264,622)	(885,916)	(378,706)
Total Expenses	14,359,722	14,294,837	64,884
Net Resources	(776,837)	140,297	917,134

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21**
Department: College of Education & Professional
Studies
Fund: State General Funds
As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Bad Debt	0	(18)	18
CWU-Tuition / S&A Fee	17,783,914	17,477,809	306,105
Total Revenues	17,783,914	17,477,792	306,122
Transfers			
CWU-Transfer (Intra-Fund In)	643,854	1,282,478	(638,624)
CWU-Transfer (Intra-Fund Out)	(708,315)	(1,325,971)	617,656
Total Transfers	(64,462)	(43,493)	(20,968)
Expenses			
CWU-Salary and Wage (Faculty)	11,795,945	11,868,579	72,634
CWU-Salary and Wage (Staff)	1,777,591	1,648,459	(129,132)
CWU-Student/Temporary/Overtime	17,703	58,419	40,716
Total Salaries	13,591,239	13,575,457	(15,782)
Benefits	4,512,153	4,393,160	(118,992)
Total Salaries & Benefits	18,103,392	17,968,617	(134,775)
CWU-Goods	679,999	27,152	(652,847)
CWU-Services	16,925	0	(16,925)
CWU-Supplies	52,089	28,488	(23,601)
CWU-Utilities	0	0	0
CWU-Rentals/Leases	0	0	0
CWU-Repairs/Maintenance	1,250	(889)	(2,139)
CWU-Insurance	259	0	(259)
CWU-Program	285	1,199	914
CWU-Travel	3,440	36,676	33,236
CWU-Equipment/Software (Non-Capita)	41,399	41,913	514
CWU-Capital Outlays	9,830	0	(9,830)
CWU-Transfer (Expense In)	(1,515,867)	(1,150,334)	365,533
Bad Debt	0	0	0
Total Goods & Services	(710,390)	(1,015,794)	(305,404)
Total Expenses	17,393,002	16,952,823	(440,179)
Net Resources	326,451	481,475	(155,025)

	FY21 Budget	FY21 Actuals	Variance
CWU-Bad Debt	0	0	0
CWU-Tuition / S&A Fee	17,476,674	17,783,914	307,240
Total Revenues	17,476,674	17,783,914	307,240
CWU-Transfer (Intra-Fund In)	40,000	643,854	603,854
CWU-Transfer (Intra-Fund Out)	(40,000)	(708,315)	(668,315)
Total Transfers	0	(64,462)	(64,462)
CWU-Salary and Wage (Faculty)	12,523,824	11,795,945	727,879
CWU-Salary and Wage (Staff)	1,518,461	1,777,591	(259,130)
CWU-Student/Temporary/Overtime	0	17,703	(17,703)
Total Salaries	14,042,285	13,591,239	451,046
Benefits	4,636,045	4,512,153	123,892
Total Salaries & Benefits	18,678,330	18,103,392	574,938
CWU-Goods	0	679,999	(679,999)
CWU-Services	86,000	16,925	69,075
CWU-Supplies	500	52,089	(51,589)
CWU-Utilities	2,400	0	2,400
CWU-Rentals/Leases	12,000	0	12,000
CWU-Repairs/Maintenance	12,000	1,250	10,750
CWU-Insurance	0	259	(259)
CWU-Program	45,650	285	45,365
CWU-Travel	34,950	3,440	31,510
CWU-Equipment/Software (Non-Capita)	75,000	41,399	33,601
CWU-Capital Outlays	65,000	9,830	55,170
CWU-Transfer (Expense In)	(1,107,350)	(1,515,867)	408,517
Bad Debt	0	0	0
Total Goods & Services	(773,850)	(710,390)	(63,460)
Total Expenses	17,904,480	17,393,002	511,478
Net Resources	(427,806)	326,451	754,257

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: College of Business
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	9,200,819	8,395,160	805,659
Total Revenues	9,200,819	8,395,160	805,659
Transfers			
CWU-Transfer (Intra-Fund In)	0	525,558	(525,558)
CWU-Transfer (Intra-Fund Out)	(23,136)	(534,204)	511,068
Total Transfers	(23,136)	(8,646)	(14,490)
Expenses			
CWU-Salary and Wage (Faculty)	6,230,440	6,330,491	100,051
CWU-Salary and Wage (Staff)	762,769	634,571	(128,198)
CWU-Student/Temporary/Overtime	31	4,677	4,646
Total Salaries	6,993,240	6,969,739	(23,501)
Benefits	1,876,164	1,856,188	(19,976)
Total Salaries & Benefits	8,869,404	8,825,927	(43,477)
CWU-Goods	77,750	19,749	(58,001)
CWU-Supplies	5,925	4,614	(1,311)
CWU-Rentals/Leases	0	0	0
CWU-Program	5,527	1,622	(3,905)
CWU-Travel	140	16,019	15,879
CWU-Equipment/Software (Non-Capita)	23,633	2,528	(21,105)
CWU-Transfer (Expense In)	(77,399)	(241,369)	(163,971)
Bad Debt	0	0	0
Total Goods & Services	35,577	(196,837)	(232,414)
Total Expenses	8,904,981	8,629,090	(275,891)
Net Resources	272,701	(242,576)	515,277

	FY21 Budget	FY21 Actuals	Variance
	9,015,007	9,200,819	185,811
Total	9,015,007	9,200,819	185,811
	0	0	0
	0	(23,136)	(23,136)
Total	0	(23,136)	(23,136)
	6,615,604	6,230,440	385,163
	664,229	762,769	(98,539)
	6,000	31	5,969
Total	7,285,833	6,993,240	292,593
	2,080,887	1,876,164	204,723
Total	9,366,719	8,869,404	497,316
	6,600	77,750	(71,150)
	300	5,925	(5,625)
	3,750	0	3,750
	(45,100)	5,527	(50,627)
	3,600	140	3,460
	66,121	23,633	42,488
	(318,831)	(77,399)	(241,432)
	0	0	0
Total	(283,560)	35,577	(319,137)
Total	9,083,159	8,904,981	178,178
Total	(68,152)	272,701	340,854

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: College of the Sciences
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Bad Debt	0	(59)	59
CWU-Tuition / S&A Fee	21,756,948	23,248,849	(1,491,901)
Total Revenues	21,756,948	23,248,790	(1,491,842)
Transfers			
CWU-Transfer (Fund Deduction)	(7,745)	0	(7,745)
CWU-Transfer (Intra-Fund In)	45,081	700,747	(655,666)
CWU-Transfer (Intra-Fund Out)	(129,303)	(771,070)	641,767
Total Transfers	(91,967)	(70,323)	(21,644)
Expenses			
CWU-Salary and Wage (Faculty)	14,139,586	14,509,991	370,404
CWU-Salary and Wage (Staff)	2,569,274	2,548,056	(21,218)
CWU-Student/Temporary/Overtime	3,248	21,632	18,383
Total Salaries	16,712,109	17,079,678	367,569
Benefits	5,544,466	5,581,026	36,560
Total Salaries & Benefits	22,256,575	22,660,704	404,129
CWU-Goods	181,275	19,960	(161,315)
CWU-Services	2,030	0	(2,030)
CWU-Supplies	33,459	15,187	(18,272)
CWU-Utilities	0	30	30
CWU-Repairs/Maintenance	12,262	175	(12,087)
CWU-Insurance	0	6	6
CWU-Grants	125	0	(125)
CWU-Program	1,166	456	(710)
CWU-Travel	1,014	28,314	27,300
CWU-Equipment/Software (Non-Capita)	80,568	7,474	(73,094)
CWU-Capital Outlays	149,706	104,694	(45,012)
CWU-Transfer (Expense In)	(274,679)	(46,011)	228,668
Bad Debt	0	0	0
Total Goods & Services	186,926	130,285	(56,641)
Total Expenses	22,443,501	22,790,989	347,488
Net Resources	(778,521)	387,478	(1,165,998)

	FY21 Budget	FY21 Actuals	Variance
CWU-Bad Debt	0	0	0
CWU-Tuition / S&A Fee	21,364,272	21,756,948	392,676
Total Revenues	21,364,272	21,756,948	392,676
CWU-Transfer (Fund Deduction)	0	(7,745)	(7,745)
CWU-Transfer (Intra-Fund In)	0	45,081	45,081
CWU-Transfer (Intra-Fund Out)	0	(129,303)	(129,303)
Total Transfers	0	(91,967)	(91,967)
CWU-Salary and Wage (Faculty)	14,630,661	14,139,586	491,075
CWU-Salary and Wage (Staff)	2,374,288	2,569,274	(194,986)
CWU-Student/Temporary/Overtime	0	3,248	(3,248)
Total Salaries	17,004,950	16,712,109	292,841
Benefits	5,756,563	5,544,466	212,096
Total Salaries & Benefits	22,761,512	22,256,575	504,937
CWU-Goods	3,600	181,275	(177,675)
CWU-Services	0	2,030	(2,030)
CWU-Supplies	0	33,459	(33,459)
CWU-Utilities	0	0	0
CWU-Repairs/Maintenance	0	12,262	(12,262)
CWU-Insurance	0	0	0
CWU-Grants	0	125	(125)
CWU-Program	0	1,166	(1,166)
CWU-Travel	0	1,014	(1,014)
CWU-Equipment/Software (Non-Capita)	175,000	80,568	94,432
CWU-Capital Outlays	0	149,706	(149,706)
CWU-Transfer (Expense In)	166,380	(274,679)	441,059
Bad Debt	0	0	0
Total Goods & Services	344,980	186,926	158,054
Total Expenses	23,106,492	22,443,501	662,991
Net Resources	(1,742,220)	(778,521)	963,700

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Grad Studies
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	1,643,169	1,653,432	(10,263)
Total Revenues	1,643,169	1,653,432	(10,263)
Transfers			
CWU-Transfer (Intra-Fund In)	71,883	57,277	14,606
CWU-Transfer (Intra-Fund Out)	(71,883)	(40,467)	(31,417)
Total Transfers	0	16,811	(16,811)
Expenses			
CWU-Salary and Wage (Faculty)	829,253	666,211	(163,041)
CWU-Salary and Wage (Staff)	485,221	522,401	37,181
CWU-Student/Temporary/Overtime	12,167	30,431	18,264
Total Salaries	1,326,641	1,219,043	(107,597)
Benefits	238,958	244,319	5,361
Total Salaries & Benefits	1,565,598	1,463,363	(102,236)
CWU-Goods	0	61,427	61,427
CWU-Supplies	0	1,568	1,568
CWU-Insurance	191,196	145,406	(45,790)
CWU-Travel	0	1,782	1,782
CWU-Transfer (Expense In)	(127,053)	(3,303)	123,750
Bad Debt	0	0	0
Total Goods & Services	64,144	206,880	142,736
Total Expenses	1,629,742	1,670,243	40,501
Net Resources	13,427	0	13,427

	FY21 Budget	FY21 Actuals	Variance
	1,643,169	1,643,169	0
Total	1,643,169	1,643,169	0
	0	71,883	71,883
	0	(71,883)	(71,883)
Total	0	0	0
	786,510	829,253	(42,743)
	514,647	485,221	29,427
	0	12,167	(12,167)
Total	1,301,157	1,326,641	(25,483)
	259,800	238,958	20,842
Total	1,560,957	1,565,598	(4,642)
	2,500	0	2,500
	0	0	0
	243,592	191,196	52,396
	2,500	0	2,500
	(166,380)	(127,053)	(39,327)
	0	0	0
Total	82,212	64,144	18,068
Total	1,643,169	1,629,742	13,427
Total	0	13,427	13,427

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Library
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	4,673,714	4,768,343	(94,629)
Total Revenues	4,673,714	4,768,343	(94,629)
Transfers			
CWU-Transfer (Intra-Fund In)	1,659,311	219,450	1,439,861
CWU-Transfer (Intra-Fund Out)	(1,781,878)	(223,681)	(1,558,197)
Total Transfers	(122,567)	(4,231)	(118,336)
Expenses			
CWU-Salary and Wage (Faculty)	740,214	906,497	166,283
CWU-Salary and Wage (Staff)	1,289,906	1,348,033	58,127
CWU-Student/Temporary/Overtime	42,877	108,021	65,144
Total Salaries	2,072,996	2,362,550	289,554
Benefits	788,254	853,741	65,487
Total Salaries & Benefits	2,861,250	3,216,291	355,040
CWU-Goods	1,674,629	1,341,355	(333,274)
CWU-Services	0	375	375
CWU-Supplies	8,906	23,620	14,714
CWU-Utilities	15,497	17,112	1,615
CWU-Repairs/Maintenance	5,158	26,530	21,372
CWU-Insurance	7	27	20
CWU-Grants	125	0	(125)
CWU-Program	3,843	13,769	9,926
CWU-Travel	2,627	29,695	27,067
CWU-Equipment/Software (Non-Capita)	(14,571)	115,341	129,913
CWU-Capital Outlays	22,194	20,195	(1,999)
CWU-Transfer (Expense In)	(18,891)	(40,198)	(21,306)
Bad Debt	0	0	0
Total Goods & Services	1,699,523	1,547,821	(151,702)
Total Expenses	4,560,773	4,764,112	203,338
Net Resources	(9,627)	0	(9,627)

	FY21 Budget	FY21 Actuals	Variance
CWU-Tuition / S&A Fee	4,673,714	4,673,714	0
Total Revenues	4,673,714	4,673,714	0
CWU-Transfer (Intra-Fund In)	0	1,659,311	1,659,311
CWU-Transfer (Intra-Fund Out)	0	(1,781,878)	(1,781,878)
Total Transfers	0	(122,567)	(122,567)
CWU-Salary and Wage (Faculty)	921,002	740,214	180,789
CWU-Salary and Wage (Staff)	1,334,226	1,289,906	44,320
CWU-Student/Temporary/Overtime	180,500	42,877	137,623
Total Salaries	2,435,729	2,072,996	362,732
Benefits	869,819	788,254	81,565
Total Salaries & Benefits	3,305,548	2,861,250	444,298
CWU-Goods	1,246,058	1,674,629	(428,571)
CWU-Services	21,540	0	21,540
CWU-Supplies	0	8,906	(8,906)
CWU-Utilities	21,072	15,497	5,575
CWU-Repairs/Maintenance	9,996	5,158	4,838
CWU-Insurance	0	7	(7)
CWU-Grants	0	125	(125)
CWU-Program	0	3,843	(3,843)
CWU-Travel	37,500	2,627	34,873
CWU-Equipment/Software (Non-Capita)	32,000	(14,571)	46,571
CWU-Capital Outlays	0	22,194	(22,194)
CWU-Transfer (Expense In)	0	(18,891)	18,891
Bad Debt	0	0	0
Total Goods & Services	1,368,166	1,699,523	(331,357)
Total Expenses	4,673,714	4,560,773	112,941
Net Resources	0	(9,627)	(9,627)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Extended & Global Education
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	2,912,180	3,015,960	(103,780)
Total Revenues	2,912,180	3,015,960	(103,780)
Transfers			
CWU-Transfer (Fund Deduction)	(44,000)	0	(44,000)
CWU-Transfer (Intra-Fund In)	232,956	175,125	57,831
CWU-Transfer (Intra-Fund Out)	(198,930)	(176,509)	(22,420)
Total Transfers	(9,974)	(1,384)	(8,589)
Expenses			
CWU-Salary and Wage (Faculty)	0	13,237	13,237
CWU-Salary and Wage (Staff)	1,779,851	1,782,314	2,463
CWU-Student/Temporary/Overtime	24,770	87,582	62,812
Total Salaries	1,804,620	1,883,133	78,512
Benefits	717,682	701,816	(15,866)
Total Salaries & Benefits	2,522,303	2,584,949	62,646
CWU-Goods	21,020	57,744	36,723
CWU-Services	2,495	14,218	11,723
CWU-Supplies	15,692	23,130	7,438
CWU-Utilities	37,919	40,156	2,237
CWU-Rentals/Leases	28,800	39,300	10,500
CWU-Repairs/Maintenance	1,592	148	(1,444)
CWU-Insurance	0	180	180
CWU-Program	40,250	76,692	36,442
CWU-Travel	260	86,854	86,594
CWU-Equipment/Software (Non-Capita)	73,148	20,704	(52,443)
CWU-Transfer (Expense In)	169,391	70,500	(98,891)
Bad Debt	0	0	0
Total Goods & Services	390,567	429,627	39,061
Total Expenses	2,912,869	3,014,576	101,707
Net Resources	(10,663)	0	(10,663)

	FY21 Budget	FY21 Actuals	Variance
	919,425	2,912,180	1,992,754
Total	919,425	2,912,180	1,992,754
	0	(44,000)	(44,000)
	66,193	232,956	166,763
	(66,193)	(198,930)	(132,737)
Total	0	(9,974)	(9,974)
	16,188	0	16,188
	1,785,850	1,779,851	5,999
	132,486	24,770	107,716
Total	1,934,524	1,804,620	129,904
	730,199	717,682	12,517
Total	2,664,723	2,522,303	142,421
	65,518	21,020	44,498
	18,120	2,495	15,625
	25,483	15,692	9,791
	39,739	37,919	1,820
	37,310	28,800	8,510
	12,000	1,592	10,408
	150	0	150
	106,972	40,250	66,722
	112,511	260	112,251
	3,000	73,148	(70,148)
	(173,347)	169,391	(342,738)
	0	0	0
Total	247,456	390,567	(143,110)
Total	2,912,180	2,912,869	(689)
Total	(1,992,754)	(10,663)	1,982,091

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Student Success
 Fund: State General Funds
 As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Bad Debt	0	96	(96)
CWU-Tuition / S&A Fee	4,117,549	5,204,926	(1,087,377)
Total Revenues	4,117,549	5,205,022	(1,087,473)
Transfers			
CWU-Transfer (Intra-Fund In)	3,974,235	35,021	3,939,214
CWU-Transfer (Intra-Fund Out)	(4,492,652)	(448,090)	(4,044,563)
Total Transfers	(518,418)	(413,069)	(105,349)
Expenses			
CWU-Salary and Wage (Staff)	2,150,773	3,010,983	860,210
CWU-Student/Temporary/Overtime	83,896	153,937	70,040
Total Salaries	2,234,669	3,164,920	930,251
Benefits	850,785	1,147,715	296,930
Total Salaries & Benefits	3,085,454	4,312,635	1,227,181
CWU-Goods	38,837	39,331	494
CWU-Services	119,964	166,810	46,846
CWU-Supplies	10,987	23,478	12,490
CWU-Utilities	23,138	28,620	5,482
CWU-Repairs/Maintenance	3,177	16,390	13,213
CWU-Grants	80,866	65,503	(15,363)
CWU-Program	7,183	12,665	5,482
CWU-Travel	6,092	24,507	18,415
CWU-Equipment/Software (Non-Capita)	12,802	50,537	37,735
CWU-Transfer (Expense In)	185,442	158,641	(26,801)
Bad Debt	0	0	0
Total Goods & Services	488,488	586,481	97,993
Total Expenses	3,573,942	4,899,116	1,325,174
Net Resources	25,189	(107,163)	132,352

	FY21 Budget	FY21 Actuals	Variance
CWU-Bad Debt	0	0	0
CWU-Tuition / S&A Fee	5,221,839	4,117,549	(1,104,290)
Total Revenues	5,221,839	4,117,549	(1,104,290)
CWU-Transfer (Intra-Fund In)	0	3,974,235	3,974,235
CWU-Transfer (Intra-Fund Out)	0	(4,492,652)	(4,492,652)
Total Transfers	0	(518,418)	(518,418)
CWU-Salary and Wage (Staff)	3,099,512	2,150,773	948,739
CWU-Student/Temporary/Overtime	189,128	83,896	105,232
Total Salaries	3,288,640	2,234,669	1,053,971
Benefits	1,238,760	850,785	387,975
Total Salaries & Benefits	4,527,400	3,085,454	1,441,946
CWU-Goods	454,623	38,837	415,786
CWU-Services	2,342	119,964	(117,622)
CWU-Supplies	46,215	10,987	35,228
CWU-Utilities	29,952	23,138	6,814
CWU-Repairs/Maintenance	5,639	3,177	2,462
CWU-Grants	76,000	80,866	(4,866)
CWU-Program	14,211	7,183	7,028
CWU-Travel	70,266	6,092	64,174
CWU-Equipment/Software (Non-Capita)	3,000	12,802	(9,802)
CWU-Transfer (Expense In)	(203,037)	185,442	(388,479)
Bad Debt	0	0	0
Total Goods & Services	499,211	488,488	10,723
Total Expenses	5,026,611	3,573,942	1,452,669
Net Resources	195,228	25,189	(170,039)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Academic & Student Life
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Sales and Services	0	250	(250)
CWU-Bad Debt	0	(163)	163
CWU-Tuition / S&A Fee	77,677,299	82,229,688	(4,552,389)
Total Revenues	77,677,299	82,229,774	(4,552,475)
Transfers			
CWU-Transfer (Fund Deduction)	(51,745)	0	(51,745)
CWU-Transfer (Intra-Fund In)	9,632,694	5,035,302	4,597,393
CWU-Transfer (Intra-Fund Out)	(9,043,152)	(4,970,902)	(4,072,250)
Total Transfers	537,797	64,400	473,398
Expenses			
CWU-Salary and Wage (Faculty)	43,734,260	44,892,274	1,158,013
CWU-Salary and Wage (Staff)	13,953,066	14,294,090	341,024
CWU-Student/Temporary/Overtime	257,720	616,240	358,520
Total Salaries	57,945,046	59,802,604	1,857,557
Benefits	19,188,895	19,430,339	241,443
Total Salaries & Benefits	77,133,941	79,232,942	2,099,001
CWU-Goods & Services	0	0	0
CWU-Goods	2,735,362	1,620,706	(1,114,656)
CWU-Services	168,080	372,739	204,659
CWU-Supplies	163,313	135,107	(28,206)
CWU-Utilities	84,096	94,004	9,908
CWU-Rentals/Leases	28,800	39,300	10,500
CWU-Repairs/Maintenance	25,259	48,111	22,851
CWU-Insurance	191,462	145,704	(45,759)
CWU-Grants	81,116	65,503	(15,613)
CWU-Program	70,459	113,161	42,702
CWU-Travel	13,573	284,560	270,987
CWU-Equipment/Software (Non-Capita)	283,734	266,704	(17,029)
CWU-Capital Outlays	181,730	133,889	(47,842)
CWU-Transfer (Expense In)	(1,930,156)	(2,029,951)	(99,794)
Bad Debt	0	0	0
Total Goods & Services	2,096,829	1,289,536	(807,292)
Total Expenses	79,230,770	80,522,479	1,291,709
Net Resources	(1,015,674)	1,771,695	(2,787,369)

FY21 Budget	FY21 Actuals	Variance
0	0	0
0	0	0
77,751,925	77,677,299	(74,626)
77,751,925	77,677,299	(74,626)
0	(51,745)	(51,745)
106,193	9,632,694	9,526,501
(106,193)	(9,043,152)	(8,936,959)
0	537,797	537,797
46,099,785	43,734,260	2,365,524
14,363,503	13,953,066	410,437
563,469	257,720	305,749
61,026,757	57,945,046	3,081,710
20,305,146	19,188,895	1,116,251
81,331,903	77,133,941	4,197,961
(1,495,327)	0	(1,495,327)
1,794,677	2,735,362	(940,685)
158,202	168,080	(9,878)
115,922	163,313	(47,390)
101,785	84,096	17,689
53,060	28,800	24,260
41,085	25,259	15,826
243,742	191,462	52,280
76,000	81,116	(5,116)
593,605	70,459	523,146
296,387	13,573	282,814
471,021	283,734	187,287
65,000	181,730	(116,730)
(3,081,017)	(1,930,156)	(1,150,861)
0	0	0
(565,857)	2,096,829	(2,662,686)
80,766,045	79,230,770	1,535,275
(3,014,120)	(1,015,674)	1,998,446

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Student Financial Services
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	1,800,053	2,116,716	(316,663)
Total Revenues	1,800,053	2,116,716	(316,663)
Transfers			
CWU-Transfer (Intra-Fund In)	31,921	0	31,921
CWU-Transfer (Intra-Fund Out)	(31,921)	(266,944)	235,023
Total Transfers	0	(266,944)	266,944
Expenses			
CWU-Salary and Wage (Staff)	1,250,882	1,372,954	122,072
CWU-Student/Temporary/Overtime	66	12,238	12,172
Total Salaries	1,250,948	1,385,192	134,244
Benefits	553,415	599,609	46,194
Total Salaries & Benefits	1,804,363	1,984,801	180,438
CWU-Goods	222	23,983	23,761
CWU-Services	0	0	0
CWU-Supplies	0	1,807	1,807
CWU-Utilities	104	284	180
CWU-Repairs/Maintenance	0	4,719	4,719
CWU-Program	5,765	0	(5,765)
CWU-Travel	0	628	628
CWU-Equipment/Software (Non-Capita)	0	1,384	1,384
CWU-Transfer (Expense In)	(84,728)	(83,222)	1,506
Bad Debt	0	0	0
Total Goods & Services	(78,637)	(50,417)	28,220
Total Expenses	1,725,725	1,934,383	208,658
Net Resources	74,328	(84,611)	158,939

	FY21 Budget	FY21 Actuals	Variance
	0	1,800,053	1,800,053
Total	0	1,800,053	1,800,053
	0	31,921	31,921
	0	(31,921)	(31,921)
Total	0	0	0
	1,398,982	1,250,882	148,100
	0	66	(66)
Total	1,398,982	1,250,948	148,034
	601,491	553,415	48,076
Total	2,000,473	1,804,363	196,110
	0	222	(222)
	64,678	0	64,678
	0	0	0
	0	104	(104)
	0	0	0
	0	5,765	(5,765)
	0	0	0
	0	0	0
	(85,000)	(84,728)	(272)
	0	0	0
Total	(20,322)	(78,637)	58,315
Total	1,980,151	1,725,725	254,426
Total	(1,980,151)	74,328	2,054,479

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Enrollment Management
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	2,174,302	2,815,908	(641,606)
Total Revenues	2,174,302	2,815,908	(641,606)
Transfers			
CWU-Transfer (Intra-Fund In)	53,762	31,634	22,128
CWU-Transfer (Intra-Fund Out)	(53,762)	(102,334)	48,572
Total Transfers	0	(70,700)	70,700
Expenses			
CWU-Salary and Wage (Staff)	1,305,782	1,336,985	31,203
CWU-Student/Temporary/Overtime	18,170	114,643	96,473
Total Salaries	1,323,951	1,451,628	127,676
Benefits	458,553	474,443	15,890
Total Salaries & Benefits	1,782,505	1,926,070	143,566
CWU-Goods & Services	0	0	0
CWU-Goods	279,791	598,804	319,013
CWU-Services	34,000	20,095	(13,905)
CWU-Supplies	2,485	18,314	15,828
CWU-Utilities	957	2,461	1,504
CWU-Repairs/Maintenance	2,675	6,007	3,333
CWU-Insurance	744	0	(744)
CWU-Program	148,293	21,961	(126,332)
CWU-Travel	0	7,637	7,637
CWU-Equipment/Software (Non-Capita)	8,711	40,613	31,902
CWU-Transfer (Expense In)	5,000	18,634	13,634
Bad Debt	0	0	0
Total Goods & Services	482,656	734,526	251,870
Total Expenses	2,265,161	2,660,596	395,436
Net Resources	(90,859)	84,611	(175,470)

	FY21 Budget	FY21 Actuals	Variance
	3,976,391	2,174,302	(1,802,089)
Total	3,976,391	2,174,302	(1,802,089)
	0	53,762	53,762
	0	(53,762)	(53,762)
Total	0	0	0
	1,278,768	1,305,782	(27,013)
	0	18,170	(18,170)
Total	1,278,768	1,323,951	(45,183)
	485,149	458,553	26,596
Total	1,763,917	1,782,505	(18,587)
	(396,197)	0	(396,197)
	539,770	279,791	259,979
	15,000	34,000	(19,000)
	5,770	2,485	3,285
	4,880	957	3,923
	0	2,675	(2,675)
	0	744	(744)
	29,600	148,293	(118,693)
	23,000	0	23,000
	5,500	8,711	(3,211)
	5,000	5,000	0
	0	0	0
Total	232,323	482,656	(250,334)
Total	1,996,240	2,265,161	(268,921)
Total	1,980,151	(90,859)	(2,071,010)

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Enrollment Management
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	3,974,355	4,932,623	(958,269)
Total Revenues	3,974,355	4,932,623	(958,269)
Transfers			
CWU-Transfer (Intra-Fund In)	85,683	31,634	54,049
CWU-Transfer (Intra-Fund Out)	(85,683)	(369,278)	283,595
Total Transfers	0	(337,644)	337,644
Expenses			
CWU-Salary and Wage (Staff)	2,556,664	2,709,939	153,275
CWU-Student/Temporary/Overtime	18,236	126,881	108,645
Total Salaries	2,574,899	2,836,819	261,920
Benefits	1,011,968	1,074,052	62,084
Total Salaries & Benefits	3,586,867	3,910,871	324,004
CWU-Goods & Services	0	0	0
CWU-Goods	280,013	622,787	342,775
CWU-Services	34,000	20,095	(13,905)
CWU-Supplies	2,485	20,120	17,635
CWU-Utilities	1,061	2,745	1,683
CWU-Repairs/Maintenance	2,675	10,726	8,052
CWU-Insurance	744	0	(744)
CWU-Program	154,058	21,961	(132,097)
CWU-Travel	0	8,265	8,265
CWU-Equipment/Software (Non-Capita)	8,711	41,997	33,286
CWU-Transfer (Expense In)	(79,728)	(64,588)	15,140
Bad Debt	0	0	0
Total Goods & Services	404,019	684,109	280,090
Total Expenses	3,990,886	4,594,980	604,094
Net Resources	(16,531)	0	(16,531)

	FY21 Budget	FY21 Actuals	Variance
	3,976,391	3,974,355	(2,036)
Total	3,976,391	3,974,355	(2,036)
	0	85,683	85,683
	0	(85,683)	(85,683)
Total	0	0	0
	2,677,751	2,556,664	121,087
	0	18,236	(18,236)
Total	2,677,751	2,574,899	102,851
	1,086,640	1,011,968	74,672
Total	3,764,390	3,586,867	177,523
	(396,197)	0	(396,197)
	539,770	280,013	259,757
	79,678	34,000	45,678
	5,770	2,485	3,285
	4,880	1,061	3,819
	0	2,675	(2,675)
	0	744	(744)
	29,600	154,058	(124,458)
	23,000	0	23,000
	5,500	8,711	(3,211)
	(80,000)	(79,728)	(272)
	0	0	0
Total	212,001	404,019	(192,018)
Total	3,976,391	3,990,886	(14,495)
Total	0	(16,531)	(16,531)

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: BFA Office
 Fund: State General Funds
 As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	561,445	679,209	(117,764)
Total Revenues	561,445	679,209	(117,764)
Transfers			
CWU-Transfer (Intra-Fund In)	241,793	0	241,793
CWU-Transfer (Intra-Fund Out)	(18,936)	(43,867)	24,931
Total Transfers	222,858	(43,867)	266,724
Expenses			
CWU-Salary and Wage (Staff)	587,033	471,643	(115,390)
CWU-Student/Temporary/Overtime	29,065	8,341	(20,724)
Total Salaries	616,098	479,984	(136,114)
Benefits	189,352	142,003	(47,349)
Total Salaries & Benefits	805,450	621,987	(183,463)
CWU-Goods & Services	0	0	0
CWU-Goods	727	2,223	1,496
CWU-Services	32,500	500	(32,000)
CWU-Supplies	21	683	661
CWU-Utilities	1,564	1,435	(129)
CWU-Repairs/Maintenance	0	75	75
CWU-Program	0	2,334	2,334
CWU-Travel	0	1,529	1,529
CWU-Equipment/Software (Non-Capita)	2,403	0	(2,403)
CWU-Transfer (Expense In)	(4,577)	4,577	9,154
Bad Debt	0	0	0
Total Goods & Services	32,638	13,356	(19,282)
Total Expenses	838,088	635,343	(202,745)
Net Resources	(53,785)	0	(53,785)

	FY21 Budget	FY21 Actuals	Variance
	564,249	561,445	(2,804)
Total	564,249	561,445	(2,804)
	0	241,793	241,793
	0	(18,936)	(18,936)
Total	0	222,858	222,858
	589,162	587,033	2,129
	5,800	29,065	(23,265)
Total	594,962	616,098	(21,136)
	187,250	189,352	(2,101)
Total	782,212	805,450	(23,238)
	(229,975)	0	(229,975)
	8,480	727	7,753
	0	32,500	(32,500)
	0	21	(21)
	1,610	1,564	46
	0	0	0
	0	0	0
	0	0	0
	0	2,403	(2,403)
	0	(4,577)	4,577
	0	0	0
Total	(219,885)	32,638	(252,523)
Total	562,327	838,088	(275,761)
Total	1,922	(53,785)	(55,707)

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Financial Planning & Analysis
 Fund: State General Funds
 As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	368,007	577,968	(209,961)
Total Revenues	368,007	577,968	(209,961)
Transfers			
CWU-Transfer (Intra-Fund Out)	(12,440)	(90,553)	78,113
Total Transfers	(12,440)	(90,553)	78,113
Expenses			
CWU-Salary and Wage (Staff)	260,931	362,019	101,087
CWU-Student/Temporary/Overtime	284	1,053	770
Total Salaries	261,215	363,072	101,857
Benefits	90,517	119,320	28,803
Total Salaries & Benefits	351,732	482,392	130,660
CWU-Goods & Services	0	0	0
CWU-Goods	160	225	65
CWU-Services	0	15	15
CWU-Supplies	1,492	1,730	238
CWU-Utilities	2,184	2,823	639
CWU-Repairs/Maintenance	0	230	230
CWU-Equipment/Software (Non-Capita)	0	0	0
Bad Debt	0	0	0
Total Goods & Services	3,836	5,023	1,187
Total Expenses	355,567	487,415	131,847
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
	368,007	368,007	0
Total	368,007	368,007	0
	0	(12,440)	(12,440)
Total	0	(12,440)	(12,440)
	260,701	260,931	(230)
	0	284	(284)
Total	260,701	261,215	(514)
	89,402	90,517	(1,115)
Total	350,103	351,732	(1,629)
	10,020	0	10,020
	0	160	(160)
	0	0	0
	1,800	1,492	308
	3,180	2,184	996
	0	0	0
	2,904	0	2,904
	0	0	0
Total	17,904	3,836	14,068
Total	368,007	355,567	12,440
Total	0	0	0

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Human Resources
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Other	0	2,118	(2,118)
CWU-Tuition / S&A Fee	2,318,759	2,403,110	(84,351)
Total Revenues	2,318,759	2,405,228	(86,469)
Transfers			
CWU-Transfer (Intra-Fund In)	0	165,001	(165,001)
CWU-Transfer (Intra-Fund Out)	(66,458)	(11,341)	(55,117)
Total Transfers	(66,458)	153,660	(220,118)
Expenses			
CWU-Salary and Wage (Faculty)	5,334	0	(5,334)
CWU-Salary and Wage (Staff)	1,505,809	1,575,904	70,095
CWU-Student/Temporary/Overtime	43,222	64,217	20,995
Total Salaries	1,554,365	1,640,121	85,757
Benefits	570,004	580,196	10,192
Total Salaries & Benefits	2,124,368	2,220,317	95,949
CWU-Goods	156,916	170,099	13,183
CWU-Services	162,005	94,306	(67,699)
CWU-Supplies	5,303	12,244	6,941
CWU-Utilities	10,853	10,860	7
CWU-Repairs/Maintenance	448	1,633	1,185
CWU-Program	6,104	22,375	16,271
CWU-Travel	159	13,350	13,191
CWU-Equipment/Software (Non-Capita)	4,832	13,906	9,074
CWU-Transfer (Expense In)	(218,686)	(200)	218,486
Bad Debt	0	0	0
Total Goods & Services	127,933	338,571	210,638
Total Expenses	2,252,301	2,558,888	306,587
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
CWU-Other	0	0	0
CWU-Tuition / S&A Fee	2,318,759	2,318,759	0
Total Revenues	2,318,759	2,318,759	0
CWU-Transfer (Intra-Fund In)	0	0	0
CWU-Transfer (Intra-Fund Out)	0	(66,458)	(66,458)
Total Transfers	0	(66,458)	(66,458)
CWU-Salary and Wage (Faculty)	0	5,334	(5,334)
CWU-Salary and Wage (Staff)	1,444,075	1,505,809	(61,733)
CWU-Student/Temporary/Overtime	69,120	43,222	25,898
Total Salaries	1,513,195	1,554,365	(41,169)
Benefits	544,412	570,004	(25,592)
Total Salaries & Benefits	2,057,607	2,124,368	(66,761)
CWU-Goods	212,570	156,916	55,654
CWU-Services	32,100	162,005	(129,905)
CWU-Supplies	0	5,303	(5,303)
CWU-Utilities	11,400	10,853	547
CWU-Repairs/Maintenance	0	448	(448)
CWU-Program	30,582	6,104	24,478
CWU-Travel	0	159	(159)
CWU-Equipment/Software (Non-Capita)	0	4,832	(4,832)
CWU-Transfer (Expense In)	(25,500)	(218,686)	193,186
Bad Debt	0	0	0
Total Goods & Services	261,152	127,933	133,219
Total Expenses	2,318,759	2,252,301	66,458
Net Resources	0	0	0

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Financial Services
 Fund: State General Funds
 As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	1,010,255	1,198,049	(187,794)
CWU-Investment Income	0	10	(10)
Total Revenues	1,010,255	1,198,060	(187,805)
Transfers			
CWU-Transfer (Intra-Fund In)	194	4,339	(4,146)
CWU-Transfer (Intra-Fund Out)	(143,745)	(121,422)	(22,323)
Total Transfers	(143,551)	(117,083)	(26,468)
Expenses			
CWU-Salary and Wage (Staff)	668,685	721,269	52,584
CWU-Student/Temporary/Overtime	3,774	22,003	18,229
Total Salaries	672,459	743,272	70,813
Benefits	263,592	282,633	19,041
Total Salaries & Benefits	936,051	1,025,905	89,854
CWU-Goods & Services	0	0	0
CWU-Goods	11,047	15,061	4,014
CWU-Services	8	176	168
CWU-Supplies	6,070	10,694	4,624
CWU-Utilities	5,967	6,406	439
CWU-Repairs/Maintenance	0	270	270
CWU-Program	954	518	(436)
CWU-Travel	0	1,259	1,259
CWU-Equipment/Software (Non-Capita)	7,887	20,687	12,801
CWU-Transfer (Expense In)	(101,280)	0	101,280
Bad Debt	0	0	0
Total Goods & Services	(69,347)	55,071	124,418
Total Expenses	866,704	1,080,976	214,273
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
CWU-Tuition / S&A Fee	1,010,255	1,010,255	0
CWU-Investment Income	0	0	0
Total Revenues	1,010,255	1,010,255	0
CWU-Transfer (Intra-Fund In)	0	194	194
CWU-Transfer (Intra-Fund Out)	0	(143,745)	(143,745)
Total Transfers	0	(143,551)	(143,551)
CWU-Salary and Wage (Staff)	660,673	668,685	(8,012)
CWU-Student/Temporary/Overtime	0	3,774	(3,774)
Total Salaries	660,673	672,459	(11,786)
Benefits	257,113	263,592	(6,479)
Total Salaries & Benefits	917,786	936,051	(18,265)
CWU-Goods & Services	36,648	0	36,648
CWU-Goods	19,056	11,047	8,009
CWU-Services	1,320	8	1,312
CWU-Supplies	7,200	6,070	1,130
CWU-Utilities	6,720	5,967	753
CWU-Repairs/Maintenance	0	0	0
CWU-Program	10,020	954	9,066
CWU-Travel	0	0	0
CWU-Equipment/Software (Non-Capita)	11,506	7,887	3,619
CWU-Transfer (Expense In)	0	(101,280)	101,280
Bad Debt	0	0	0
Total Goods & Services	92,470	(69,347)	161,817
Total Expenses	1,010,256	866,704	143,552
Net Resources	(1)	0	1

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Contracts and Procurement
 Fund: State General Funds
 As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	711,802	722,071	(10,269)
Total Revenues	711,802	722,071	(10,269)
Transfers			
CWU-Transfer (Intra-Fund In)	0	34,154	(34,154)
CWU-Transfer (Intra-Fund Out)	(155)	0	(155)
Total Transfers	(155)	34,154	(34,309)
Expenses			
CWU-Salary and Wage (Staff)	533,949	537,448	3,499
Total Salaries	533,949	537,448	3,499
Benefits	223,913	217,267	(6,646)
Total Salaries & Benefits	757,862	754,715	(3,147)
CWU-Goods	720	721	1
CWU-Services	4,104	790	(3,315)
CWU-Repairs/Maintenance	46	0	(46)
CWU-Program	415	0	(415)
CWU-Transfer (Expense In)	(51,500)	0	51,500
Bad Debt	0	0	0
Total Goods & Services	(46,215)	1,510	47,725
Total Expenses	711,647	756,225	44,578
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
	711,802	711,802	0
Total	711,802	711,802	0
	0	0	0
	0	(155)	(155)
Total	0	(155)	(155)
	535,532	533,949	1,583
Total	535,532	533,949	1,583
	218,825	223,913	(5,088)
Total	754,357	757,862	(3,505)
	720	720	0
	0	4,104	(4,104)
	0	46	(46)
	0	415	(415)
	(43,275)	(51,500)	8,225
	0	0	0
Total	(42,555)	(46,215)	3,660
	711,802	711,647	154
Total	0	0	0

Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
 Department: Business Services
 Fund: State General Funds
 As of 1/4/23

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Tuition / S&A Fee	276,215	267,730	8,485
Total Revenues	276,215	267,730	8,485
Transfers			
CWU-Transfer (Intra-Fund In)	0	13,145	(13,145)
CWU-Transfer (Intra-Fund Out)	(139)	0	(139)
Total Transfers	(139)	13,145	(13,284)
Expenses			
CWU-Salary and Wage (Staff)	207,444	201,857	(5,587)
Total Salaries	207,444	201,857	(5,587)
Benefits	77,955	75,484	(2,472)
Total Salaries & Benefits	285,400	277,341	(8,059)
CWU-Goods	52	58	7
CWU-Supplies	1,125	2,145	1,020
CWU-Insurance	0	1,330	1,330
CWU-Transfer (Expense In)	(10,500)	0	10,500
Bad Debt	0	0	0
Total Goods & Services	(9,324)	3,533	12,857
Total Expenses	276,076	280,874	4,798
Net Resources	0	0	0

	FY21 Budget	FY21 Actuals	Variance
	276,215	276,215	0
Total	276,215	276,215	0
	0	0	0
	0	(139)	(139)
Total	0	(139)	(139)
	209,974	207,444	2,529
Total	209,974	207,444	2,529
	78,305	77,955	350
Total	288,279	285,400	2,879
	0	52	(52)
	0	1,125	(1,125)
	0	0	0
	(12,064)	(10,500)	(1,564)
	0	0	0
Total	(12,064)	(9,324)	(2,740)
	276,215	276,076	139
Total	276,215	276,076	139
	0	0	0

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: Business & Financial Affairs
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance
Revenues			
CWU-Other	0	2,118	(2,118)
CWU-Tuition / S&A Fee	15,244,114	16,680,455	(1,436,341)
CWU-Fines	164	0	164
CWU-Investment Income	5,000	10	4,990
Total Revenues	15,249,278	16,682,584	(1,433,305)
Transfers			
CWU-Transfer (Intra-Fund In)	1,306,774	1,375,424	(68,650)
CWU-Transfer (Intra-Fund Out)	(1,365,632)	(1,402,132)	36,499
Total Transfers	(58,858)	(26,707)	(32,150)
Expenses			
CWU-Salary and Wage (Faculty)	5,334	0	(5,334)
CWU-Salary and Wage (Staff)	9,345,863	10,019,615	673,751
CWU-Student/Temporary/Overtime	243,155	621,651	378,497
Total Salaries	9,594,353	10,641,266	1,046,914
Benefits	3,879,927	4,104,852	224,925
Total Salaries & Benefits	13,474,280	14,746,118	1,271,838
CWU-Goods & Services	0	0	0
CWU-Goods	(42,708)	(84,777)	(42,069)
CWU-Services	541,809	267,710	(274,098)
CWU-Supplies	100,391	218,956	118,566
CWU-Utilities	87,424	104,758	17,334
CWU-Repairs/Maintenance	873,284	1,166,226	292,942
CWU-Insurance	912	2,609	1,696
CWU-Grants	0	2,978	2,978
CWU-Program	159,840	119,144	(40,696)
CWU-Travel	7,814	40,868	33,054
CWU-Equipment/Software (Non-Capita)	209,060	176,330	(32,731)
CWU-Capital Outlays	94,033	84,644	(9,388)
CWU-Transfer (Expense In)	(611,653)	(189,689)	421,964
Bad Debt	0	0	0
Total Goods & Services	1,420,206	1,909,758	489,552
Total Expenses	14,894,486	16,655,876	1,761,390
Net Resources	295,935	0	295,935

	FY21 Budget	FY21 Actuals	Variance
CWU-Other	0	0	0
CWU-Tuition / S&A Fee	15,082,846	15,244,114	161,268
CWU-Fines	0	164	164
CWU-Investment Income	0	5,000	5,000
Total Revenues	15,082,846	15,249,278	166,432
CWU-Transfer (Intra-Fund In)	0	1,306,774	1,306,774
CWU-Transfer (Intra-Fund Out)	0	(1,365,632)	(1,365,632)
Total Transfers	0	(58,858)	(58,858)
CWU-Salary and Wage (Faculty)	0	5,334	(5,334)
CWU-Salary and Wage (Staff)	9,832,852	9,345,863	486,989
CWU-Student/Temporary/Overtime	319,700	243,155	76,545
Total Salaries	10,152,552	9,594,353	558,200
Benefits	4,003,986	3,879,927	124,059
Total Salaries & Benefits	14,156,538	13,474,280	682,258
CWU-Goods & Services	1,083,762	0	1,083,762
CWU-Goods	(695,154)	(42,708)	(652,446)
CWU-Services	232,823	541,809	(308,986)
CWU-Supplies	54,719	100,391	(45,672)
CWU-Utilities	41,840	87,424	(45,584)
CWU-Repairs/Maintenance	34,556	873,284	(838,728)
CWU-Insurance	0	912	(912)
CWU-Grants	0	0	0
CWU-Program	128,520	159,840	(31,320)
CWU-Travel	2,000	7,814	(5,814)
CWU-Equipment/Software (Non-Capita)	108,535	209,060	(100,525)
CWU-Capital Outlays	0	94,033	(94,033)
CWU-Transfer (Expense In)	(70,339)	(611,653)	541,314
Bad Debt	0	0	0
Total Goods & Services	921,262	1,420,206	(498,944)
Total Expenses	15,077,800	14,894,486	183,315
Net Resources	5,046	295,935	290,889

**Forecast Monthly to Actual & Total Year
For the Fiscal Year - FY21
Department: University Wide
Fund: State General Funds
As of 1/4/23**

	FY21 Actuals	FY20 Actuals	Variance	FY21 Budget	FY21 Actuals	Variance
Revenues						
CWU-Administration Fee	3,919,322	3,923,588	(4,266)	3,919,320	3,919,322	2
CWU-Sales and Services	0	1,249,000	(1,249,000)	0	0	0
CWU-Bad Debt	0	39,962	(39,962)	0	0	0
CWU-Other	438,705	49,277	389,428	0	438,705	438,705
CWU-Tuition / S&A Fee	(58,267,007)	(64,906,577)	6,639,570	(56,719,553)	(58,267,007)	(1,547,454)
CWU-State Appropriation	71,707,599	67,460,000	4,247,599	61,554,000	71,707,599	10,153,599
Total Revenues	17,798,619	7,815,250	9,983,369	8,753,767	17,798,619	9,044,852
Transfers						
CWU-Transfer (Intra-Fund In)	2,196,285	2,448,269	(251,984)	0	2,196,285	2,196,285
CWU-Transfer (Intra-Fund Out)	(2,196,285)	(1,810,660)	(385,625)	0	(2,196,285)	(2,196,285)
Total Transfers	0	637,609	(637,609)	0	0	0
Expenses						
CWU-Salary and Wage (Faculty)	0	0	0	530,424	0	530,424
CWU-Salary and Wage (Staff)	27,399	0	(27,399)	(1,467,172)	27,399	(1,494,571)
Total Salaries	27,399	0	(27,399)	(936,748)	27,399	(964,147)
Benefits	479,107	440,068	(39,039)	91,812	479,107	(387,295)
Total Salaries & Benefits	506,506	440,068	(66,438)	(844,936)	506,506	(1,351,442)
CWU-Goods & Services	0	0	0	1,029,749	0	1,029,749
CWU-Goods	580,729	624,845	44,116	353,493	580,729	(227,236)
CWU-Services	1,745,125	1,292,669	(452,456)	936,308	1,745,125	(808,817)
CWU-Supplies	312,672	92,822	(219,849)	0	312,672	(312,672)
CWU-Utilities	2,456,525	2,690,271	233,746	3,022,847	2,456,525	566,322
CWU-Repairs/Maintenance	226,967	51,168	(175,799)	82,184	226,967	(144,783)
CWU-Insurance	558,322	523,538	(34,784)	506,242	558,322	(52,080)
CWU-Program	505	914	409	0	505	(505)
CWU-Equipment/Software (Non-Capita)	2,290,866	1,324,064	(966,801)	2,377,171	2,290,866	86,305
CWU-Capital Outlays	0	123,703	123,703	0	0	0
CWU-Transfer (Expense In)	295,597	(20,000)	(315,597)	(20,000)	295,597	(315,597)
CWU-Debt Service	516,450	511,050	(5,400)	516,450	516,450	0
Bad Debt	0	0	0	0	0	0
Total Goods & Services	8,983,758	7,215,045	(1,768,714)	8,804,444	8,983,758	(179,314)
Total Expenses	9,490,265	7,655,113	(1,835,152)	7,959,508	9,490,265	(1,530,757)
Net Resources	8,308,354	797,746	7,510,609	794,259	8,308,354	7,514,095