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## Package B: State General Funds

For the Fiscal Year - FY20  
As of 1/4/23

|                         | Total Revenue |              |           |
|-------------------------|---------------|--------------|-----------|
|                         | FY20 Actuals  | FY19 Actuals | Variance  |
| <b>Consolidated CWU</b> | 132,161,337   | 125,578,836  | 6,582,500 |

|  | FY20 Total Year Revenue |             |                 |
|--|-------------------------|-------------|-----------------|
|  | Budget                  | Actuals     | Budget Variance |
|  | 132,578,196             | 132,161,337 | (416,859)       |

|                         | Total Expenses |              |             |
|-------------------------|----------------|--------------|-------------|
|                         | FY20 Actuals   | FY19 Actuals | Variance    |
| <b>Consolidated CWU</b> | 129,591,896    | 124,875,574  | (4,716,322) |

|  | FY20 Total Year Expenses |             |                 |
|--|--------------------------|-------------|-----------------|
|  | Budget                   | Actuals     | Budget Variance |
|  | 132,578,195              | 129,591,896 | 2,986,298       |

**President's Division**

|                              |                   |                   |                    |
|------------------------------|-------------------|-------------------|--------------------|
| President's Office           | 1,609,359         | 1,527,566         | (81,793)           |
| Athletics                    | 3,028,222         | 2,865,875         | (162,348)          |
| Faculty Senate Division      | 285,272           | 284,174           | (1,098)            |
| Diversity, Equity, Inclusion | 67,834            | 20,615            | (47,218)           |
| Public Affairs               | 2,666,332         | 2,565,350         | (100,982)          |
| University Advancement       | 2,826,586         | 2,951,954         | 125,368            |
| Information Services         | 9,052,324         | 7,659,124         | (1,393,200)        |
| Institutional Effectiveness  | 627,520           | 925,044           | 297,524            |
| <b>TOTAL PRESIDENT</b>       | <b>20,163,449</b> | <b>18,799,702</b> | <b>(1,363,746)</b> |

|  |                   |                   |                |
|--|-------------------|-------------------|----------------|
|  | 1,613,231         | 1,609,359         | 3,872          |
|  | 3,018,265         | 3,028,222         | (9,957)        |
|  | 302,459           | 285,272           | 17,186         |
|  | 35,000            | 67,834            | (32,834)       |
|  | 2,897,289         | 2,666,332         | 230,958        |
|  | 2,998,167         | 2,826,586         | 171,580        |
|  | 8,782,550         | 9,052,324         | (269,773)      |
|  | 760,357           | 627,520           | 132,837        |
|  | <b>20,407,318</b> | <b>20,163,449</b> | <b>243,870</b> |

**Academic & Student Life Division**

|   |                   |                   |                    |
|---|-------------------|-------------------|--------------------|
| Provost's Office                            | 2,932,081         | 3,671,589         | 739,508            |
| College of Arts & Humanities                | 14,570,010        | 13,136,726        | (1,433,284)        |
| College of Education & Professional Studies | 16,952,823        | 16,415,645        | (537,177)          |
| College of Business                         | 8,629,090         | 8,475,835         | (153,255)          |
| College of the Sciences                     | 22,790,989        | 21,551,738        | (1,239,251)        |
| Grad Studies                                | 1,670,243         | 1,644,762         | (25,480)           |
| Library                                     | 4,764,112         | 4,607,840         | (156,272)          |
| Student Success                             | 4,899,116         | 4,670,645         | (228,471)          |
| Extended & Global Education                 | 3,014,576         | 2,931,366         | (83,210)           |
| Undergraduate Studies                       | 299,440           | 290,946           | (8,494)            |
| <b>TOTAL ASL</b>                            | <b>80,522,479</b> | <b>77,397,091</b> | <b>(3,125,387)</b> |

|  |                   |                   |                  |
|--|-------------------|-------------------|------------------|
|  | 3,434,337         | 2,932,081         | 502,256          |
|  | 14,697,804        | 14,570,010        | 127,795          |
|  | 17,547,934        | 16,952,823        | 595,111          |
|  | 8,406,329         | 8,629,090         | (222,761)        |
|  | 23,165,084        | 22,790,989        | 374,095          |
|  | 1,653,432         | 1,670,243         | (16,811)         |
|  | 4,753,383         | 4,764,112         | (10,728)         |
|  | 5,204,926         | 4,899,116         | 305,809          |
|  | 3,015,960         | 3,014,576         | 1,384            |
|  | 330,679           | 299,440           | 31,239           |
|  | <b>82,209,869</b> | <b>80,522,479</b> | <b>1,687,390</b> |

**Enrollment Management Division**

|                                    |                  |                  |                 |
|------------------------------------|------------------|------------------|-----------------|
| Student Financial Services         | 1,934,383        | 1,921,650        | (12,733)        |
| Enrollment Management              | 2,660,596        | 2,629,580        | (31,016)        |
| <b>TOTAL ENROLLMENT MANAGEMENT</b> | <b>4,594,980</b> | <b>4,551,231</b> | <b>(43,749)</b> |

|  |                  |                  |                |
|--|------------------|------------------|----------------|
|  | 2,102,715        | 1,934,383        | 168,332        |
|  | 2,770,907        | 2,660,596        | 110,310        |
|  | <b>4,873,622</b> | <b>4,594,980</b> | <b>278,642</b> |

**Business & Financial Affairs Division**

|                               |                   |                   |                  |
|-------------------------------|-------------------|-------------------|------------------|
| Operations                    | 10,627,320        | 10,205,360        | (421,960)        |
| BFA Office                    | 635,343           | 599,803           | (35,540)         |
| Financial Planning & Analysis | 487,415           | 813,388           | 325,973          |
| Human Resources               | 2,558,888         | 2,508,223         | (50,665)         |
| Financial Services            | 1,080,976         | 1,096,074         | 15,098           |
| Contracts and Procurement     | 756,225           | 695,288           | (60,938)         |
| Business Services             | 280,874           | 266,946           | (13,928)         |
| Auxiliary Enterprises         | 228,834           | 219,056           | (9,778)          |
| <b>TOTAL BFA</b>              | <b>16,655,876</b> | <b>16,404,138</b> | <b>(251,738)</b> |

|  |                   |                   |                |
|--|-------------------|-------------------|----------------|
|  | 10,632,058        | 10,627,320        | 4,737          |
|  | 604,065           | 635,343           | (31,278)       |
|  | 693,663           | 487,415           | 206,248        |
|  | 2,398,110         | 2,558,888         | (160,778)      |
|  | 1,226,713         | 1,080,976         | 145,736        |
|  | 722,072           | 756,225           | (34,154)       |
|  | 267,730           | 280,874           | (13,144)       |
|  | 224,793           | 228,834           | (4,041)        |
|  | <b>16,769,203</b> | <b>16,655,876</b> | <b>113,327</b> |

|                        |                  |                  |               |
|------------------------|------------------|------------------|---------------|
| <b>UNIVERSITY WIDE</b> | <b>7,655,113</b> | <b>7,723,412</b> | <b>68,299</b> |
|------------------------|------------------|------------------|---------------|

|  |                  |                  |                |
|--|------------------|------------------|----------------|
|  | <b>8,318,183</b> | <b>7,655,113</b> | <b>663,070</b> |
|--|------------------|------------------|----------------|

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: President's Office  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance        |
|--------------------------------------|------------------|------------------|-----------------|
| <b>Revenues</b>                      |                  |                  |                 |
| CWU-Tuition / S&A Fee                | 1,631,731        | 1,535,052        | 96,679          |
| <b>Total Revenues</b>                | <b>1,631,731</b> | <b>1,535,052</b> | <b>96,679</b>   |
| <b>Transfers</b>                     |                  |                  |                 |
| CWU-Transfer (Intra-Fund In)         | 101,080          | 5,633            | 95,447          |
| CWU-Transfer (Intra-Fund Out)        | (123,452)        | (27,284)         | (96,168)        |
| <b>Total Transfers</b>               | <b>(22,372)</b>  | <b>(21,651)</b>  | <b>(721)</b>    |
| <b>Expenses</b>                      |                  |                  |                 |
| CWU-Salary and Wage (Faculty)        | 10,000           | 10,000           | 0               |
| CWU-Salary and Wage (Staff)          | 1,133,275        | 1,071,092        | (62,183)        |
| CWU-Student/Temporary/Overtime       | 6,292            | 7,117            | 825             |
| <b>Total Salaries</b>                | <b>1,149,566</b> | <b>1,088,208</b> | <b>(61,358)</b> |
| Benefits                             | 256,388          | 251,731          | (4,657)         |
| <b>Total Salaries &amp; Benefits</b> | <b>1,405,954</b> | <b>1,339,939</b> | <b>(66,015)</b> |
| CWU-Goods & Services                 | 0                | 0                | 0               |
| CWU-Goods                            | 88,724           | 85,723           | (3,001)         |
| CWU-Services                         | 90,500           | 23,150           | (67,350)        |
| CWU-Supplies                         | 13,363           | 10,920           | (2,443)         |
| CWU-Utilities                        | 4,640            | 5,413            | 773             |
| CWU-Rentals/Leases                   | 1,635            | 2,643            | 1,008           |
| CWU-Repairs/Maintenance              | 1,382            | 1,211            | (171)           |
| CWU-Insurance                        | 50               | 0                | (50)            |
| CWU-Program                          | 11,127           | 10,511           | (617)           |
| CWU-Travel                           | 29,030           | 45,071           | 16,041          |
| CWU-Equipment/Software (Non-Capita)  | (45,149)         | 2,984            | 48,133          |
| CWU-Transfer (Expense In)            | 8,102            | 0                | (8,102)         |
| Bad Debt                             | 0                | 0                | 0               |
| <b>Total Goods &amp; Services</b>    | <b>203,405</b>   | <b>187,626</b>   | <b>(15,778)</b> |
| <b>Total Expenses</b>                | <b>1,609,359</b> | <b>1,527,566</b> | <b>(81,793)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>(14,165)</b>  | <b>14,165</b>   |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance        |
|--------------|------------------|------------------|-----------------|
|              | 1,613,231        | 1,631,731        | 18,500          |
| <b>Total</b> | <b>1,613,231</b> | <b>1,631,731</b> | <b>18,500</b>   |
|              | 0                | 101,080          | 101,080         |
|              | 0                | (123,452)        | (123,452)       |
| <b>Total</b> | <b>0</b>         | <b>(22,372)</b>  | <b>(22,372)</b> |
|              | 10,000           | 10,000           | 0               |
|              | 1,135,115        | 1,133,275        | 1,840           |
|              | 14,400           | 6,292            | 8,108           |
| <b>Total</b> | <b>1,159,515</b> | <b>1,149,566</b> | <b>9,948</b>    |
|              | 262,978          | 256,388          | 6,590           |
| <b>Total</b> | <b>1,422,493</b> | <b>1,405,954</b> | <b>16,538</b>   |
|              | 12,589           | 0                | 12,589          |
|              | 90,667           | 88,724           | 1,943           |
|              | 0                | 90,500           | (90,500)        |
|              | 11,124           | 13,363           | (2,239)         |
|              | 6,600            | 4,640            | 1,960           |
|              | 1,500            | 1,635            | (135)           |
|              | 0                | 1,382            | (1,382)         |
|              | 0                | 50               | (50)            |
|              | 6,885            | 11,127           | (4,242)         |
|              | 47,374           | 29,030           | 18,344          |
|              | 3,000            | (45,149)         | 48,149          |
|              | 11,000           | 8,102            | 2,898           |
|              | 0                | 0                | 0               |
| <b>Total</b> | <b>190,739</b>   | <b>203,405</b>   | <b>(12,666)</b> |
| <b>Total</b> | <b>1,613,231</b> | <b>1,609,359</b> | <b>3,872</b>    |
| <b>Total</b> | <b>0</b>         | <b>0</b>         | <b>0</b>        |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Athletics  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 3,028,265        | 2,854,793        | 173,472          |
| <b>Total Revenues</b>                | <b>3,028,265</b> | <b>2,854,793</b> | <b>173,472</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 92,478           | 14,562           | 77,916           |
| CWU-Transfer (Intra-Fund Out)        | (92,520)         | (3,481)          | (89,040)         |
| <b>Total Transfers</b>               | <b>(43)</b>      | <b>11,081</b>    | <b>(11,124)</b>  |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Faculty)        | 1,169,605        | 1,212,192        | 42,587           |
| CWU-Salary and Wage (Staff)          | 822,776          | 760,141          | (62,635)         |
| CWU-Student/Temporary/Overtime       | 79,898           | 35,892           | (44,006)         |
| <b>Total Salaries</b>                | <b>2,072,278</b> | <b>2,008,225</b> | <b>(64,054)</b>  |
| Benefits                             | 679,334          | 649,453          | (29,881)         |
| <b>Total Salaries &amp; Benefits</b> | <b>2,751,612</b> | <b>2,657,678</b> | <b>(93,935)</b>  |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 11,074           | 11,942           | 868              |
| CWU-Services                         | 1,035            | 695              | (340)            |
| CWU-Supplies                         | 19,993           | 15,644           | (4,348)          |
| CWU-Utilities                        | 4,000            | 4,432            | 432              |
| CWU-Repairs/Maintenance              | 68,871           | 1,425            | (67,446)         |
| CWU-Insurance                        | 84,016           | 8,209            | (75,807)         |
| CWU-Program                          | 0                | 1,133            | 1,133            |
| CWU-Travel                           | 88,286           | 164,716          | 76,430           |
| CWU-Equipment/Software (Non-Capita)  | 2,510            | 0                | (2,510)          |
| CWU-Transfer (Expense In)            | (3,175)          | 0                | 3,175            |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>276,610</b>   | <b>208,197</b>   | <b>(68,413)</b>  |
| <b>Total Expenses</b>                | <b>3,028,222</b> | <b>2,865,875</b> | <b>(162,348)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 3,018,265        | 3,028,265        | 10,000           |
| <b>Total</b> | <b>3,018,265</b> | <b>3,028,265</b> | <b>10,000</b>    |
|              | 0                | 92,478           | 92,478           |
|              | 0                | (92,520)         | (92,520)         |
| <b>Total</b> | <b>0</b>         | <b>(43)</b>      | <b>(43)</b>      |
|              | 1,146,382        | 1,169,605        | (23,223)         |
|              | 810,139          | 822,776          | (12,637)         |
|              | 24,830           | 79,898           | (55,068)         |
| <b>Total</b> | <b>1,981,351</b> | <b>2,072,278</b> | <b>(90,927)</b>  |
|              | 644,361          | 679,334          | (34,973)         |
| <b>Total</b> | <b>2,625,712</b> | <b>2,751,612</b> | <b>(125,900)</b> |
|              | 854              | 0                | 854              |
|              | 11,975           | 11,074           | 901              |
|              | 78,000           | 1,035            | 76,965           |
|              | 13,220           | 19,993           | (6,773)          |
|              | 4,300            | 4,000            | 300              |
|              | 2,000            | 68,871           | (66,871)         |
|              | 0                | 84,016           | (84,016)         |
|              | 16,000           | 0                | 16,000           |
|              | 175,393          | 88,286           | 87,107           |
|              | 3,000            | 2,510            | 490              |
|              | 87,811           | (3,175)          | 90,986           |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>392,553</b>   | <b>276,610</b>   | <b>115,943</b>   |
| <b>Total</b> | <b>3,018,265</b> | <b>3,028,222</b> | <b>(9,957)</b>   |
| <b>Total</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**Forecast Monthly to Actual & Total Year**  
**For the Fiscal Year - FY20**  
 Department: Faculty Senate Division  
 Fund: State General Funds  
 As of 1/4/23

|                                      | FY20<br>Actuals | FY19<br>Actuals | Variance        |
|--------------------------------------|-----------------|-----------------|-----------------|
| <b>Revenues</b>                      |                 |                 |                 |
| CWU-Tuition / S&A Fee                | 302,459         | 293,643         | 8,816           |
| <b>Total Revenues</b>                | <b>302,459</b>  | <b>293,643</b>  | <b>8,816</b>    |
| <b>Transfers</b>                     |                 |                 |                 |
| CWU-Transfer (Intra-Fund Out)        | (17,187)        | (9,469)         | (7,718)         |
| <b>Total Transfers</b>               | <b>(17,187)</b> | <b>(9,469)</b>  | <b>(7,718)</b>  |
| <b>Expenses</b>                      |                 |                 |                 |
| CWU-Salary and Wage (Staff)          | 66,774          | 70,364          | 3,590           |
| CWU-Student/Temporary/Overtime       | 4,022           | 8,798           | 4,776           |
| <b>Total Salaries</b>                | <b>70,796</b>   | <b>79,162</b>   | <b>8,366</b>    |
| Benefits                             | 32,520          | 38,716          | 6,196           |
| <b>Total Salaries &amp; Benefits</b> | <b>103,316</b>  | <b>117,878</b>  | <b>14,562</b>   |
| CWU-Goods & Services                 | 0               | 0               | 0               |
| CWU-Goods                            | 20              | 210             | 190             |
| CWU-Supplies                         | 789             | 1,262           | 472             |
| CWU-Utilities                        | 1,555           | 1,816           | 261             |
| CWU-Repairs/Maintenance              | 0               | 86              | 86              |
| CWU-Program                          | 7,009           | 5,705           | (1,304)         |
| CWU-Travel                           | 2,148           | 7,864           | 5,716           |
| CWU-Transfer (Expense In)            | 170,435         | 149,354         | (21,081)        |
| Bad Debt                             | 0               | 0               | 0               |
| <b>Total Goods &amp; Services</b>    | <b>181,956</b>  | <b>166,296</b>  | <b>(15,660)</b> |
| <b>Total Expenses</b>                | <b>285,272</b>  | <b>284,174</b>  | <b>(1,098)</b>  |
| <b>Net Resources</b>                 | <b>0</b>        | <b>0</b>        | <b>0</b>        |

|                                      | FY20<br>Budget | FY20<br>Actuals | Variance        |
|--------------------------------------|----------------|-----------------|-----------------|
| CWU-Tuition / S&A Fee                | 302,459        | 302,459         | 0               |
| <b>Total Revenues</b>                | <b>302,459</b> | <b>302,459</b>  | <b>0</b>        |
| CWU-Transfer (Intra-Fund Out)        | 0              | (17,187)        | (17,187)        |
| <b>Total Transfers</b>               | <b>0</b>       | <b>(17,187)</b> | <b>(17,187)</b> |
| CWU-Salary and Wage (Staff)          | 73,980         | 66,774          | 7,206           |
| CWU-Student/Temporary/Overtime       | 0              | 4,022           | (4,022)         |
| <b>Total Salaries</b>                | <b>73,980</b>  | <b>70,796</b>   | <b>3,184</b>    |
| Benefits                             | 38,196         | 32,520          | 5,675           |
| <b>Total Salaries &amp; Benefits</b> | <b>112,176</b> | <b>103,316</b>  | <b>8,859</b>    |
| CWU-Goods & Services                 | 1,500          | 0               | 1,500           |
| CWU-Goods                            | 0              | 20              | (20)            |
| CWU-Supplies                         | 1,000          | 789             | 211             |
| CWU-Utilities                        | 2,100          | 1,555           | 545             |
| CWU-Repairs/Maintenance              | 0              | 0               | 0               |
| CWU-Program                          | 6,500          | 7,009           | (509)           |
| CWU-Travel                           | 12,813         | 2,148           | 10,665          |
| CWU-Transfer (Expense In)            | 166,370        | 170,435         | (4,065)         |
| Bad Debt                             | 0              | 0               | 0               |
| <b>Total Goods &amp; Services</b>    | <b>190,283</b> | <b>181,956</b>  | <b>8,327</b>    |
| <b>Total Expenses</b>                | <b>302,459</b> | <b>285,272</b>  | <b>17,186</b>   |
| <b>Net Resources</b>                 | <b>0</b>       | <b>0</b>        | <b>0</b>        |

**Forecast Monthly to Actual & Total Year**  
**For the Fiscal Year - FY20**  
 Department: University Advancement  
 Fund: State General Funds  
 As of 1/4/23

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 2,959,666        | 2,916,766        | 42,900           |
| <b>Total Revenues</b>                | <b>2,959,666</b> | <b>2,916,766</b> | <b>42,900</b>    |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 0                | 46,256           | (46,256)         |
| CWU-Transfer (Intra-Fund Out)        | (133,080)        | (11,068)         | (122,012)        |
| <b>Total Transfers</b>               | <b>(133,080)</b> | <b>35,188</b>    | <b>(168,268)</b> |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 1,998,440        | 1,938,835        | (59,605)         |
| CWU-Student/Temporary/Overtime       | 42,667           | 46,647           | 3,980            |
| <b>Total Salaries</b>                | <b>2,041,107</b> | <b>1,985,481</b> | <b>(55,626)</b>  |
| Benefits                             | 681,134          | 623,742          | (57,392)         |
| <b>Total Salaries &amp; Benefits</b> | <b>2,722,241</b> | <b>2,609,223</b> | <b>(113,018)</b> |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 37,676           | 82,490           | 44,814           |
| CWU-Services                         | 176,088          | 13,750           | (162,338)        |
| CWU-Supplies                         | 3,296            | 19,718           | 16,421           |
| CWU-Utilities                        | 18,562           | 17,244           | (1,317)          |
| CWU-Repairs/Maintenance              | 538              | 6,265            | 5,727            |
| CWU-Program                          | 18,498           | 258,029          | 239,531          |
| CWU-Travel                           | (2,481)          | 4,584            | 7,064            |
| CWU-Equipment/Software (Non-Capita)  | 5,771            | 17,214           | 11,443           |
| CWU-Transfer (Expense In)            | (153,602)        | (76,562)         | 77,040           |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>104,345</b>   | <b>342,731</b>   | <b>238,386</b>   |
| <b>Total Expenses</b>                | <b>2,826,586</b> | <b>2,951,954</b> | <b>125,368</b>   |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 2,998,166        | 2,959,666        | (38,500)         |
| <b>Total</b> | <b>2,998,166</b> | <b>2,959,666</b> | <b>(38,500)</b>  |
|              | 0                | 0                | 0                |
|              | 0                | (133,080)        | (133,080)        |
| <b>Total</b> | <b>0</b>         | <b>(133,080)</b> | <b>(133,080)</b> |
|              | 2,267,819        | 1,998,440        | 269,379          |
|              | 37,596           | 42,667           | (5,071)          |
| <b>Total</b> | <b>2,305,415</b> | <b>2,041,107</b> | <b>264,308</b>   |
|              | 763,325          | 681,134          | 82,191           |
| <b>Total</b> | <b>3,068,740</b> | <b>2,722,241</b> | <b>346,499</b>   |
|              | 11,427           | 0                | 11,427           |
|              | 0                | 37,676           | (37,676)         |
|              | 0                | 176,088          | (176,088)        |
|              | 14,916           | 3,296            | 11,620           |
|              | 25,500           | 18,562           | 6,938            |
|              | 0                | 538              | (538)            |
|              | 24,996           | 18,498           | 6,498            |
|              | 0                | (2,481)          | 2,481            |
|              | 6,190            | 5,771            | 419              |
|              | (153,602)        | (153,602)        | 0                |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>(70,573)</b>  | <b>104,345</b>   | <b>(174,918)</b> |
| <b>Total</b> | <b>2,998,167</b> | <b>2,826,586</b> | <b>171,580</b>   |
| <b>Total</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Public Affairs  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Sales and Services               | 8,622            | 1,000            | 7,622            |
| CWU-Tuition / S&A Fee                | 2,929,552        | 2,565,114        | 364,438          |
| <b>Total Revenues</b>                | <b>2,938,174</b> | <b>2,566,114</b> | <b>372,060</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 9,314            | 4,944            | 4,370            |
| CWU-Transfer (Intra-Fund Out)        | (281,157)        | (5,708)          | (275,449)        |
| <b>Total Transfers</b>               | <b>(271,843)</b> | <b>(764)</b>     | <b>(271,079)</b> |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 1,547,307        | 1,361,856        | (185,451)        |
| CWU-Student/Temporary/Overtime       | 72,180           | 68,742           | (3,438)          |
| <b>Total Salaries</b>                | <b>1,619,487</b> | <b>1,430,598</b> | <b>(188,889)</b> |
| Benefits                             | 563,063          | 498,921          | (64,142)         |
| <b>Total Salaries &amp; Benefits</b> | <b>2,182,550</b> | <b>1,929,519</b> | <b>(253,032)</b> |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 336,329          | 445,027          | 108,698          |
| CWU-Services                         | 48,807           | 201              | (48,606)         |
| CWU-Supplies                         | 155,107          | 95,109           | (59,998)         |
| CWU-Utilities                        | 12,329           | 11,881           | (448)            |
| CWU-Rentals/Leases                   | 0                | 0                | 0                |
| CWU-Repairs/Maintenance              | 4,380            | 7,068            | 2,687            |
| CWU-Program                          | 34,469           | 58,390           | 23,921           |
| CWU-Travel                           | 15,004           | 13,936           | (1,069)          |
| CWU-Equipment/Software (Non-Capita)  | 608              | 65,517           | 64,909           |
| CWU-Transfer (Expense In)            | (123,252)        | (61,297)         | 61,955           |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>483,781</b>   | <b>635,831</b>   | <b>152,050</b>   |
| <b>Total Expenses</b>                | <b>2,666,332</b> | <b>2,565,350</b> | <b>(100,982)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

| FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|------------------|------------------|------------------|
| 0                | 8,622            | 8,622            |
| 2,929,552        | 2,929,552        | 0                |
| <b>2,929,552</b> | <b>2,938,174</b> | <b>8,622</b>     |
| 0                | 9,314            | 9,314            |
| 0                | (281,157)        | (281,157)        |
| <b>0</b>         | <b>(271,843)</b> | <b>(271,843)</b> |
| 1,509,226        | 1,547,307        | (38,081)         |
| 65,675           | 72,180           | (6,505)          |
| <b>1,574,901</b> | <b>1,619,487</b> | <b>(44,586)</b>  |
| 549,892          | 563,063          | (13,171)         |
| <b>2,124,793</b> | <b>2,182,550</b> | <b>(57,757)</b>  |
| 123,800          | 0                | 123,800          |
| 481,281          | 336,329          | 144,952          |
| 4,250            | 48,807           | (44,557)         |
| 28,173           | 155,107          | (126,934)        |
| 22,585           | 12,329           | 10,256           |
| 45,259           | 0                | 45,259           |
| 15,500           | 4,380            | 11,120           |
| 46,319           | 34,469           | 11,850           |
| 15,329           | 15,004           | 325              |
| 15,000           | 608              | 14,392           |
| (25,000)         | (123,252)        | 98,252           |
| 0                | 0                | 0                |
| <b>772,496</b>   | <b>483,781</b>   | <b>288,715</b>   |
| <b>2,897,289</b> | <b>2,666,332</b> | <b>230,958</b>   |
| <b>32,263</b>    | <b>0</b>         | <b>(32,263)</b>  |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: President's Division  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals   | FY19<br>Actuals   | Variance           |
|--------------------------------------|-------------------|-------------------|--------------------|
| <b>Revenues</b>                      |                   |                   |                    |
| CWU-Sales and Services               | 8,622             | 1,000             | 7,622              |
| CWU-Tuition / S&A Fee                | 20,439,334        | 19,188,202        | 1,251,132          |
| <b>Total Revenues</b>                | <b>20,447,956</b> | <b>19,189,202</b> | <b>1,258,755</b>   |
| <b>Transfers</b>                     |                   |                   |                    |
| CWU-Transfer (Intra-Fund In)         | 531,457           | 124,102           | 407,355            |
| CWU-Transfer (Intra-Fund Out)        | (815,964)         | (527,766)         | (288,198)          |
| <b>Total Transfers</b>               | <b>(284,508)</b>  | <b>(403,664)</b>  | <b>119,157</b>     |
| <b>Expenses</b>                      |                   |                   |                    |
| CWU-Salary and Wage (Faculty)        | 1,179,605         | 1,222,192         | 42,587             |
| CWU-Salary and Wage (Staff)          | 11,306,163        | 10,370,347        | (935,816)          |
| CWU-Student/Temporary/Overtime       | 408,818           | 388,403           | (20,415)           |
| <b>Total Salaries</b>                | <b>12,894,586</b> | <b>11,980,943</b> | <b>(913,644)</b>   |
| Benefits                             | 4,168,239         | 3,866,167         | (302,071)          |
| <b>Total Salaries &amp; Benefits</b> | <b>17,062,825</b> | <b>15,847,110</b> | <b>(1,215,715)</b> |
| CWU-Goods & Services                 | 0                 | 0                 | 0                  |
| CWU-Goods                            | 642,978           | 794,273           | 151,295            |
| CWU-Services                         | 686,618           | 93,474            | (593,144)          |
| CWU-Supplies                         | 204,783           | 160,703           | (44,080)           |
| CWU-Utilities                        | 107,483           | 130,206           | 22,723             |
| CWU-Rentals/Leases                   | 1,635             | 2,643             | 1,008              |
| CWU-Repairs/Maintenance              | 92,868            | 31,143            | (61,725)           |
| CWU-Insurance                        | 84,553            | 8,644             | (75,910)           |
| CWU-Program                          | 89,882            | 321,340           | 231,459            |
| CWU-Travel                           | 212,865           | 321,846           | 108,982            |
| CWU-Equipment/Software (Non-Capita)  | 970,105           | 1,073,012         | 102,907            |
| CWU-Capital Outlays                  | 139,587           | 0                 | (139,587)          |
| CWU-Transfer (Expense In)            | (132,733)         | 15,309            | 148,042            |
| Bad Debt                             | 0                 | 0                 | 0                  |
| <b>Total Goods &amp; Services</b>    | <b>3,100,624</b>  | <b>2,952,592</b>  | <b>(148,031)</b>   |
| <b>Total Expenses</b>                | <b>20,163,449</b> | <b>18,799,702</b> | <b>(1,363,746)</b> |
| <b>Net Resources</b>                 | <b>0</b>          | <b>(14,165)</b>   | <b>14,165</b>      |

| FY20<br>Budget    | FY20<br>Actuals   | Variance         |
|-------------------|-------------------|------------------|
| 0                 | 8,622             | 8,622            |
| 20,439,581        | 20,439,334        | (247)            |
| <b>20,439,581</b> | <b>20,447,956</b> | <b>8,375</b>     |
| 0                 | 531,457           | 531,457          |
| 0                 | (815,964)         | (815,964)        |
| <b>0</b>          | <b>(284,508)</b>  | <b>(284,508)</b> |
| 1,156,382         | 1,179,605         | (23,223)         |
| 11,884,399        | 11,306,163        | 578,235          |
| 287,875           | 408,818           | (120,943)        |
| <b>13,328,656</b> | <b>12,894,586</b> | <b>434,069</b>   |
| 4,320,503         | 4,168,239         | 152,264          |
| <b>17,649,159</b> | <b>17,062,825</b> | <b>586,334</b>   |
| 150,170           | 0                 | 150,170          |
| 750,249           | 642,978           | 107,271          |
| 132,878           | 686,618           | (553,740)        |
| 74,633            | 204,783           | (130,150)        |
| 159,069           | 107,483           | 51,586           |
| 48,319            | 1,635             | 46,684           |
| 23,650            | 92,868            | (69,218)         |
| 135               | 84,553            | (84,418)         |
| 148,373           | 89,882            | 58,491           |
| 341,962           | 212,865           | 129,098          |
| 862,142           | 970,105           | (107,963)        |
| 0                 | 139,587           | (139,587)        |
| 66,579            | (132,733)         | 199,312          |
| 0                 | 0                 | 0                |
| <b>2,758,159</b>  | <b>3,100,624</b>  | <b>(342,464)</b> |
| <b>20,407,318</b> | <b>20,163,449</b> | <b>243,870</b>   |
| <b>32,263</b>     | <b>0</b>          | <b>(32,263)</b>  |



**Forecast Monthly to Actual & Total Year**  
**For the Fiscal Year - FY20**  
 Department: Operations Office  
 Fund: State General Funds  
 As of 1/4/23

|                                      | FY20<br>Actuals | FY19<br>Actuals | Variance         |
|--------------------------------------|-----------------|-----------------|------------------|
| <b>Revenues</b>                      |                 |                 |                  |
| CWU-Tuition / S&A Fee                | 548,570         | 258,991         | 289,579          |
| <b>Total Revenues</b>                | <b>548,570</b>  | <b>258,991</b>  | <b>289,579</b>   |
| <b>Transfers</b>                     |                 |                 |                  |
| CWU-Transfer (Intra-Fund In)         | 9,668           | 539,144         | (529,476)        |
| CWU-Transfer (Intra-Fund Out)        | (10,860)        | (117,190)       | 106,330          |
| <b>Total Transfers</b>               | <b>(1,191)</b>  | <b>421,954</b>  | <b>(423,146)</b> |
| <b>Expenses</b>                      |                 |                 |                  |
| CWU-Salary and Wage (Staff)          | 261,240         | 232,980         | (28,261)         |
| CWU-Student/Temporary/Overtime       | 8,051           | 2,056           | (5,995)          |
| <b>Total Salaries</b>                | <b>269,291</b>  | <b>235,036</b>  | <b>(34,256)</b>  |
| Benefits                             | 62,035          | 58,076          | (3,959)          |
| <b>Total Salaries &amp; Benefits</b> | <b>331,327</b>  | <b>293,112</b>  | <b>(38,214)</b>  |
| CWU-Goods                            | 17,526          | 6,485           | (11,041)         |
| CWU-Services                         | 111,298         | 103,781         | (7,517)          |
| CWU-Supplies                         | 3,171           | 14,325          | 11,154           |
| CWU-Utilities                        | 5,089           | 15,273          | 10,184           |
| CWU-Repairs/Maintenance              | 25,095          | 7,519           | (17,576)         |
| CWU-Grants                           | 2,978           | 0               | (2,978)          |
| CWU-Program                          | 12,619          | 11,272          | (1,348)          |
| CWU-Travel                           | 2,584           | 11,812          | 9,228            |
| CWU-Equipment/Software (Non-Capita)  | 17,731          | 30,494          | 12,763           |
| CWU-Transfer (Expense In)            | 17,960          | 179,568         | 161,608          |
| Bad Debt                             | 0               | 0               | 0                |
| <b>Total Goods &amp; Services</b>    | <b>216,052</b>  | <b>380,528</b>  | <b>164,476</b>   |
| <b>Total Expenses</b>                | <b>547,379</b>  | <b>673,640</b>  | <b>126,261</b>   |
| <b>Net Resources</b>                 | <b>0</b>        | <b>7,305</b>    | <b>(7,305)</b>   |

|              | FY20<br>Budget | FY20<br>Actuals | Variance        |
|--------------|----------------|-----------------|-----------------|
|              | 569,170        | 548,570         | (20,600)        |
| <b>Total</b> | <b>569,170</b> | <b>548,570</b>  | <b>(20,600)</b> |
|              | 0              | 9,668           | 9,668           |
|              | 0              | (10,860)        | (10,860)        |
| <b>Total</b> | <b>0</b>       | <b>(1,191)</b>  | <b>(1,191)</b>  |
|              | 270,834        | 261,240         | 9,594           |
|              | 12,095         | 8,051           | 4,044           |
| <b>Total</b> | <b>282,929</b> | <b>269,291</b>  | <b>13,638</b>   |
|              | 65,190         | 62,035          | 3,155           |
| <b>Total</b> | <b>348,119</b> | <b>331,327</b>  | <b>16,793</b>   |
|              | 1,320          | 17,526          | (16,206)        |
|              | 37,800         | 111,298         | (73,498)        |
|              | 1,250          | 3,171           | (1,921)         |
|              | 2,315          | 5,089           | (2,774)         |
|              | 25,493         | 25,095          | 398             |
|              | 0              | 2,978           | (2,978)         |
|              | 5,600          | 12,619          | (7,019)         |
|              | 3,700          | 2,584           | 1,116           |
|              | 140,573        | 17,731          | 122,842         |
|              | 3,000          | 17,960          | (14,960)        |
|              | 0              | 0               | 0               |
| <b>Total</b> | <b>221,051</b> | <b>216,052</b>  | <b>4,999</b>    |
| <b>Total</b> | <b>569,170</b> | <b>547,379</b>  | <b>21,791</b>   |
| <b>Total</b> | <b>0</b>       | <b>0</b>        | <b>0</b>        |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Facilities  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 8,431,179        | 8,025,584        | 405,596          |
| <b>Total Revenues</b>                | <b>8,431,179</b> | <b>8,025,584</b> | <b>405,596</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 1,144,266        | 905,935          | 238,331          |
| CWU-Transfer (Intra-Fund Out)        | (1,096,150)      | (899,903)        | (196,247)        |
| <b>Total Transfers</b>               | <b>48,116</b>    | <b>6,032</b>     | <b>42,084</b>    |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 4,795,796        | 4,531,846        | (263,950)        |
| CWU-Student/Temporary/Overtime       | 451,507          | 602,754          | 151,248          |
| <b>Total Salaries</b>                | <b>5,247,303</b> | <b>5,134,600</b> | <b>(112,703)</b> |
| Benefits                             | 2,262,650        | 2,094,488        | (168,162)        |
| <b>Total Salaries &amp; Benefits</b> | <b>7,509,952</b> | <b>7,229,088</b> | <b>(280,865)</b> |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | (334,659)        | (745,631)        | (410,971)        |
| CWU-Services                         | 60,126           | 49,463           | (10,663)         |
| CWU-Supplies                         | 131,139          | 243,224          | 112,085          |
| CWU-Utilities                        | 61,386           | 58,929           | (2,457)          |
| CWU-Repairs/Maintenance              | 1,130,157        | 1,110,275        | (19,882)         |
| CWU-Insurance                        | 1,279            | 1,246            | (33)             |
| CWU-Program                          | 10,864           | 9,013            | (1,851)          |
| CWU-Travel                           | 8,886            | 16,952           | 8,066            |
| CWU-Equipment/Software (Non-Capita)  | 114,900          | 170,136          | 55,236           |
| CWU-Capital Outlays                  | 13,291           | 116,948          | 103,657          |
| CWU-Transfer (Expense In)            | (228,026)        | (228,026)        | 0                |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>969,343</b>   | <b>802,528</b>   | <b>(166,815)</b> |
| <b>Total Expenses</b>                | <b>8,479,295</b> | <b>8,031,615</b> | <b>(447,679)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

|                                      | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 8,431,179        | 8,431,179        | 0                |
| <b>Total Revenues</b>                | <b>8,431,179</b> | <b>8,431,179</b> | <b>0</b>         |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 0                | 1,144,266        | 1,144,266        |
| CWU-Transfer (Intra-Fund Out)        | 0                | (1,096,150)      | (1,096,150)      |
| <b>Total Transfers</b>               | <b>0</b>         | <b>48,116</b>    | <b>48,116</b>    |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 5,050,022        | 4,795,796        | 254,226          |
| CWU-Student/Temporary/Overtime       | 547,969          | 451,507          | 96,462           |
| <b>Total Salaries</b>                | <b>5,597,991</b> | <b>5,247,303</b> | <b>350,689</b>   |
| Benefits                             | 2,267,138        | 2,262,650        | 4,489            |
| <b>Total Salaries &amp; Benefits</b> | <b>7,865,129</b> | <b>7,509,952</b> | <b>355,177</b>   |
| CWU-Goods & Services                 | 1,580,754        | 0                | 1,580,754        |
| CWU-Goods                            | (1,014,704)      | (334,659)        | (680,045)        |
| CWU-Services                         | 0                | 60,126           | (60,126)         |
| CWU-Supplies                         | 0                | 131,139          | (131,139)        |
| CWU-Utilities                        | 0                | 61,386           | (61,386)         |
| CWU-Repairs/Maintenance              | 0                | 1,130,157        | (1,130,157)      |
| CWU-Insurance                        | 0                | 1,279            | (1,279)          |
| CWU-Program                          | 0                | 10,864           | (10,864)         |
| CWU-Travel                           | 0                | 8,886            | (8,886)          |
| CWU-Equipment/Software (Non-Capita)  | 0                | 114,900          | (114,900)        |
| CWU-Capital Outlays                  | 0                | 13,291           | (13,291)         |
| CWU-Transfer (Expense In)            | 0                | (228,026)        | 228,026          |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>566,050</b>   | <b>969,343</b>   | <b>(403,293)</b> |
| <b>Total Expenses</b>                | <b>8,431,179</b> | <b>8,479,295</b> | <b>(48,115)</b>  |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Information Services  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance           |
|--------------------------------------|------------------|------------------|--------------------|
| <b>Revenues</b>                      |                  |                  |                    |
| CWU-Tuition / S&A Fee                | 8,851,304        | 7,988,395        | 862,909            |
| <b>Total Revenues</b>                | <b>8,851,304</b> | <b>7,988,395</b> | <b>862,909</b>     |
| <b>Transfers</b>                     |                  |                  |                    |
| CWU-Transfer (Intra-Fund In)         | 295,502          | 52,706           | 242,796            |
| CWU-Transfer (Intra-Fund Out)        | (94,482)         | (381,977)        | 287,495            |
| <b>Total Transfers</b>               | <b>201,020</b>   | <b>(329,271)</b> | <b>530,290</b>     |
| <b>Expenses</b>                      |                  |                  |                    |
| CWU-Salary and Wage (Staff)          | 5,290,858        | 4,573,501        | (717,357)          |
| CWU-Student/Temporary/Overtime       | 179,008          | 217,121          | 38,113             |
| <b>Total Salaries</b>                | <b>5,469,866</b> | <b>4,790,622</b> | <b>(679,244)</b>   |
| Benefits                             | 1,781,431        | 1,597,790        | (183,641)          |
| <b>Total Salaries &amp; Benefits</b> | <b>7,251,297</b> | <b>6,388,412</b> | <b>(862,885)</b>   |
| CWU-Goods                            | 155,050          | 109,316          | (45,734)           |
| CWU-Services                         | 369,888          | 54,178           | (315,710)          |
| CWU-Supplies                         | 10,909           | 15,846           | 4,937              |
| CWU-Utilities                        | 63,207           | 85,845           | 22,638             |
| CWU-Rentals/Leases                   | 0                | 0                | 0                  |
| CWU-Repairs/Maintenance              | 16,782           | 14,436           | (2,345)            |
| CWU-Insurance                        | 487              | 435              | (53)               |
| CWU-Program                          | 17,099           | (13,068)         | (30,166)           |
| CWU-Travel                           | 71,018           | 73,405           | 2,388              |
| CWU-Equipment/Software (Non-Capita)  | 991,156          | 926,980          | (64,176)           |
| CWU-Capital Outlays                  | 139,587          | 0                | (139,587)          |
| CWU-Transfer (Expense In)            | (34,157)         | 3,340            | 37,496             |
| Bad Debt                             | 0                | 0                | 0                  |
| <b>Total Goods &amp; Services</b>    | <b>1,801,027</b> | <b>1,270,712</b> | <b>(530,314)</b>   |
| <b>Total Expenses</b>                | <b>9,052,324</b> | <b>7,659,124</b> | <b>(1,393,200)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>           |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 8,782,551        | 8,851,304        | 68,753           |
| <b>Total</b> | <b>8,782,551</b> | <b>8,851,304</b> | <b>68,753</b>    |
|              | 0                | 295,502          | 295,502          |
|              | 0                | (94,482)         | (94,482)         |
| <b>Total</b> | <b>0</b>         | <b>201,020</b>   | <b>201,020</b>   |
|              | 5,555,155        | 5,290,858        | 264,298          |
|              | 136,674          | 179,008          | (42,334)         |
| <b>Total</b> | <b>5,691,829</b> | <b>5,469,866</b> | <b>221,964</b>   |
|              | 1,869,288        | 1,781,431        | 87,856           |
| <b>Total</b> | <b>7,561,117</b> | <b>7,251,297</b> | <b>309,820</b>   |
|              | 156,396          | 155,050          | 1,346            |
|              | 50,137           | 369,888          | (319,751)        |
|              | 6,000            | 10,909           | (4,909)          |
|              | 94,144           | 63,207           | 30,937           |
|              | 1,560            | 0                | 1,560            |
|              | 6,150            | 16,782           | (10,632)         |
|              | 135              | 487              | (352)            |
|              | 14,004           | 17,099           | (3,095)          |
|              | 77,955           | 71,018           | 6,938            |
|              | 834,952          | 991,156          | (156,204)        |
|              | 0                | 139,587          | (139,587)        |
|              | (20,000)         | (34,157)         | 14,157           |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>1,221,433</b> | <b>1,801,027</b> | <b>(579,593)</b> |
| <b>Total</b> | <b>8,782,550</b> | <b>9,052,324</b> | <b>(269,773)</b> |
|              | 1                | 0                | (1)              |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Police & Public Safety  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 1,627,776        | 1,524,426        | 103,350          |
| <b>Total Revenues</b>                | <b>1,627,776</b> | <b>1,524,426</b> | <b>103,350</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 0                | 589              | (589)            |
| CWU-Transfer (Intra-Fund Out)        | (27,129)         | (24,911)         | (2,219)          |
| <b>Total Transfers</b>               | <b>(27,129)</b>  | <b>(24,322)</b>  | <b>(2,807)</b>   |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 980,499          | 911,843          | (68,655)         |
| CWU-Student/Temporary/Overtime       | 66,445           | 73,985           | 7,540            |
| <b>Total Salaries</b>                | <b>1,046,944</b> | <b>985,828</b>   | <b>(61,115)</b>  |
| Benefits                             | 316,405          | 306,732          | (9,673)          |
| <b>Total Salaries &amp; Benefits</b> | <b>1,363,349</b> | <b>1,292,560</b> | <b>(70,789)</b>  |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 43,969           | 55,022           | 11,052           |
| CWU-Services                         | 500              | 9,000            | 8,500            |
| CWU-Supplies                         | 57,152           | 80,518           | 23,366           |
| CWU-Utilities                        | 16,759           | 11,265           | (5,494)          |
| CWU-Repairs/Maintenance              | 8,766            | 5,087            | (3,679)          |
| CWU-Insurance                        | 0                | 19               | 19               |
| CWU-Program                          | 435              | 7,255            | 6,820            |
| CWU-Travel                           | 13,259           | 11,486           | (1,773)          |
| CWU-Equipment/Software (Non-Capita)  | 9,105            | 18,192           | 9,087            |
| CWU-Capital Outlays                  | 71,353           | 0                | (71,353)         |
| CWU-Transfer (Expense In)            | 16,000           | 9,700            | (6,300)          |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>237,298</b>   | <b>207,544</b>   | <b>(29,754)</b>  |
| <b>Total Expenses</b>                | <b>1,600,647</b> | <b>1,500,104</b> | <b>(100,542)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

| FY20<br>Budget   | FY20<br>Actuals  | Variance        |
|------------------|------------------|-----------------|
| 1,631,709        | 1,627,776        | (3,933)         |
| <b>1,631,709</b> | <b>1,627,776</b> | <b>(3,933)</b>  |
| 0                | 0                | 0               |
| 0                | (27,129)         | (27,129)        |
| <b>0</b>         | <b>(27,129)</b>  | <b>(27,129)</b> |
| 1,052,679        | 980,499          | 72,180          |
| 22,463           | 66,445           | (43,982)        |
| <b>1,075,142</b> | <b>1,046,944</b> | <b>28,198</b>   |
| 341,922          | 316,405          | 25,517          |
| <b>1,417,064</b> | <b>1,363,349</b> | <b>53,715</b>   |
| 103,105          | 0                | 103,105         |
| 33,140           | 43,969           | (10,829)        |
| 500              | 500              | 0               |
| 34,289           | 57,152           | (22,863)        |
| 11,808           | 16,759           | (4,951)         |
| 1,560            | 8,766            | (7,206)         |
| 0                | 0                | 0               |
| 15,270           | 435              | 14,835          |
| 10,972           | 13,259           | (2,287)         |
| 4,000            | 9,105            | (5,105)         |
| 0                | 71,353           | (71,353)        |
| 0                | 16,000           | (16,000)        |
| 0                | 0                | 0               |
| <b>214,644</b>   | <b>237,298</b>   | <b>(22,654)</b> |
| <b>1,631,708</b> | <b>1,600,647</b> | <b>31,062</b>   |
| 1                | 0                | (1)             |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Operations  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals   | FY19<br>Actuals   | Variance         |
|--------------------------------------|-------------------|-------------------|------------------|
| <b>Revenues</b>                      |                   |                   |                  |
| CWU-Tuition / S&A Fee                | 10,607,525        | 9,809,000         | 798,525          |
| <b>Total Revenues</b>                | <b>10,607,525</b> | <b>9,809,000</b>  | <b>798,525</b>   |
| <b>Transfers</b>                     |                   |                   |                  |
| CWU-Transfer (Intra-Fund In)         | 1,153,934         | 1,445,668         | (291,734)        |
| CWU-Transfer (Intra-Fund Out)        | (1,134,139)       | (1,042,004)       | (92,136)         |
| <b>Total Transfers</b>               | <b>19,795</b>     | <b>403,664</b>    | <b>(383,869)</b> |
| <b>Expenses</b>                      |                   |                   |                  |
| CWU-Salary and Wage (Staff)          | 6,037,534         | 5,676,668         | (360,866)        |
| CWU-Student/Temporary/Overtime       | 526,003           | 678,796           | 152,792          |
| <b>Total Salaries</b>                | <b>6,563,538</b>  | <b>6,355,464</b>  | <b>(208,074)</b> |
| Benefits                             | 2,641,090         | 2,459,296         | (181,794)        |
| <b>Total Salaries &amp; Benefits</b> | <b>9,204,627</b>  | <b>8,814,760</b>  | <b>(389,868)</b> |
| CWU-Goods & Services                 | 0                 | 0                 | 0                |
| CWU-Goods                            | (273,164)         | (684,124)         | (410,960)        |
| CWU-Services                         | 171,923           | 162,244           | (9,680)          |
| CWU-Supplies                         | 191,462           | 338,066           | 146,605          |
| CWU-Utilities                        | 83,234            | 85,467            | 2,233            |
| CWU-Repairs/Maintenance              | 1,164,018         | 1,122,881         | (41,137)         |
| CWU-Insurance                        | 1,279             | 1,265             | (13)             |
| CWU-Grants                           | 2,978             | 0                 | (2,978)          |
| CWU-Program                          | 23,918            | 27,539            | 3,621            |
| CWU-Travel                           | 24,730            | 40,250            | 15,520           |
| CWU-Equipment/Software (Non-Capita)  | 141,736           | 218,822           | 77,086           |
| CWU-Capital Outlays                  | 84,644            | 116,948           | 32,304           |
| CWU-Transfer (Expense In)            | (194,066)         | (38,758)          | 155,308          |
| Bad Debt                             | 0                 | 0                 | 0                |
| <b>Total Goods &amp; Services</b>    | <b>1,422,693</b>  | <b>1,390,600</b>  | <b>(32,093)</b>  |
| <b>Total Expenses</b>                | <b>10,627,320</b> | <b>10,205,360</b> | <b>(421,960)</b> |
| <b>Net Resources</b>                 | <b>0</b>          | <b>7,305</b>      | <b>(7,305)</b>   |

| FY20<br>Budget    | FY20<br>Actuals   | Variance         |
|-------------------|-------------------|------------------|
| 10,632,058        | 10,607,525        | (24,533)         |
| <b>10,632,058</b> | <b>10,607,525</b> | <b>(24,533)</b>  |
| 0                 | 1,153,934         | 1,153,934        |
| 0                 | (1,134,139)       | (1,134,139)      |
| <b>0</b>          | <b>19,795</b>     | <b>19,795</b>    |
| 6,373,535         | 6,037,534         | 336,001          |
| 582,527           | 526,003           | 56,524           |
| <b>6,956,062</b>  | <b>6,563,538</b>  | <b>392,525</b>   |
| 2,674,250         | 2,641,090         | 33,161           |
| <b>9,630,313</b>  | <b>9,204,627</b>  | <b>425,685</b>   |
| 1,683,859         | 0                 | 1,683,859        |
| (980,244)         | (273,164)         | (707,080)        |
| 38,300            | 171,923           | (133,623)        |
| 35,539            | 191,462           | (155,923)        |
| 14,123            | 83,234            | (69,111)         |
| 27,053            | 1,164,018         | (1,136,965)      |
| 0                 | 1,279             | (1,279)          |
| 0                 | 2,978             | (2,978)          |
| 20,870            | 23,918            | (3,048)          |
| 14,672            | 24,730            | (10,058)         |
| 144,573           | 141,736           | 2,837            |
| 0                 | 84,644            | (84,644)         |
| 3,000             | (194,066)         | 197,066          |
| 0                 | 0                 | 0                |
| <b>1,001,745</b>  | <b>1,422,693</b>  | <b>(420,948)</b> |
| <b>10,632,058</b> | <b>10,627,320</b> | <b>4,737</b>     |
| <b>0</b>          | <b>0</b>          | <b>0</b>         |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Provost's Office  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Sales and Services               | 250              | 506              | (256)            |
| CWU-Other                            | 0                | 8,400            | (8,400)          |
| CWU-Tuition / S&A Fee                | 3,402,074        | 3,339,650        | 62,424           |
| <b>Total Revenues</b>                | <b>3,402,323</b> | <b>3,348,555</b> | <b>53,768</b>    |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Fund Addition)         | 0                | 142,000          | (142,000)        |
| CWU-Transfer (Intra-Fund In)         | 1,461,237        | 255,718          | 1,205,519        |
| CWU-Transfer (Intra-Fund Out)        | (723,153)        | (312,920)        | (410,233)        |
| <b>Total Transfers</b>               | <b>738,084</b>   | <b>84,798</b>    | <b>653,286</b>   |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Faculty)        | 109,830          | 109,988          | 158              |
| CWU-Salary and Wage (Staff)          | 1,489,042        | 1,784,602        | 295,560          |
| CWU-Student/Temporary/Overtime       | 79,480           | 47,089           | (32,391)         |
| <b>Total Salaries</b>                | <b>1,678,352</b> | <b>1,941,680</b> | <b>263,328</b>   |
| Benefits                             | 580,463          | 635,866          | 55,404           |
| <b>Total Salaries &amp; Benefits</b> | <b>2,258,814</b> | <b>2,577,546</b> | <b>318,732</b>   |
| CWU-Goods                            | 41,940           | 63,029           | 21,089           |
| CWU-Services                         | 181,867          | 91,154           | (90,713)         |
| CWU-Supplies                         | 10,250           | 69,816           | 59,567           |
| CWU-Utilities                        | 7,144            | 7,544            | 400              |
| CWU-Repairs/Maintenance              | 2,120            | 89,509           | 87,389           |
| CWU-Insurance                        | 16               | 32               | 16               |
| CWU-Program                          | 6,111            | 68,531           | 62,420           |
| CWU-Travel                           | 20,708           | 44,568           | 23,860           |
| CWU-Equipment/Software (Non-Capita)  | 22,694           | 108,412          | 85,719           |
| CWU-Capital Outlays                  | 0                | 14,440           | 14,440           |
| CWU-Transfer (Expense In)            | 380,417          | 537,008          | 156,591          |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>673,266</b>   | <b>1,094,043</b> | <b>420,777</b>   |
| <b>Total Expenses</b>                | <b>2,932,081</b> | <b>3,671,589</b> | <b>739,508</b>   |
| <b>Net Resources</b>                 | <b>1,208,326</b> | <b>(238,236)</b> | <b>1,446,562</b> |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 0                | 250              | 250              |
|              | 0                | 0                | 0                |
|              | 3,402,073        | 3,402,074        | 0                |
| <b>Total</b> | <b>3,402,073</b> | <b>3,402,323</b> | <b>250</b>       |
|              | 0                | 0                | 0                |
|              | 0                | 1,461,237        | 1,461,237        |
|              | 0                | (723,153)        | (723,153)        |
| <b>Total</b> | <b>0</b>         | <b>738,084</b>   | <b>738,084</b>   |
|              | 31,854           | 109,830          | (77,977)         |
|              | 1,823,000        | 1,489,042        | 333,959          |
|              | 65,500           | 79,480           | (13,980)         |
| <b>Total</b> | <b>1,920,354</b> | <b>1,678,352</b> | <b>242,002</b>   |
|              | 648,381          | 580,463          | 67,919           |
| <b>Total</b> | <b>2,568,735</b> | <b>2,258,814</b> | <b>309,921</b>   |
|              | 33,714           | 41,940           | (8,226)          |
|              | 16,450           | 181,867          | (165,417)        |
|              | 7,550            | 10,250           | (2,700)          |
|              | 9,012            | 7,144            | 1,868            |
|              | 1,800            | 2,120            | (320)            |
|              | 0                | 16               | (16)             |
|              | 560,279          | 6,111            | 554,168          |
|              | 22,000           | 20,708           | 1,292            |
|              | 11,700           | 22,694           | (10,994)         |
|              | 0                | 0                | 0                |
|              | 203,097          | 380,417          | (177,320)        |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>865,602</b>   | <b>673,266</b>   | <b>192,336</b>   |
| <b>Total</b> | <b>3,434,337</b> | <b>2,932,081</b> | <b>502,256</b>   |
| <b>Total</b> | <b>(32,264)</b>  | <b>1,208,326</b> | <b>1,240,590</b> |

## Forecast Monthly to Actual & Total Year For the Fiscal Year - FY20

Department: College of Arts & Humanities

Fund: State General Funds

As of 1/4/23

|                                      | FY20<br>Actuals    | FY19<br>Actuals    | Variance           |
|--------------------------------------|--------------------|--------------------|--------------------|
| <b>Revenues</b>                      |                    |                    |                    |
| CWU-Bad Debt                         | (183)              | 85                 | (268)              |
| CWU-Tuition / S&A Fee                | 14,732,456         | 13,164,682         | 1,567,774          |
| <b>Total Revenues</b>                | <b>14,732,273</b>  | <b>13,164,767</b>  | <b>1,567,506</b>   |
| <b>Transfers</b>                     |                    |                    |                    |
| CWU-Transfer (Intra-Fund In)         | 578,409            | 1,862,604          | (1,284,195)        |
| CWU-Transfer (Intra-Fund Out)        | (637,525)          | (1,859,569)        | 1,222,044          |
| <b>Total Transfers</b>               | <b>(59,116)</b>    | <b>3,035</b>       | <b>(62,151)</b>    |
| <b>Expenses</b>                      |                    |                    |                    |
| CWU-Salary and Wage (Faculty)        | 10,450,671         | 9,753,505          | (697,166)          |
| CWU-Salary and Wage (Staff)          | 1,138,291          | 1,114,045          | (24,246)           |
| CWU-Student/Temporary/Overtime       | 20,562             | 11,611             | (8,951)            |
| <b>Total Salaries</b>                | <b>11,609,524</b>  | <b>10,879,161</b>  | <b>(730,363)</b>   |
| Benefits                             | 3,984,906          | 3,757,044          | (227,862)          |
| <b>Total Salaries &amp; Benefits</b> | <b>15,594,430</b>  | <b>14,636,205</b>  | <b>(958,225)</b>   |
| CWU-Goods                            | 9,471              | 12,499             | 3,029              |
| CWU-Services                         | 9,470              | 700                | (8,770)            |
| CWU-Supplies                         | 4,266              | 30,886             | 26,620             |
| CWU-Repairs/Maintenance              | 3,637              | 1,133              | (2,504)            |
| CWU-Insurance                        | 68                 | 73                 | 5                  |
| CWU-Grants                           | 0                  | 178                | 178                |
| CWU-Program                          | 97                 | 325                | 229                |
| CWU-Travel                           | 38,791             | 53,230             | 14,440             |
| CWU-Equipment/Software (Non-Capita)  | 3,490              | 40,462             | 36,972             |
| CWU-Capital Outlays                  | 9,000              | 0                  | (9,000)            |
| CWU-Transfer (Expense In)            | (1,102,709)        | (1,638,966)        | (536,257)          |
| Bad Debt                             | 0                  | 0                  | 0                  |
| <b>Total Goods &amp; Services</b>    | <b>(1,024,420)</b> | <b>(1,499,479)</b> | <b>(475,059)</b>   |
| <b>Total Expenses</b>                | <b>14,570,010</b>  | <b>13,136,726</b>  | <b>(1,433,284)</b> |
| <b>Net Resources</b>                 | <b>103,148</b>     | <b>31,076</b>      | <b>72,072</b>      |

|  | FY20<br>Budget    | FY20<br>Actuals    | Variance         |
|--|-------------------|--------------------|------------------|
|  | 0                 | (183)              | (183)            |
|  | 14,697,803        | 14,732,456         | 34,653           |
|  | <b>14,697,803</b> | <b>14,732,273</b>  | <b>34,470</b>    |
|  | 0                 | 578,409            | 578,409          |
|  | 0                 | (637,525)          | (637,525)        |
|  | <b>0</b>          | <b>(59,116)</b>    | <b>(59,116)</b>  |
|  | 10,262,093        | 10,450,671         | (188,578)        |
|  | 1,181,186         | 1,138,291          | 42,895           |
|  | 19,992            | 20,562             | (570)            |
|  | <b>11,463,271</b> | <b>11,609,524</b>  | <b>(146,253)</b> |
|  | 3,809,956         | 3,984,906          | (174,951)        |
|  | <b>15,273,226</b> | <b>15,594,430</b>  | <b>(321,203)</b> |
|  | 0                 | 9,471              | (9,471)          |
|  | 0                 | 9,470              | (9,470)          |
|  | 0                 | 4,266              | (4,266)          |
|  | 0                 | 3,637              | (3,637)          |
|  | 0                 | 68                 | (68)             |
|  | 0                 | 0                  | 0                |
|  | 0                 | 97                 | (97)             |
|  | 0                 | 38,791             | (38,791)         |
|  | 116,154           | 3,490              | 112,664          |
|  | 0                 | 9,000              | (9,000)          |
|  | (691,576)         | (1,102,709)        | 411,133          |
|  | 0                 | 0                  | 0                |
|  | <b>(575,422)</b>  | <b>(1,024,420)</b> | <b>448,998</b>   |
|  | <b>14,697,804</b> | <b>14,570,010</b>  | <b>127,795</b>   |
|  | <b>(1)</b>        | <b>103,148</b>     | <b>103,149</b>   |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20**  
Department: College of Education & Professional  
Studies  
Fund: State General Funds  
As of 1/4/23

|                                      | FY20<br>Actuals    | FY19<br>Actuals    | Variance         |
|--------------------------------------|--------------------|--------------------|------------------|
| <b>Revenues</b>                      |                    |                    |                  |
| CWU-Bad Debt                         | (18)               | 54                 | (71)             |
| CWU-Tuition / S&A Fee                | 17,477,809         | 15,949,873         | 1,527,936        |
| <b>Total Revenues</b>                | <b>17,477,792</b>  | <b>15,949,927</b>  | <b>1,527,865</b> |
| <b>Transfers</b>                     |                    |                    |                  |
| CWU-Transfer (Intra-Fund In)         | 1,282,478          | 2,739,984          | (1,457,506)      |
| CWU-Transfer (Intra-Fund Out)        | (1,325,971)        | (2,741,893)        | 1,415,921        |
| <b>Total Transfers</b>               | <b>(43,493)</b>    | <b>(1,908)</b>     | <b>(41,585)</b>  |
| <b>Expenses</b>                      |                    |                    |                  |
| CWU-Salary and Wage (Faculty)        | 11,868,579         | 11,549,001         | (319,578)        |
| CWU-Salary and Wage (Staff)          | 1,648,459          | 1,696,809          | 48,351           |
| CWU-Student/Temporary/Overtime       | 58,419             | 34,154             | (24,265)         |
| <b>Total Salaries</b>                | <b>13,575,457</b>  | <b>13,279,965</b>  | <b>(295,492)</b> |
| Benefits                             | 4,393,160          | 4,299,415          | (93,745)         |
| <b>Total Salaries &amp; Benefits</b> | <b>17,968,617</b>  | <b>17,579,380</b>  | <b>(389,237)</b> |
| CWU-Goods                            | 27,152             | 36,530             | 9,378            |
| CWU-Supplies                         | 28,488             | 8,635              | (19,853)         |
| CWU-Repairs/Maintenance              | (889)              | 125                | 1,014            |
| CWU-Insurance                        | 0                  | 159                | 159              |
| CWU-Program                          | 1,199              | 5,694              | 4,495            |
| CWU-Travel                           | 36,676             | 54,447             | 17,771           |
| CWU-Equipment/Software (Non-Capita)  | 41,913             | 31,036             | (10,877)         |
| CWU-Capital Outlays                  | 0                  | 62,894             | 62,894           |
| CWU-Transfer (Expense In)            | (1,150,334)        | (1,363,255)        | (212,921)        |
| Bad Debt                             | 0                  | 0                  | 0                |
| <b>Total Goods &amp; Services</b>    | <b>(1,015,794)</b> | <b>(1,163,735)</b> | <b>(147,941)</b> |
| <b>Total Expenses</b>                | <b>16,952,823</b>  | <b>16,415,645</b>  | <b>(537,177)</b> |
| <b>Net Resources</b>                 | <b>481,475</b>     | <b>(467,627)</b>   | <b>949,103</b>   |

|  | FY20<br>Budget    | FY20<br>Actuals    | Variance        |
|--|-------------------|--------------------|-----------------|
|  | 0                 | (18)               | (18)            |
|  | 17,547,934        | 17,477,809         | (70,125)        |
|  | <b>17,547,934</b> | <b>17,477,792</b>  | <b>(70,142)</b> |
|  | 0                 | 1,282,478          | 1,282,478       |
|  | 0                 | (1,325,971)        | (1,325,971)     |
|  | <b>0</b>          | <b>(43,493)</b>    | <b>(43,493)</b> |
|  | 11,713,563        | 11,868,579         | (155,016)       |
|  | 1,964,710         | 1,648,459          | 316,251         |
|  | 0                 | 58,419             | (58,419)        |
|  | <b>13,678,273</b> | <b>13,575,457</b>  | <b>102,816</b>  |
|  | 4,540,526         | 4,393,160          | 147,366         |
|  | <b>18,218,799</b> | <b>17,968,617</b>  | <b>250,181</b>  |
|  | 0                 | 27,152             | (27,152)        |
|  | 0                 | 28,488             | (28,488)        |
|  | 0                 | (889)              | 889             |
|  | 0                 | 0                  | 0               |
|  | 525,000           | 1,199              | 523,801         |
|  | 0                 | 36,676             | (36,676)        |
|  | 141,349           | 41,913             | 99,436          |
|  | 0                 | 0                  | 0               |
|  | (1,337,214)       | (1,150,334)        | (186,880)       |
|  | 0                 | 0                  | 0               |
|  | <b>(670,865)</b>  | <b>(1,015,794)</b> | <b>344,929</b>  |
|  | <b>17,547,934</b> | <b>16,952,823</b>  | <b>595,111</b>  |
|  | <b>0</b>          | <b>481,475</b>     | <b>481,475</b>  |



**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20**  
Department: College of Business  
Fund: State General Funds  
As of 1/4/23

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 8,395,160        | 8,787,105        | (391,945)        |
| <b>Total Revenues</b>                | <b>8,395,160</b> | <b>8,787,105</b> | <b>(391,945)</b> |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 525,558          | 567,361          | (41,803)         |
| CWU-Transfer (Intra-Fund Out)        | (534,204)        | (805,243)        | 271,039          |
| <b>Total Transfers</b>               | <b>(8,646)</b>   | <b>(237,882)</b> | <b>229,236</b>   |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Faculty)        | 6,330,491        | 5,964,738        | (365,753)        |
| CWU-Salary and Wage (Staff)          | 634,571          | 658,590          | 24,019           |
| CWU-Student/Temporary/Overtime       | 4,677            | 2,177            | (2,500)          |
| <b>Total Salaries</b>                | <b>6,969,739</b> | <b>6,625,505</b> | <b>(344,234)</b> |
| Benefits                             | 1,856,188        | 1,750,697        | (105,491)        |
| <b>Total Salaries &amp; Benefits</b> | <b>8,825,927</b> | <b>8,376,202</b> | <b>(449,725)</b> |
| CWU-Goods                            | 19,749           | 21,699           | 1,950            |
| CWU-Services                         | 0                | 90,543           | 90,543           |
| CWU-Supplies                         | 4,614            | 8,036            | 3,422            |
| CWU-Rentals/Leases                   | 0                | 0                | 0                |
| CWU-Insurance                        | 0                | 592              | 592              |
| CWU-Program                          | 1,622            | 10,865           | 9,243            |
| CWU-Travel                           | 16,019           | 26,247           | 10,227           |
| CWU-Equipment/Software (Non-Capita)  | 2,528            | 25,663           | 23,135           |
| CWU-Transfer (Expense In)            | (241,369)        | (84,012)         | 157,357          |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>(196,837)</b> | <b>99,633</b>    | <b>296,470</b>   |
| <b>Total Expenses</b>                | <b>8,629,090</b> | <b>8,475,835</b> | <b>(153,255)</b> |
| <b>Net Resources</b>                 | <b>(242,576)</b> | <b>73,388</b>    | <b>(315,964)</b> |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 8,406,329        | 8,395,160        | (11,169)         |
| <b>Total</b> | <b>8,406,329</b> | <b>8,395,160</b> | <b>(11,169)</b>  |
|              | 0                | 525,558          | 525,558          |
|              | 0                | (534,204)        | (534,204)        |
| <b>Total</b> | <b>0</b>         | <b>(8,646)</b>   | <b>(8,646)</b>   |
|              | 6,441,389        | 6,330,491        | 110,898          |
|              | 620,817          | 634,571          | (13,754)         |
|              | 0                | 4,677            | (4,677)          |
| <b>Total</b> | <b>7,062,206</b> | <b>6,969,739</b> | <b>92,468</b>    |
|              | 1,949,755        | 1,856,188        | 93,566           |
| <b>Total</b> | <b>9,011,961</b> | <b>8,825,927</b> | <b>186,034</b>   |
|              | (60,911)         | 19,749           | (80,660)         |
|              | 0                | 0                | 0                |
|              | 6,000            | 4,614            | 1,386            |
|              | 5,500            | 0                | 5,500            |
|              | 0                | 0                | 0                |
|              | 4,500            | 1,622            | 2,878            |
|              | 16,880           | 16,019           | 861              |
|              | 59,615           | 2,528            | 57,087           |
|              | (637,216)        | (241,369)        | (395,847)        |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>(605,632)</b> | <b>(196,837)</b> | <b>(408,795)</b> |
| <b>Total</b> | <b>8,406,329</b> | <b>8,629,090</b> | <b>(222,761)</b> |
| <b>Total</b> | <b>0</b>         | <b>(242,576)</b> | <b>(242,576)</b> |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20**  
Department: College of the Sciences  
Fund: State General Funds  
As of 1/4/23

|                                      | FY20<br>Actuals   | FY19<br>Actuals   | Variance           |
|--------------------------------------|-------------------|-------------------|--------------------|
| <b>Revenues</b>                      |                   |                   |                    |
| CWU-Bad Debt                         | (59)              | 19                | (78)               |
| CWU-Tuition / S&A Fee                | 23,248,849        | 22,281,210        | 967,639            |
| <b>Total Revenues</b>                | <b>23,248,790</b> | <b>22,281,229</b> | <b>967,561</b>     |
| <b>Transfers</b>                     |                   |                   |                    |
| CWU-Transfer (Intra-Fund In)         | 700,747           | 771,731           | (70,983)           |
| CWU-Transfer (Intra-Fund Out)        | (771,070)         | (772,165)         | 1,095              |
| <b>Total Transfers</b>               | <b>(70,323)</b>   | <b>(435)</b>      | <b>(69,888)</b>    |
| <b>Expenses</b>                      |                   |                   |                    |
| CWU-Salary and Wage (Faculty)        | 14,509,991        | 13,960,527        | (549,464)          |
| CWU-Salary and Wage (Staff)          | 2,548,056         | 2,320,816         | (227,239)          |
| CWU-Student/Temporary/Overtime       | 21,632            | 26,578            | 4,946              |
| <b>Total Salaries</b>                | <b>17,079,678</b> | <b>16,307,921</b> | <b>(771,757)</b>   |
| Benefits                             | 5,581,026         | 5,316,962         | (264,064)          |
| <b>Total Salaries &amp; Benefits</b> | <b>22,660,704</b> | <b>21,624,883</b> | <b>(1,035,821)</b> |
| CWU-Goods                            | 19,960            | 33,618            | 13,658             |
| CWU-Services                         | 0                 | 2,200             | 2,200              |
| CWU-Supplies                         | 15,187            | 61,659            | 46,472             |
| CWU-Utilities                        | 30                | 0                 | (30)               |
| CWU-Repairs/Maintenance              | 175               | 21                | (154)              |
| CWU-Insurance                        | 6                 | 98                | 91                 |
| CWU-Program                          | 456               | 1,504             | 1,049              |
| CWU-Travel                           | 28,314            | 66,134            | 37,819             |
| CWU-Equipment/Software (Non-Capita)  | 7,474             | 44,591            | 37,117             |
| CWU-Capital Outlays                  | 104,694           | 0                 | (104,694)          |
| CWU-Transfer (Expense In)            | (46,011)          | (282,971)         | (236,960)          |
| Bad Debt                             | 0                 | 0                 | 0                  |
| <b>Total Goods &amp; Services</b>    | <b>130,285</b>    | <b>(73,145)</b>   | <b>(203,431)</b>   |
| <b>Total Expenses</b>                | <b>22,790,989</b> | <b>21,551,738</b> | <b>(1,239,251)</b> |
| <b>Net Resources</b>                 | <b>387,478</b>    | <b>729,056</b>    | <b>(341,578)</b>   |

|  | FY20<br>Budget    | FY20<br>Actuals   | Variance         |
|--|-------------------|-------------------|------------------|
|  | 0                 | (59)              | (59)             |
|  | 23,165,084        | 23,248,849        | 83,765           |
|  | <b>23,165,084</b> | <b>23,248,790</b> | <b>83,706</b>    |
|  | 0                 | 700,747           | 700,747          |
|  | 0                 | (771,070)         | (771,070)        |
|  | <b>0</b>          | <b>(70,323)</b>   | <b>(70,323)</b>  |
|  | 14,907,190        | 14,509,991        | 397,200          |
|  | 2,460,931         | 2,548,056         | (87,124)         |
|  | 0                 | 21,632            | (21,632)         |
|  | <b>17,368,122</b> | <b>17,079,678</b> | <b>288,443</b>   |
|  | 5,788,336         | 5,581,026         | 207,311          |
|  | <b>23,156,458</b> | <b>22,660,704</b> | <b>495,754</b>   |
|  | 0                 | 19,960            | (19,960)         |
|  | 0                 | 0                 | 0                |
|  | 0                 | 15,187            | (15,187)         |
|  | 0                 | 30                | (30)             |
|  | 0                 | 175               | (175)            |
|  | 0                 | 6                 | (6)              |
|  | (174,256)         | 456               | (174,712)        |
|  | 0                 | 28,314            | (28,314)         |
|  | 182,882           | 7,474             | 175,408          |
|  | 0                 | 104,694           | (104,694)        |
|  | 0                 | (46,011)          | 46,011           |
|  | 0                 | 0                 | 0                |
|  | <b>8,626</b>      | <b>130,285</b>    | <b>(121,659)</b> |
|  | <b>23,165,084</b> | <b>22,790,989</b> | <b>374,095</b>   |
|  | <b>0</b>          | <b>387,478</b>    | <b>387,478</b>   |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Grad Studies  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 1,653,432        | 1,631,145        | 22,287           |
| <b>Total Revenues</b>                | <b>1,653,432</b> | <b>1,631,145</b> | <b>22,287</b>    |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 57,277           | 13,618           | 43,660           |
| CWU-Transfer (Intra-Fund Out)        | (40,467)         | 0                | (40,467)         |
| <b>Total Transfers</b>               | <b>16,811</b>    | <b>13,618</b>    | <b>3,193</b>     |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Faculty)        | 666,211          | 729,697          | 63,486           |
| CWU-Salary and Wage (Staff)          | 522,401          | 500,045          | (22,357)         |
| CWU-Student/Temporary/Overtime       | 30,431           | 95,669           | 65,238           |
| <b>Total Salaries</b>                | <b>1,219,043</b> | <b>1,325,411</b> | <b>106,367</b>   |
| Benefits                             | 244,319          | 244,427          | 108              |
| <b>Total Salaries &amp; Benefits</b> | <b>1,463,363</b> | <b>1,569,838</b> | <b>106,476</b>   |
| CWU-Goods                            | 61,427           | 46,301           | (15,126)         |
| CWU-Supplies                         | 1,568            | 712              | (856)            |
| CWU-Insurance                        | 145,406          | 151,309          | 5,903            |
| CWU-Grants                           | 0                | 7,000            | 7,000            |
| CWU-Program                          | 0                | 0                | 0                |
| CWU-Travel                           | 1,782            | 7,288            | 5,506            |
| CWU-Transfer (Expense In)            | (3,303)          | (137,686)        | (134,383)        |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>206,880</b>   | <b>74,924</b>    | <b>(131,956)</b> |
| <b>Total Expenses</b>                | <b>1,670,243</b> | <b>1,644,762</b> | <b>(25,480)</b>  |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 1,653,432        | 1,653,432        | 0                |
| <b>Total</b> | <b>1,653,432</b> | <b>1,653,432</b> | <b>0</b>         |
|              | 0                | 57,277           | 57,277           |
|              | 0                | (40,467)         | (40,467)         |
| <b>Total</b> | <b>0</b>         | <b>16,811</b>    | <b>16,811</b>    |
|              | 970,450          | 666,211          | 304,239          |
|              | 520,359          | 522,401          | (2,042)          |
|              | 46,294           | 30,431           | 15,863           |
| <b>Total</b> | <b>1,537,103</b> | <b>1,219,043</b> | <b>318,060</b>   |
|              | 217,142          | 244,319          | (27,177)         |
| <b>Total</b> | <b>1,754,245</b> | <b>1,463,363</b> | <b>290,882</b>   |
|              | 63,406           | 61,427           | 1,979            |
|              | 0                | 1,568            | (1,568)          |
|              | 165,197          | 145,406          | 19,791           |
|              | 0                | 0                | 0                |
|              | 5,000            | 0                | 5,000            |
|              | 0                | 1,782            | (1,782)          |
|              | (334,416)        | (3,303)          | (331,113)        |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>(100,813)</b> | <b>206,880</b>   | <b>(307,693)</b> |
| <b>Total</b> | <b>1,653,432</b> | <b>1,670,243</b> | <b>(16,811)</b>  |
| <b>Total</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Library  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 4,768,343        | 4,560,917        | 207,426          |
| <b>Total Revenues</b>                | <b>4,768,343</b> | <b>4,560,917</b> | <b>207,426</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 219,450          | 148,081          | 71,369           |
| CWU-Transfer (Intra-Fund Out)        | (223,681)        | (101,158)        | (122,523)        |
| <b>Total Transfers</b>               | <b>(4,231)</b>   | <b>46,923</b>    | <b>(51,154)</b>  |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Faculty)        | 906,497          | 1,078,599        | 172,102          |
| CWU-Salary and Wage (Staff)          | 1,348,033        | 1,160,377        | (187,655)        |
| CWU-Student/Temporary/Overtime       | 108,021          | 143,317          | 35,296           |
| <b>Total Salaries</b>                | <b>2,362,550</b> | <b>2,382,293</b> | <b>19,743</b>    |
| Benefits                             | 853,741          | 865,062          | 11,321           |
| <b>Total Salaries &amp; Benefits</b> | <b>3,216,291</b> | <b>3,247,355</b> | <b>31,064</b>    |
| CWU-Goods                            | 1,341,355        | 1,146,680        | (194,674)        |
| CWU-Services                         | 375              | 96,446           | 96,071           |
| CWU-Supplies                         | 23,620           | 25,388           | 1,768            |
| CWU-Utilities                        | 17,112           | 19,504           | 2,391            |
| CWU-Rentals/Leases                   | 0                | 0                | 0                |
| CWU-Repairs/Maintenance              | 26,530           | 32,822           | 6,291            |
| CWU-Insurance                        | 27               | 73               | 45               |
| CWU-Program                          | 13,769           | (33,529)         | (47,298)         |
| CWU-Travel                           | 29,695           | 34,143           | 4,448            |
| CWU-Equipment/Software (Non-Capita)  | 115,341          | 60,551           | (54,790)         |
| CWU-Capital Outlays                  | 20,195           | 0                | (20,195)         |
| CWU-Transfer (Expense In)            | (40,198)         | (21,592)         | 18,606           |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>1,547,821</b> | <b>1,360,485</b> | <b>(187,336)</b> |
| <b>Total Expenses</b>                | <b>4,764,112</b> | <b>4,607,840</b> | <b>(156,272)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 4,753,383        | 4,768,343        | 14,960           |
| <b>Total</b> | <b>4,753,383</b> | <b>4,768,343</b> | <b>14,960</b>    |
|              | 0                | 219,450          | 219,450          |
|              | 0                | (223,681)        | (223,681)        |
| <b>Total</b> | <b>0</b>         | <b>(4,231)</b>   | <b>(4,231)</b>   |
|              | 921,823          | 906,497          | 15,326           |
|              | 1,475,925        | 1,348,033        | 127,892          |
|              | 141,825          | 108,021          | 33,805           |
| <b>Total</b> | <b>2,539,573</b> | <b>2,362,550</b> | <b>177,023</b>   |
|              | 914,239          | 853,741          | 60,498           |
| <b>Total</b> | <b>3,453,811</b> | <b>3,216,291</b> | <b>237,520</b>   |
|              | 1,104,023        | 1,341,355        | (237,332)        |
|              | 64,807           | 375              | 64,432           |
|              | 500              | 23,620           | (23,120)         |
|              | 22,756           | 17,112           | 5,644            |
|              | 2,700            | 0                | 2,700            |
|              | 9,409            | 26,530           | (17,121)         |
|              | 0                | 27               | (27)             |
|              | 10,727           | 13,769           | (3,042)          |
|              | 40,200           | 29,695           | 10,505           |
|              | 44,450           | 115,341          | (70,891)         |
|              | 0                | 20,195           | (20,195)         |
|              | 0                | (40,198)         | 40,198           |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>1,299,572</b> | <b>1,547,821</b> | <b>(248,249)</b> |
| <b>Total</b> | <b>4,753,383</b> | <b>4,764,112</b> | <b>(10,728)</b>  |
| <b>Total</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20**  
Department: Extended & Global Education  
Fund: State General Funds  
As of 1/4/23

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance        |
|--------------------------------------|------------------|------------------|-----------------|
| <b>Revenues</b>                      |                  |                  |                 |
| CWU-Granting Agencies                | 0                | 130,000          | (130,000)       |
| CWU-Tuition / S&A Fee                | 3,015,960        | 2,811,983        | 203,977         |
| <b>Total Revenues</b>                | <b>3,015,960</b> | <b>2,941,983</b> | <b>73,977</b>   |
| <b>Transfers</b>                     |                  |                  |                 |
| CWU-Transfer (Intra-Fund In)         | 175,125          | 234,714          | (59,589)        |
| CWU-Transfer (Intra-Fund Out)        | (176,509)        | (235,332)        | 58,822          |
| <b>Total Transfers</b>               | <b>(1,384)</b>   | <b>(617)</b>     | <b>(767)</b>    |
| <b>Expenses</b>                      |                  |                  |                 |
| CWU-Salary and Wage (Faculty)        | 13,237           | 47,539           | 34,302          |
| CWU-Salary and Wage (Staff)          | 1,782,314        | 1,696,447        | (85,868)        |
| CWU-Student/Temporary/Overtime       | 87,582           | 144,968          | 57,387          |
| <b>Total Salaries</b>                | <b>1,883,133</b> | <b>1,888,954</b> | <b>5,821</b>    |
| Benefits                             | 701,816          | 688,172          | (13,643)        |
| <b>Total Salaries &amp; Benefits</b> | <b>2,584,949</b> | <b>2,577,127</b> | <b>(7,822)</b>  |
| CWU-Goods                            | 57,744           | 75,487           | 17,743          |
| CWU-Services                         | 14,218           | 26,923           | 12,705          |
| CWU-Supplies                         | 23,130           | 28,057           | 4,927           |
| CWU-Utilities                        | 40,156           | 35,415           | (4,741)         |
| CWU-Cost of Goods Sold               | 0                | 0                | 0               |
| CWU-Rentals/Leases                   | 39,300           | 36,000           | (3,300)         |
| CWU-Repairs/Maintenance              | 148              | 1,329            | 1,181           |
| CWU-Insurance                        | 180              | 202              | 23              |
| CWU-Program                          | 76,692           | 54,955           | (21,737)        |
| CWU-Travel                           | 86,854           | 100,933          | 14,079          |
| CWU-Equipment/Software (Non-Capita)  | 20,704           | 31,154           | 10,450          |
| CWU-Transfer (Expense In)            | 70,500           | (36,216)         | (106,717)       |
| Bad Debt                             | 0                | 0                | 0               |
| <b>Total Goods &amp; Services</b>    | <b>429,627</b>   | <b>354,239</b>   | <b>(75,388)</b> |
| <b>Total Expenses</b>                | <b>3,014,576</b> | <b>2,931,366</b> | <b>(83,210)</b> |
| <b>Net Resources</b>                 | <b>0</b>         | <b>10,000</b>    | <b>(10,000)</b> |

|              | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------|------------------|------------------|------------------|
|              | 0                | 0                | 0                |
|              | 3,015,960        | 3,015,960        | 0                |
| <b>Total</b> | <b>3,015,960</b> | <b>3,015,960</b> | <b>0</b>         |
|              | 0                | 175,125          | 175,125          |
|              | 0                | (176,509)        | (176,509)        |
| <b>Total</b> | <b>0</b>         | <b>(1,384)</b>   | <b>(1,384)</b>   |
|              | 16,410           | 13,237           | 3,174            |
|              | 1,940,903        | 1,782,314        | 158,589          |
|              | 22,420           | 87,582           | (65,162)         |
| <b>Total</b> | <b>1,979,733</b> | <b>1,883,133</b> | <b>96,600</b>    |
|              | 754,662          | 701,816          | 52,846           |
| <b>Total</b> | <b>2,734,394</b> | <b>2,584,949</b> | <b>149,446</b>   |
|              | 58,660           | 57,744           | 916              |
|              | 43,296           | 14,218           | 29,078           |
|              | 35,760           | 23,130           | 12,630           |
|              | 39,258           | 40,156           | (898)            |
|              | 2,844            | 0                | 2,844            |
|              | 44,220           | 39,300           | 4,920            |
|              | 34,500           | 148              | 34,352           |
|              | 150              | 180              | (30)             |
|              | 184,165          | 76,692           | 107,473          |
|              | 146,480          | 86,854           | 59,626           |
|              | 11,000           | 20,704           | (9,704)          |
|              | (318,767)        | 70,500           | (389,267)        |
|              | 0                | 0                | 0                |
| <b>Total</b> | <b>281,566</b>   | <b>429,627</b>   | <b>(148,061)</b> |
| <b>Total</b> | <b>3,015,960</b> | <b>3,014,576</b> | <b>1,384</b>     |
| <b>Total</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Student Success  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Bad Debt                         | 96               | 0                | 96               |
| CWU-Tuition / S&A Fee                | 5,204,926        | 4,716,360        | 488,567          |
| <b>Total Revenues</b>                | <b>5,205,022</b> | <b>4,716,360</b> | <b>488,662</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 35,021           | 288,705          | (253,684)        |
| CWU-Transfer (Intra-Fund Out)        | (448,090)        | (227,257)        | (220,833)        |
| <b>Total Transfers</b>               | <b>(413,069)</b> | <b>61,448</b>    | <b>(474,517)</b> |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Faculty)        | 0                | (757)            | (757)            |
| CWU-Salary and Wage (Staff)          | 3,010,983        | 2,732,396        | (278,588)        |
| CWU-Student/Temporary/Overtime       | 153,937          | 192,034          | 38,097           |
| <b>Total Salaries</b>                | <b>3,164,920</b> | <b>2,923,672</b> | <b>(241,248)</b> |
| Benefits                             | 1,147,715        | 1,070,763        | (76,952)         |
| <b>Total Salaries &amp; Benefits</b> | <b>4,312,635</b> | <b>3,994,435</b> | <b>(318,200)</b> |
| CWU-Goods                            | 39,331           | 73,524           | 34,193           |
| CWU-Services                         | 166,810          | 345,744          | 178,934          |
| CWU-Supplies                         | 23,478           | 30,389           | 6,911            |
| CWU-Utilities                        | 28,620           | 25,663           | (2,957)          |
| CWU-Cost of Goods Sold               | 0                | 0                | 0                |
| CWU-Rentals/Leases                   | 0                | 0                | 0                |
| CWU-Repairs/Maintenance              | 16,390           | 6,475            | (9,914)          |
| CWU-Insurance                        | 0                | 1,767            | 1,767            |
| CWU-Grants                           | 65,503           | 56,442           | (9,061)          |
| CWU-Program                          | 12,665           | 68,989           | 56,325           |
| CWU-Travel                           | 24,507           | 46,880           | 22,373           |
| CWU-Equipment/Software (Non-Capita)  | 50,537           | 48,921           | (1,617)          |
| CWU-Transfer (Expense In)            | 158,641          | (28,584)         | (187,225)        |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>586,481</b>   | <b>676,210</b>   | <b>89,728</b>    |
| <b>Total Expenses</b>                | <b>4,899,116</b> | <b>4,670,645</b> | <b>(228,471)</b> |
| <b>Net Resources</b>                 | <b>(107,163)</b> | <b>107,163</b>   | <b>(214,326)</b> |

|                                      | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
|                                      | 0                | 96               | 96               |
|                                      | 5,204,926        | 5,204,926        | 0                |
| <b>Total Revenues</b>                | <b>5,204,926</b> | <b>5,205,022</b> | <b>96</b>        |
|                                      | 0                | 35,021           | 35,021           |
|                                      | 0                | (448,090)        | (448,090)        |
| <b>Total Transfers</b>               | <b>0</b>         | <b>(413,069)</b> | <b>(413,069)</b> |
|                                      | 0                | 0                | 0                |
|                                      | 3,006,470        | 3,010,983        | (4,513)          |
|                                      | 187,445          | 153,937          | 33,508           |
| <b>Total Salaries</b>                | <b>3,193,915</b> | <b>3,164,920</b> | <b>28,995</b>    |
|                                      | 1,176,124        | 1,147,715        | 28,410           |
| <b>Total Salaries &amp; Benefits</b> | <b>4,370,040</b> | <b>4,312,635</b> | <b>57,405</b>    |
|                                      | 598,156          | 39,331           | 558,825          |
|                                      | 104,381          | 166,810          | (62,429)         |
|                                      | 21,505           | 23,478           | (1,973)          |
|                                      | 27,166           | 28,620           | (1,454)          |
|                                      | 2,088            | 0                | 2,088            |
|                                      | 8,450            | 0                | 8,450            |
|                                      | 789              | 16,390           | (15,601)         |
|                                      | 1,140            | 0                | 1,140            |
|                                      | 0                | 65,503           | (65,503)         |
|                                      | (31,150)         | 12,665           | (43,815)         |
|                                      | 71,514           | 24,507           | 47,007           |
|                                      | 7,000            | 50,537           | (43,537)         |
|                                      | 23,847           | 158,641          | (134,794)        |
|                                      | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>834,886</b>   | <b>586,481</b>   | <b>248,405</b>   |
| <b>Total Expenses</b>                | <b>5,204,926</b> | <b>4,899,116</b> | <b>305,809</b>   |
| <b>Net Resources</b>                 | <b>1</b>         | <b>(107,163)</b> | <b>(107,164)</b> |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Academic & Student Life  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals   | FY19<br>Actuals   | Variance           |
|--------------------------------------|-------------------|-------------------|--------------------|
| <b>Revenues</b>                      |                   |                   |                    |
| CWU-Granting Agencies                | 0                 | 130,000           | (130,000)          |
| CWU-Sales and Services               | 250               | 506               | (256)              |
| CWU-Bad Debt                         | (163)             | 157               | (321)              |
| CWU-Other                            | 0                 | 8,400             | (8,400)            |
| CWU-Tuition / S&A Fee                | 82,229,688        | 77,564,886        | 4,664,802          |
| <b>Total Revenues</b>                | <b>82,229,774</b> | <b>77,703,949</b> | <b>4,525,825</b>   |
| <b>Transfers</b>                     |                   |                   |                    |
| CWU-Transfer (Fund Addition)         | 0                 | 142,000           | (142,000)          |
| CWU-Transfer (Intra-Fund In)         | 5,035,302         | 6,910,493         | (1,875,192)        |
| CWU-Transfer (Intra-Fund Out)        | (4,970,902)       | (7,055,536)       | 2,084,634          |
| <b>Total Transfers</b>               | <b>64,400</b>     | <b>(3,043)</b>    | <b>67,443</b>      |
| <b>Expenses</b>                      |                   |                   |                    |
| CWU-Salary and Wage (Faculty)        | 44,892,274        | 43,223,590        | (1,668,684)        |
| CWU-Salary and Wage (Staff)          | 14,294,090        | 13,817,006        | (477,085)          |
| CWU-Student/Temporary/Overtime       | 616,240           | 698,495           | 82,255             |
| <b>Total Salaries</b>                | <b>59,802,604</b> | <b>57,739,090</b> | <b>(2,063,514)</b> |
| Benefits                             | 19,430,339        | 18,704,833        | (725,506)          |
| <b>Total Salaries &amp; Benefits</b> | <b>79,232,942</b> | <b>76,443,923</b> | <b>(2,789,019)</b> |
| CWU-Goods                            | 1,620,706         | 1,510,680         | (110,027)          |
| CWU-Services                         | 372,739           | 653,710           | 280,970            |
| CWU-Supplies                         | 135,107           | 263,814           | 128,707            |
| CWU-Utilities                        | 94,004            | 88,582            | (5,421)            |
| CWU-Cost of Goods Sold               | 0                 | 0                 | 0                  |
| CWU-Rentals/Leases                   | 39,300            | 36,000            | (3,300)            |
| CWU-Repairs/Maintenance              | 48,111            | 131,615           | 83,505             |
| CWU-Insurance                        | 145,704           | 154,305           | 8,601              |
| CWU-Grants                           | 65,503            | 63,619            | (1,884)            |
| CWU-Program                          | 113,161           | 177,488           | 64,327             |
| CWU-Travel                           | 284,560           | 435,105           | 150,545            |
| CWU-Equipment/Software (Non-Capita)  | 266,704           | 390,789           | 124,085            |
| CWU-Capital Outlays                  | 133,889           | 77,334            | (56,555)           |
| CWU-Transfer (Expense In)            | (2,029,951)       | (3,029,874)       | (999,923)          |
| Bad Debt                             | 0                 | 0                 | 0                  |
| <b>Total Goods &amp; Services</b>    | <b>1,289,536</b>  | <b>953,168</b>    | <b>(336,368)</b>   |
| <b>Total Expenses</b>                | <b>80,522,479</b> | <b>77,397,092</b> | <b>(3,125,387)</b> |
| <b>Net Resources</b>                 | <b>1,771,695</b>  | <b>303,814</b>    | <b>1,467,881</b>   |

| FY20<br>Budget    | FY20<br>Actuals   | Variance         |
|-------------------|-------------------|------------------|
| 0                 | 0                 | 0                |
| 0                 | 250               | 250              |
| 0                 | (163)             | (163)            |
| 0                 | 0                 | 0                |
| 82,177,604        | 82,229,688        | 52,084           |
| <b>82,177,604</b> | <b>82,229,774</b> | <b>52,170</b>    |
| 0                 | 0                 | 0                |
| 0                 | 5,035,302         | 5,035,302        |
| 0                 | (4,970,902)       | (4,970,902)      |
| <b>0</b>          | <b>64,400</b>     | <b>64,400</b>    |
| 45,296,139        | 44,892,274        | 403,865          |
| 15,174,299        | 14,294,090        | 880,209          |
| 483,476           | 616,240           | (132,764)        |
| <b>60,953,914</b> | <b>59,802,604</b> | <b>1,151,310</b> |
| 19,887,967        | 19,430,339        | 457,629          |
| <b>80,841,882</b> | <b>79,232,942</b> | <b>1,608,939</b> |
| 1,800,048         | 1,620,706         | 179,342          |
| 230,034           | 372,739           | (142,705)        |
| 71,815            | 135,107           | (63,292)         |
| 99,128            | 94,004            | 5,124            |
| 4,932             | 0                 | 4,932            |
| 60,870            | 39,300            | 21,570           |
| 46,798            | 48,111            | (1,313)          |
| 166,487           | 145,704           | 20,783           |
| 0                 | 65,503            | (65,503)         |
| 1,113,126         | 113,161           | 999,965          |
| 300,074           | 284,560           | 15,514           |
| 574,150           | 266,704           | 307,446          |
| 0                 | 133,889           | (133,889)        |
| (3,099,475)       | (2,029,951)       | (1,069,524)      |
| 0                 | 0                 | 0                |
| <b>1,367,987</b>  | <b>1,289,536</b>  | <b>78,451</b>    |
| <b>82,209,869</b> | <b>80,522,479</b> | <b>1,687,390</b> |
| <b>(32,265)</b>   | <b>1,771,695</b>  | <b>1,803,960</b> |

**Forecast Monthly to Actual & Total Year**  
**For the Fiscal Year - FY20**  
 Department: Student Financial Services  
 Fund: State General Funds  
 As of 1/4/23

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Tuition / S&A Fee                | 2,116,716        | 2,006,262        | 110,454          |
| <b>Total Revenues</b>                | <b>2,116,716</b> | <b>2,006,262</b> | <b>110,454</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 0                | 43,594           | (43,594)         |
| CWU-Transfer (Intra-Fund Out)        | (266,944)        | (43,594)         | (223,349)        |
| <b>Total Transfers</b>               | <b>(266,944)</b> | <b>0</b>         | <b>(266,944)</b> |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 1,372,954        | 1,320,080        | (52,874)         |
| CWU-Student/Temporary/Overtime       | 12,238           | 47,181           | 34,944           |
| <b>Total Salaries</b>                | <b>1,385,192</b> | <b>1,367,261</b> | <b>(17,930)</b>  |
| Benefits                             | 599,609          | 563,447          | (36,162)         |
| <b>Total Salaries &amp; Benefits</b> | <b>1,984,801</b> | <b>1,930,708</b> | <b>(54,093)</b>  |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 23,983           | 36,712           | 12,729           |
| CWU-Services                         | 0                | 9                | 9                |
| CWU-Supplies                         | 1,807            | 9,541            | 7,734            |
| CWU-Utilities                        | 284              | 263              | (21)             |
| CWU-Repairs/Maintenance              | 4,719            | 491              | (4,229)          |
| CWU-Program                          | 0                | (82,148)         | (82,148)         |
| CWU-Travel                           | 628              | 109              | (519)            |
| CWU-Equipment/Software (Non-Capita)  | 1,384            | 25,966           | 24,582           |
| CWU-Transfer (Expense In)            | (83,222)         | 0                | 83,222           |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>(50,417)</b>  | <b>(9,058)</b>   | <b>41,359</b>    |
| <b>Total Expenses</b>                | <b>1,934,383</b> | <b>1,921,650</b> | <b>(12,733)</b>  |
| <b>Net Resources</b>                 | <b>(84,611)</b>  | <b>84,611</b>    | <b>(169,223)</b> |

| FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|------------------|------------------|------------------|
| 2,102,716        | 2,116,716        | 14,000           |
| <b>2,102,716</b> | <b>2,116,716</b> | <b>14,000</b>    |
| 0                | 0                | 0                |
| 0                | (266,944)        | (266,944)        |
| <b>0</b>         | <b>(266,944)</b> | <b>(266,944)</b> |
| 1,466,689        | 1,372,954        | 93,736           |
| 0                | 12,238           | (12,238)         |
| <b>1,466,689</b> | <b>1,385,192</b> | <b>81,498</b>    |
| 635,687          | 599,609          | 36,078           |
| <b>2,102,376</b> | <b>1,984,801</b> | <b>117,576</b>   |
| 51,875           | 0                | 51,875           |
| 33,464           | 23,983           | 9,481            |
| 0                | 0                | 0                |
| 0                | 1,807            | (1,807)          |
| 0                | 284              | (284)            |
| 0                | 4,719            | (4,719)          |
| 0                | 0                | 0                |
| 0                | 628              | (628)            |
| 0                | 1,384            | (1,384)          |
| (85,000)         | (83,222)         | (1,778)          |
| 0                | 0                | 0                |
| <b>339</b>       | <b>(50,417)</b>  | <b>50,756</b>    |
| <b>2,102,715</b> | <b>1,934,383</b> | <b>168,332</b>   |
| <b>0</b>         | <b>(84,611)</b>  | <b>(84,612)</b>  |



**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Enrollment Management  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Granting Agencies                | 0                | 200,000          | (200,000)        |
| CWU-Tuition / S&A Fee                | 2,815,908        | 2,486,716        | 329,192          |
| <b>Total Revenues</b>                | <b>2,815,908</b> | <b>2,686,716</b> | <b>129,192</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 31,634           | 0                | 31,634           |
| CWU-Transfer (Intra-Fund Out)        | (102,334)        | 0                | (102,334)        |
| <b>Total Transfers</b>               | <b>(70,700)</b>  | <b>0</b>         | <b>(70,700)</b>  |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 1,336,985        | 1,436,462        | 99,477           |
| CWU-Student/Temporary/Overtime       | 114,643          | 200,545          | 85,902           |
| <b>Total Salaries</b>                | <b>1,451,628</b> | <b>1,637,006</b> | <b>185,379</b>   |
| Benefits                             | 474,443          | 519,479          | 45,037           |
| <b>Total Salaries &amp; Benefits</b> | <b>1,926,070</b> | <b>2,156,486</b> | <b>230,415</b>   |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 598,804          | 380,533          | (218,272)        |
| CWU-Services                         | 20,095           | 11,950           | (8,145)          |
| CWU-Supplies                         | 18,314           | 30,888           | 12,574           |
| CWU-Utilities                        | 2,461            | 2,006            | (455)            |
| CWU-Repairs/Maintenance              | 6,007            | 2,222            | (3,785)          |
| CWU-Insurance                        | 0                | 222              | 222              |
| CWU-Program                          | 21,961           | 11,344           | (10,617)         |
| CWU-Travel                           | 7,637            | 19,996           | 12,359           |
| CWU-Equipment/Software (Non-Capita)  | 40,613           | 13,933           | (26,680)         |
| CWU-Transfer (Expense In)            | 18,634           | 0                | (18,634)         |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>734,526</b>   | <b>473,095</b>   | <b>(261,432)</b> |
| <b>Total Expenses</b>                | <b>2,660,596</b> | <b>2,629,580</b> | <b>(31,016)</b>  |
| <b>Net Resources</b>                 | <b>84,611</b>    | <b>57,135</b>    | <b>27,476</b>    |

|  | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--|------------------|------------------|------------------|
|  | 0                | 0                | 0                |
|  | 2,770,908        | 2,815,908        | 45,000           |
|  | <b>2,770,908</b> | <b>2,815,908</b> | <b>45,000</b>    |
|  | 0                | 31,634           | 31,634           |
|  | 0                | (102,334)        | (102,334)        |
|  | <b>0</b>         | <b>(70,700)</b>  | <b>(70,700)</b>  |
|  | 1,542,111        | 1,336,985        | 205,127          |
|  | 37,998           | 114,643          | (76,645)         |
|  | <b>1,580,109</b> | <b>1,451,628</b> | <b>128,482</b>   |
|  | 559,991          | 474,443          | 85,549           |
|  | <b>2,140,101</b> | <b>1,926,070</b> | <b>214,031</b>   |
|  | 536,305          | 0                | 536,305          |
|  | 104,424          | 598,804          | (494,380)        |
|  | 6,000            | 20,095           | (14,095)         |
|  | 720              | 18,314           | (17,594)         |
|  | 720              | 2,461            | (1,741)          |
|  | 0                | 6,007            | (6,007)          |
|  | 0                | 0                | 0                |
|  | 0                | 21,961           | (21,961)         |
|  | 7,500            | 7,637            | (137)            |
|  | 0                | 40,613           | (40,613)         |
|  | (24,863)         | 18,634           | (43,497)         |
|  | 0                | 0                | 0                |
|  | <b>630,806</b>   | <b>734,526</b>   | <b>(103,720)</b> |
|  | <b>2,770,907</b> | <b>2,660,596</b> | <b>110,310</b>   |
|  | 1                | 84,611           | 84,611           |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20**  
Department: Enrollment Management  
Fund: State General Funds  
As of 1/4/23

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Granting Agencies                | 0                | 200,000          | (200,000)        |
| CWU-Tuition / S&A Fee                | 4,932,623        | 4,492,977        | 439,646          |
| <b>Total Revenues</b>                | <b>4,932,623</b> | <b>4,692,977</b> | <b>239,646</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 31,634           | 43,594           | (11,960)         |
| CWU-Transfer (Intra-Fund Out)        | (369,278)        | (43,594)         | (325,684)        |
| <b>Total Transfers</b>               | <b>(337,644)</b> | <b>0</b>         | <b>(337,644)</b> |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 2,709,939        | 2,756,542        | 46,603           |
| CWU-Student/Temporary/Overtime       | 126,881          | 247,726          | 120,845          |
| <b>Total Salaries</b>                | <b>2,836,819</b> | <b>3,004,268</b> | <b>167,448</b>   |
| Benefits                             | 1,074,052        | 1,082,926        | 8,874            |
| <b>Total Salaries &amp; Benefits</b> | <b>3,910,871</b> | <b>4,087,194</b> | <b>176,323</b>   |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 622,787          | 417,245          | (205,543)        |
| CWU-Services                         | 20,095           | 11,959           | (8,136)          |
| CWU-Supplies                         | 20,120           | 40,429           | 20,308           |
| CWU-Utilities                        | 2,745            | 2,268            | (476)            |
| CWU-Repairs/Maintenance              | 10,726           | 2,713            | (8,014)          |
| CWU-Insurance                        | 0                | 222              | 222              |
| CWU-Program                          | 21,961           | (70,803)         | (92,765)         |
| CWU-Travel                           | 8,265            | 20,105           | 11,840           |
| CWU-Equipment/Software (Non-Capita)  | 41,997           | 39,899           | (2,098)          |
| CWU-Transfer (Expense In)            | (64,588)         | 0                | 64,588           |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>684,109</b>   | <b>464,037</b>   | <b>(220,072)</b> |
| <b>Total Expenses</b>                | <b>4,594,980</b> | <b>4,551,231</b> | <b>(43,749)</b>  |
| <b>Net Resources</b>                 | <b>0</b>         | <b>141,747</b>   | <b>(141,747)</b> |

|  | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--|------------------|------------------|------------------|
|  | 0                | 0                | 0                |
|  | 4,873,623        | 4,932,623        | 59,000           |
|  | <b>4,873,623</b> | <b>4,932,623</b> | <b>59,000</b>    |
|  | 0                | 31,634           | 31,634           |
|  | 0                | (369,278)        | (369,278)        |
|  | <b>0</b>         | <b>(337,644)</b> | <b>(337,644)</b> |
|  | 3,008,801        | 2,709,939        | 298,862          |
|  | 37,998           | 126,881          | (88,883)         |
|  | <b>3,046,799</b> | <b>2,836,819</b> | <b>209,980</b>   |
|  | 1,195,678        | 1,074,052        | 121,626          |
|  | <b>4,242,477</b> | <b>3,910,871</b> | <b>331,606</b>   |
|  | 588,180          | 0                | 588,180          |
|  | 137,888          | 622,787          | (484,899)        |
|  | 6,000            | 20,095           | (14,095)         |
|  | 720              | 20,120           | (19,400)         |
|  | 720              | 2,745            | (2,025)          |
|  | 0                | 10,726           | (10,726)         |
|  | 0                | 0                | 0                |
|  | 0                | 21,961           | (21,961)         |
|  | 7,500            | 8,265            | (765)            |
|  | 0                | 41,997           | (41,997)         |
|  | (109,863)        | (64,588)         | (45,275)         |
|  | 0                | 0                | 0                |
|  | <b>631,145</b>   | <b>684,109</b>   | <b>(52,964)</b>  |
|  | <b>4,873,622</b> | <b>4,594,980</b> | <b>278,642</b>   |
|  | 1                | 0                | (1)              |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20**  
Department: BFA Office  
Fund: State General Funds  
As of 1/4/23

|                                      | FY20<br>Actuals | FY19<br>Actuals | Variance        |
|--------------------------------------|-----------------|-----------------|-----------------|
| <b>Revenues</b>                      |                 |                 |                 |
| CWU-Tuition / S&A Fee                | 679,209         | 627,080         | 52,129          |
| <b>Total Revenues</b>                | <b>679,209</b>  | <b>627,080</b>  | <b>52,129</b>   |
| <b>Transfers</b>                     |                 |                 |                 |
| CWU-Transfer (Intra-Fund In)         | 0               | 29,803          | (29,803)        |
| CWU-Transfer (Intra-Fund Out)        | (43,867)        | 0               | (43,867)        |
| <b>Total Transfers</b>               | <b>(43,867)</b> | <b>29,803</b>   | <b>(73,670)</b> |
| <b>Expenses</b>                      |                 |                 |                 |
| CWU-Salary and Wage (Staff)          | 471,643         | 394,216         | (77,427)        |
| CWU-Student/Temporary/Overtime       | 8,341           | 17,375          | 9,034           |
| <b>Total Salaries</b>                | <b>479,984</b>  | <b>411,591</b>  | <b>(68,393)</b> |
| Benefits                             | 142,003         | 116,444         | (25,558)        |
| <b>Total Salaries &amp; Benefits</b> | <b>621,987</b>  | <b>528,035</b>  | <b>(93,952)</b> |
| CWU-Goods & Services                 | 0               | 0               | 0               |
| CWU-Goods                            | 2,223           | 55,630          | 53,407          |
| CWU-Services                         | 500             | 8,400           | 7,900           |
| CWU-Supplies                         | 683             | 440             | (243)           |
| CWU-Utilities                        | 1,435           | 1,536           | 101             |
| CWU-Repairs/Maintenance              | 75              | 0               | (75)            |
| CWU-Insurance                        | 0               | 5               | 5               |
| CWU-Program                          | 2,334           | 1,042           | (1,292)         |
| CWU-Travel                           | 1,529           | 1,855           | 326             |
| CWU-Equipment/Software (Non-Capita)  | 0               | 2,060           | 2,060           |
| CWU-Transfer (Expense In)            | 4,577           | 800             | (3,777)         |
| Bad Debt                             | 0               | 0               | 0               |
| <b>Total Goods &amp; Services</b>    | <b>13,356</b>   | <b>71,768</b>   | <b>58,412</b>   |
| <b>Total Expenses</b>                | <b>635,343</b>  | <b>599,803</b>  | <b>(35,540)</b> |
| <b>Net Resources</b>                 | <b>0</b>        | <b>57,080</b>   | <b>(57,080)</b> |

|              | FY20<br>Budget | FY20<br>Actuals | Variance        |
|--------------|----------------|-----------------|-----------------|
|              | 604,064        | 679,209         | 75,145          |
| <b>Total</b> | <b>604,064</b> | <b>679,209</b>  | <b>75,145</b>   |
|              | 0              | 0               | 0               |
|              | 0              | (43,867)        | (43,867)        |
| <b>Total</b> | <b>0</b>       | <b>(43,867)</b> | <b>(43,867)</b> |
|              | 413,205        | 471,643         | (58,438)        |
|              | 0              | 8,341           | (8,341)         |
| <b>Total</b> | <b>413,205</b> | <b>479,984</b>  | <b>(66,779)</b> |
|              | 126,423        | 142,003         | (15,580)        |
| <b>Total</b> | <b>539,628</b> | <b>621,987</b>  | <b>(82,359)</b> |
|              | 20,809         | 0               | 20,809          |
|              | 8,220          | 2,223           | 5,997           |
|              | 30,000         | 500             | 29,500          |
|              | 1,000          | 683             | 318             |
|              | 1,296          | 1,435           | (139)           |
|              | 0              | 75              | (75)            |
|              | 0              | 0               | 0               |
|              | 0              | 2,334           | (2,334)         |
|              | 3,112          | 1,529           | 1,582           |
|              | 0              | 0               | 0               |
|              | 0              | 4,577           | (4,577)         |
|              | 0              | 0               | 0               |
| <b>Total</b> | <b>64,437</b>  | <b>13,356</b>   | <b>51,081</b>   |
| <b>Total</b> | <b>604,065</b> | <b>635,343</b>  | <b>(31,278)</b> |
| <b>Total</b> | <b>0</b>       | <b>0</b>        | <b>0</b>        |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20**  
Department: Financial Planning & Analysis  
Fund: State General Funds  
As of 1/4/23

|                                      | FY20<br>Actuals | FY19<br>Actuals | Variance         |
|--------------------------------------|-----------------|-----------------|------------------|
| <b>Revenues</b>                      |                 |                 |                  |
| CWU-Tuition / S&A Fee                | 577,968         | 762,180         | (184,212)        |
| <b>Total Revenues</b>                | <b>577,968</b>  | <b>762,180</b>  | <b>(184,212)</b> |
| <b>Transfers</b>                     |                 |                 |                  |
| CWU-Transfer (Intra-Fund In)         | 0               | 51,208          | (51,208)         |
| CWU-Transfer (Intra-Fund Out)        | (90,553)        | 0               | (90,553)         |
| <b>Total Transfers</b>               | <b>(90,553)</b> | <b>51,208</b>   | <b>(141,761)</b> |
| <b>Expenses</b>                      |                 |                 |                  |
| CWU-Salary and Wage (Staff)          | 362,019         | 608,125         | 246,106          |
| CWU-Student/Temporary/Overtime       | 1,053           | 0               | (1,053)          |
| <b>Total Salaries</b>                | <b>363,072</b>  | <b>608,125</b>  | <b>245,053</b>   |
| Benefits                             | 119,320         | 195,193         | 75,873           |
| <b>Total Salaries &amp; Benefits</b> | <b>482,392</b>  | <b>803,318</b>  | <b>320,926</b>   |
| CWU-Goods                            | 225             | 1,531           | 1,306            |
| CWU-Services                         | 15              | 0               | (15)             |
| CWU-Supplies                         | 1,730           | 1,599           | (131)            |
| CWU-Utilities                        | 2,823           | 3,264           | 441              |
| CWU-Repairs/Maintenance              | 230             | 20              | (210)            |
| CWU-Insurance                        | 0               | 6               | 6                |
| CWU-Program                          | 0               | 280             | 280              |
| CWU-Travel                           | 0               | 1,997           | 1,997            |
| CWU-Equipment/Software (Non-Capita)  | 0               | 4,173           | 4,173            |
| CWU-Capital Outlays                  | 0               | 0               | 0                |
| CWU-Transfer (Expense In)            | 0               | (2,800)         | (2,800)          |
| Bad Debt                             | 0               | 0               | 0                |
| <b>Total Goods &amp; Services</b>    | <b>5,023</b>    | <b>10,070</b>   | <b>5,047</b>     |
| <b>Total Expenses</b>                | <b>487,415</b>  | <b>813,388</b>  | <b>325,973</b>   |
| <b>Net Resources</b>                 | <b>0</b>        | <b>0</b>        | <b>0</b>         |

|  | FY20<br>Budget   | FY20<br>Actuals | Variance         |
|--|------------------|-----------------|------------------|
|  | 693,663          | 577,968         | (115,695)        |
|  | <b>693,663</b>   | <b>577,968</b>  | <b>(115,695)</b> |
|  | 0                | 0               | 0                |
|  | 0                | (90,553)        | (90,553)         |
|  | <b>0</b>         | <b>(90,553)</b> | <b>(90,553)</b>  |
|  | 622,009          | 362,019         | 259,990          |
|  | 0                | 1,053           | (1,053)          |
|  | <b>622,009</b>   | <b>363,072</b>  | <b>258,937</b>   |
|  | 201,875          | 119,320         | 82,555           |
|  | <b>823,883</b>   | <b>482,392</b>  | <b>341,491</b>   |
|  | 1,470            | 225             | 1,245            |
|  | 0                | 15              | (15)             |
|  | 1,800            | 1,730           | 71               |
|  | 3,180            | 2,823           | 357              |
|  | 0                | 230             | (230)            |
|  | 0                | 0               | 0                |
|  | 0                | 0               | 0                |
|  | 10,105           | 0               | 10,105           |
|  | 2,900            | 0               | 2,900            |
|  | 325              | 0               | 325              |
|  | (150,000)        | 0               | (150,000)        |
|  | 0                | 0               | 0                |
|  | <b>(130,220)</b> | <b>5,023</b>    | <b>(135,243)</b> |
|  | <b>693,663</b>   | <b>487,415</b>  | <b>206,248</b>   |
|  | <b>0</b>         | <b>0</b>        | <b>0</b>         |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Human Resources  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Other                            | 2,118            | 0                | 2,118            |
| CWU-Tuition / S&A Fee                | 2,403,110        | 2,524,171        | (121,061)        |
| <b>Total Revenues</b>                | <b>2,405,228</b> | <b>2,524,171</b> | <b>(118,943)</b> |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Intra-Fund In)         | 165,001          | 6,052            | 158,949          |
| CWU-Transfer (Intra-Fund Out)        | (11,341)         | (22,000)         | 10,660           |
| <b>Total Transfers</b>               | <b>153,660</b>   | <b>(15,948)</b>  | <b>169,608</b>   |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 1,575,904        | 1,420,353        | (155,552)        |
| CWU-Student/Temporary/Overtime       | 64,217           | 76,496           | 12,278           |
| <b>Total Salaries</b>                | <b>1,640,121</b> | <b>1,496,848</b> | <b>(143,273)</b> |
| Benefits                             | 580,196          | 550,244          | (29,952)         |
| <b>Total Salaries &amp; Benefits</b> | <b>2,220,317</b> | <b>2,047,092</b> | <b>(173,225)</b> |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 170,099          | 228,557          | 58,459           |
| CWU-Services                         | 94,306           | 156,498          | 62,192           |
| CWU-Supplies                         | 12,244           | 15,093           | 2,849            |
| CWU-Utilities                        | 10,860           | 11,209           | 350              |
| CWU-Repairs/Maintenance              | 1,633            | 1,606            | (27)             |
| CWU-Grants                           | 0                | 3,116            | 3,116            |
| CWU-Program                          | 22,375           | 16,968           | (5,407)          |
| CWU-Travel                           | 13,350           | 14,598           | 1,249            |
| CWU-Equipment/Software (Non-Capita)  | 13,906           | 31,172           | 17,266           |
| CWU-Transfer (Expense In)            | (200)            | (17,687)         | (17,487)         |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>338,571</b>   | <b>461,131</b>   | <b>122,560</b>   |
| <b>Total Expenses</b>                | <b>2,558,888</b> | <b>2,508,223</b> | <b>(50,665)</b>  |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>         |

| FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|------------------|------------------|------------------|
| 0                | 2,118            | 2,118            |
| 2,398,110        | 2,403,110        | 5,000            |
| <b>2,398,110</b> | <b>2,405,228</b> | <b>7,118</b>     |
| 0                | 165,001          | 165,001          |
| 0                | (11,341)         | (11,341)         |
| <b>0</b>         | <b>153,660</b>   | <b>153,660</b>   |
| 1,506,872        | 1,575,904        | (69,032)         |
| 39,780           | 64,217           | (24,437)         |
| <b>1,546,652</b> | <b>1,640,121</b> | <b>(93,469)</b>  |
| 562,247          | 580,196          | (17,949)         |
| <b>2,108,899</b> | <b>2,220,317</b> | <b>(111,418)</b> |
| 77,305           | 0                | 77,305           |
| 153,390          | 170,099          | (16,709)         |
| 22,344           | 94,306           | (71,962)         |
| 0                | 12,244           | (12,244)         |
| 0                | 10,860           | (10,860)         |
| 0                | 1,633            | (1,633)          |
| 0                | 0                | 0                |
| 35,172           | 22,375           | 12,797           |
| 0                | 13,350           | (13,350)         |
| 0                | 13,906           | (13,906)         |
| 1,000            | (200)            | 1,200            |
| 0                | 0                | 0                |
| <b>289,211</b>   | <b>338,571</b>   | <b>(49,360)</b>  |
| <b>2,398,110</b> | <b>2,558,888</b> | <b>(160,778)</b> |
| <b>0</b>         | <b>0</b>         | <b>0</b>         |

**Forecast Monthly to Actual & Total Year**  
**For the Fiscal Year - FY20**  
 Department: Financial Services  
 Fund: State General Funds  
 As of 1/4/23

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance        |
|--------------------------------------|------------------|------------------|-----------------|
| <b>Revenues</b>                      |                  |                  |                 |
| CWU-Tuition / S&A Fee                | 1,198,049        | 1,191,249        | 6,801           |
| CWU-Investment Income                | 10               | 0                | 10              |
| <b>Total Revenues</b>                | <b>1,198,060</b> | <b>1,191,249</b> | <b>6,811</b>    |
| <b>Transfers</b>                     |                  |                  |                 |
| CWU-Transfer (Intra-Fund In)         | 4,339            | 1,377            | 2,962           |
| CWU-Transfer (Intra-Fund Out)        | (121,422)        | (96,551)         | (24,871)        |
| <b>Total Transfers</b>               | <b>(117,083)</b> | <b>(95,174)</b>  | <b>(21,909)</b> |
| <b>Expenses</b>                      |                  |                  |                 |
| CWU-Salary and Wage (Staff)          | 721,269          | 712,037          | (9,232)         |
| CWU-Student/Temporary/Overtime       | 22,003           | 37,963           | 15,961          |
| <b>Total Salaries</b>                | <b>743,272</b>   | <b>750,000</b>   | <b>6,728</b>    |
| Benefits                             | 282,633          | 284,486          | 1,853           |
| <b>Total Salaries &amp; Benefits</b> | <b>1,025,905</b> | <b>1,034,486</b> | <b>8,581</b>    |
| CWU-Goods & Services                 | 0                | 0                | 0               |
| CWU-Goods                            | 15,061           | 24,790           | 9,729           |
| CWU-Services                         | 176              | 26               | (150)           |
| CWU-Supplies                         | 10,694           | 10,571           | (123)           |
| CWU-Utilities                        | 6,406            | 6,619            | 212             |
| CWU-Repairs/Maintenance              | 270              | 285              | 15              |
| CWU-Program                          | 518              | 9,143            | 8,625           |
| CWU-Travel                           | 1,259            | 4,853            | 3,594           |
| CWU-Equipment/Software (Non-Capita)  | 20,687           | 5,301            | (15,387)        |
| Bad Debt                             | 0                | 0                | 0               |
| <b>Total Goods &amp; Services</b>    | <b>55,071</b>    | <b>61,588</b>    | <b>6,517</b>    |
| <b>Total Expenses</b>                | <b>1,080,976</b> | <b>1,096,074</b> | <b>15,098</b>   |
| <b>Net Resources</b>                 | <b>0</b>         | <b>0</b>         | <b>0</b>        |

|  | FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|--|------------------|------------------|------------------|
|  | 1,226,719        | 1,198,049        | (28,670)         |
|  | 0                | 10               | 10               |
|  | <b>1,226,719</b> | <b>1,198,060</b> | <b>(28,660)</b>  |
|  | 0                | 4,339            | 4,339            |
|  | 0                | (121,422)        | (121,422)        |
|  | <b>0</b>         | <b>(117,083)</b> | <b>(117,083)</b> |
|  | 813,540          | 721,269          | 92,271           |
|  | 34,800           | 22,003           | 12,797           |
|  | <b>848,340</b>   | <b>743,272</b>   | <b>105,068</b>   |
|  | 316,403          | 282,633          | 33,770           |
|  | <b>1,164,743</b> | <b>1,025,905</b> | <b>138,838</b>   |
|  | 150              | 0                | 150              |
|  | 29,076           | 15,061           | 14,015           |
|  | 0                | 176              | (176)            |
|  | 6,600            | 10,694           | (4,094)          |
|  | 6,336            | 6,406            | (70)             |
|  | 0                | 270              | (270)            |
|  | 10,000           | 518              | 9,483            |
|  | 4,636            | 1,259            | 3,377            |
|  | 5,172            | 20,687           | (15,515)         |
|  | 0                | 0                | 0                |
|  | <b>61,970</b>    | <b>55,071</b>    | <b>6,899</b>     |
|  | <b>1,226,713</b> | <b>1,080,976</b> | <b>145,736</b>   |
|  | <b>7</b>         | <b>0</b>         | <b>(7)</b>       |

**Forecast Monthly to Actual & Total Year**  
**For the Fiscal Year - FY20**  
 Department: Contracts and Procurement  
 Fund: State General Funds  
 As of 1/4/23

|                                      | FY20<br>Actuals | FY19<br>Actuals | Variance        |
|--------------------------------------|-----------------|-----------------|-----------------|
| <b>Revenues</b>                      |                 |                 |                 |
| CWU-Tuition / S&A Fee                | 722,071         | 695,378         | 26,693          |
| <b>Total Revenues</b>                | <b>722,071</b>  | <b>695,378</b>  | <b>26,693</b>   |
| <b>Transfers</b>                     |                 |                 |                 |
| CWU-Transfer (Intra-Fund In)         | 34,154          | 0               | 34,154          |
| CWU-Transfer (Intra-Fund Out)        | 0               | (91)            | 91              |
| <b>Total Transfers</b>               | <b>34,154</b>   | <b>(91)</b>     | <b>34,245</b>   |
| <b>Expenses</b>                      |                 |                 |                 |
| CWU-Salary and Wage (Staff)          | 537,448         | 464,559         | (72,889)        |
| CWU-Student/Temporary/Overtime       | 0               | 5,959           | 5,959           |
| <b>Total Salaries</b>                | <b>537,448</b>  | <b>470,518</b>  | <b>(66,931)</b> |
| Benefits                             | 217,267         | 194,904         | (22,363)        |
| <b>Total Salaries &amp; Benefits</b> | <b>754,715</b>  | <b>665,422</b>  | <b>(89,293)</b> |
| CWU-Goods                            | 721             | 723             | 2               |
| CWU-Services                         | 790             | 0               | (790)           |
| CWU-Utilities                        | 0               | 2,143           | 2,143           |
| CWU-Transfer (Expense In)            | 0               | 27,000          | 27,000          |
| Bad Debt                             | 0               | 0               | 0               |
| <b>Total Goods &amp; Services</b>    | <b>1,510</b>    | <b>29,866</b>   | <b>28,356</b>   |
| <b>Total Expenses</b>                | <b>756,225</b>  | <b>695,288</b>  | <b>(60,938)</b> |
| <b>Net Resources</b>                 | <b>0</b>        | <b>0</b>        | <b>0</b>        |

|              | FY20<br>Budget  | FY20<br>Actuals | Variance        |
|--------------|-----------------|-----------------|-----------------|
|              | 722,071         | 722,071         | 0               |
| <b>Total</b> | <b>722,071</b>  | <b>722,071</b>  | <b>0</b>        |
|              | 0               | 34,154          | 34,154          |
|              | 0               | 0               | 0               |
| <b>Total</b> | <b>0</b>        | <b>34,154</b>   | <b>34,154</b>   |
|              | 518,594         | 537,448         | (18,855)        |
|              | 0               | 0               | 0               |
| <b>Total</b> | <b>518,594</b>  | <b>537,448</b>  | <b>(18,855)</b> |
|              | 214,060         | 217,267         | (3,207)         |
| <b>Total</b> | <b>732,654</b>  | <b>754,715</b>  | <b>(22,062)</b> |
|              | 720             | 721             | (1)             |
|              | 0               | 790             | (790)           |
|              | 0               | 0               | 0               |
|              | (11,302)        | 0               | (11,302)        |
|              | 0               | 0               | 0               |
| <b>Total</b> | <b>(10,582)</b> | <b>1,510</b>    | <b>(12,092)</b> |
|              | 722,072         | 756,225         | (34,154)        |
| <b>Total</b> | <b>0</b>        | <b>0</b>        | <b>0</b>        |

**Forecast Monthly to Actual & Total Year**  
**For the Fiscal Year - FY20**  
 Department: Business Services  
 Fund: State General Funds  
 As of 1/4/23

|                                      | FY20<br>Actuals | FY19<br>Actuals | Variance        |
|--------------------------------------|-----------------|-----------------|-----------------|
| <b>Revenues</b>                      |                 |                 |                 |
| CWU-Tuition / S&A Fee                | 267,730         | 259,285         | 8,445           |
| <b>Total Revenues</b>                | <b>267,730</b>  | <b>259,285</b>  | <b>8,445</b>    |
| <b>Transfers</b>                     |                 |                 |                 |
| CWU-Transfer (Intra-Fund In)         | 13,145          | 7,661           | 5,483           |
| <b>Total Transfers</b>               | <b>13,145</b>   | <b>7,661</b>    | <b>5,483</b>    |
| <b>Expenses</b>                      |                 |                 |                 |
| CWU-Salary and Wage (Staff)          | 201,857         | 190,432         | (11,425)        |
| <b>Total Salaries</b>                | <b>201,857</b>  | <b>190,432</b>  | <b>(11,425)</b> |
| Benefits                             | 75,484          | 72,221          | (3,263)         |
| <b>Total Salaries &amp; Benefits</b> | <b>277,341</b>  | <b>262,653</b>  | <b>(14,688)</b> |
| CWU-Goods                            | 58              | 29              | (29)            |
| CWU-Supplies                         | 2,145           | 2,765           | 620             |
| CWU-Repairs/Maintenance              | 0               | 60              | 60              |
| CWU-Insurance                        | 1,330           | 0               | (1,330)         |
| CWU-Travel                           | 0               | 1,000           | 1,000           |
| CWU-Equipment/Software (Non-Capita)  | 0               | 439             | 439             |
| CWU-Transfer (Expense In)            | 0               | 0               | 0               |
| Bad Debt                             | 0               | 0               | 0               |
| <b>Total Goods &amp; Services</b>    | <b>3,533</b>    | <b>4,293</b>    | <b>760</b>      |
| <b>Total Expenses</b>                | <b>280,874</b>  | <b>266,946</b>  | <b>(13,928)</b> |
| <b>Net Resources</b>                 | <b>0</b>        | <b>0</b>        | <b>0</b>        |

|              | FY20<br>Budget | FY20<br>Actuals | Variance        |
|--------------|----------------|-----------------|-----------------|
|              | 267,730        | 267,730         | 0               |
| <b>Total</b> | <b>267,730</b> | <b>267,730</b>  | <b>0</b>        |
|              | 0              | 13,145          | 13,145          |
| <b>Total</b> | <b>0</b>       | <b>13,145</b>   | <b>13,145</b>   |
|              | 201,742        | 201,857         | (116)           |
| <b>Total</b> | <b>201,742</b> | <b>201,857</b>  | <b>(116)</b>    |
|              | 75,412         | 75,484          | (72)            |
| <b>Total</b> | <b>277,153</b> | <b>277,341</b>  | <b>(188)</b>    |
|              | 0              | 58              | (58)            |
|              | 0              | 2,145           | (2,145)         |
|              | 0              | 0               | 0               |
|              | 0              | 1,330           | (1,330)         |
|              | 0              | 0               | 0               |
|              | 0              | 0               | 0               |
|              | (9,423)        | 0               | (9,423)         |
|              | 0              | 0               | 0               |
| <b>Total</b> | <b>(9,423)</b> | <b>3,533</b>    | <b>(12,956)</b> |
|              | 267,730        | 280,874         | (13,144)        |
| <b>Total</b> | <b>0</b>       | <b>0</b>        | <b>0</b>        |



**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: Business & Financial Affairs  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals   | FY19<br>Actuals   | Variance         |
|--------------------------------------|-------------------|-------------------|------------------|
| <b>Revenues</b>                      |                   |                   |                  |
| CWU-Other                            | 2,118             | 0                 | 2,118            |
| CWU-Tuition / S&A Fee                | 16,680,455        | 16,086,859        | 593,596          |
| CWU-Investment Income                | 10                | 0                 | 10               |
| <b>Total Revenues</b>                | <b>16,682,584</b> | <b>16,086,859</b> | <b>595,724</b>   |
| <b>Transfers</b>                     |                   |                   |                  |
| CWU-Transfer (Intra-Fund In)         | 1,375,424         | 1,542,310         | (166,886)        |
| CWU-Transfer (Intra-Fund Out)        | (1,402,132)       | (1,160,646)       | (241,486)        |
| <b>Total Transfers</b>               | <b>(26,707)</b>   | <b>381,664</b>    | <b>(408,372)</b> |
| <b>Expenses</b>                      |                   |                   |                  |
| CWU-Salary and Wage (Staff)          | 10,019,615        | 9,572,389         | (447,226)        |
| CWU-Student/Temporary/Overtime       | 621,651           | 816,878           | 195,226          |
| <b>Total Salaries</b>                | <b>10,641,266</b> | <b>10,389,267</b> | <b>(252,000)</b> |
| Benefits                             | 4,104,852         | 3,915,555         | (189,297)        |
| <b>Total Salaries &amp; Benefits</b> | <b>14,746,118</b> | <b>14,304,822</b> | <b>(441,296)</b> |
| CWU-Goods & Services                 | 0                 | 0                 | 0                |
| CWU-Goods                            | (84,777)          | (372,863)         | (288,085)        |
| CWU-Services                         | 267,710           | 327,168           | 59,457           |
| CWU-Supplies                         | 218,956           | 368,534           | 149,578          |
| CWU-Utilities                        | 104,758           | 110,238           | 5,480            |
| CWU-Repairs/Maintenance              | 1,166,226         | 1,124,852         | (41,374)         |
| CWU-Insurance                        | 2,609             | 1,277             | (1,332)          |
| CWU-Grants                           | 2,978             | 3,116             | 138              |
| CWU-Program                          | 119,144           | 124,972           | 5,827            |
| CWU-Travel                           | 40,868            | 64,554            | 23,686           |
| CWU-Equipment/Software (Non-Capita)  | 176,330           | 261,966           | 85,636           |
| CWU-Capital Outlays                  | 84,644            | 116,948           | 32,304           |
| CWU-Transfer (Expense In)            | (189,689)         | (31,445)          | 158,244          |
| Bad Debt                             | 0                 | 0                 | 0                |
| <b>Total Goods &amp; Services</b>    | <b>1,909,758</b>  | <b>2,099,316</b>  | <b>189,558</b>   |
| <b>Total Expenses</b>                | <b>16,655,876</b> | <b>16,404,138</b> | <b>(251,738)</b> |
| <b>Net Resources</b>                 | <b>0</b>          | <b>64,386</b>     | <b>(64,386)</b>  |

|  | FY20<br>Budget    | FY20<br>Actuals   | Variance         |
|--|-------------------|-------------------|------------------|
|  | 0                 | 2,118             | 2,118            |
|  | 16,769,208        | 16,680,455        | (88,753)         |
|  | 0                 | 10                | 10               |
|  | <b>16,769,208</b> | <b>16,682,584</b> | <b>(86,625)</b>  |
|  | 0                 | 1,375,424         | 1,375,424        |
|  | 0                 | (1,402,132)       | (1,402,132)      |
|  | <b>0</b>          | <b>(26,707)</b>   | <b>(26,707)</b>  |
|  | 10,561,060        | 10,019,615        | 541,445          |
|  | 657,107           | 621,651           | 35,456           |
|  | <b>11,218,167</b> | <b>10,641,266</b> | <b>576,900</b>   |
|  | 4,213,899         | 4,104,852         | 109,047          |
|  | <b>15,432,066</b> | <b>14,746,118</b> | <b>685,947</b>   |
|  | 1,782,123         | 0                 | 1,782,123        |
|  | (787,368)         | (84,777)          | (702,591)        |
|  | 90,644            | 267,710           | (177,066)        |
|  | 44,939            | 218,956           | (174,017)        |
|  | 24,935            | 104,758           | (79,823)         |
|  | 27,053            | 1,166,226         | (1,139,173)      |
|  | 0                 | 2,609             | (2,609)          |
|  | 0                 | 2,978             | (2,978)          |
|  | 136,042           | 119,144           | 16,898           |
|  | 32,525            | 40,868            | (8,343)          |
|  | 152,645           | 176,330           | (23,685)         |
|  | 325               | 84,644            | (84,319)         |
|  | (166,725)         | (189,689)         | 22,964           |
|  | 0                 | 0                 | 0                |
|  | <b>1,337,137</b>  | <b>1,909,758</b>  | <b>(572,620)</b> |
|  | <b>16,769,203</b> | <b>16,655,876</b> | <b>113,327</b>   |
|  | <b>5</b>          | <b>0</b>          | <b>(5)</b>       |

**Forecast Monthly to Actual & Total Year  
For the Fiscal Year - FY20  
Department: University Wide  
Fund: State General Funds  
As of 1/4/23**

|                                      | FY20<br>Actuals  | FY19<br>Actuals  | Variance         |
|--------------------------------------|------------------|------------------|------------------|
| <b>Revenues</b>                      |                  |                  |                  |
| CWU-Administration Fee               | 3,923,588        | 3,843,292        | 80,296           |
| CWU-Granting Agencies                | 0                | (330,000)        | 330,000          |
| CWU-Sales and Services               | 1,249,000        | 1,249,000        | 0                |
| CWU-Bad Debt                         | 39,962           | (305,262)        | 345,224          |
| CWU-Other                            | 49,277           | 0                | 49,277           |
| CWU-Tuition / S&A Fee                | (64,906,577)     | (59,931,263)     | (4,975,314)      |
| CWU-State Appropriation              | 67,460,000       | 62,969,500       | 4,490,500        |
| <b>Total Revenues</b>                | <b>7,815,250</b> | <b>7,495,267</b> | <b>319,983</b>   |
| <b>Transfers</b>                     |                  |                  |                  |
| CWU-Transfer (Fund Addition)         | 0                | 435,625          | (435,625)        |
| CWU-Transfer (Intra-Fund In)         | 2,448,269        | 0                | 2,448,269        |
| CWU-Transfer (Intra-Fund Out)        | (1,810,660)      | 0                | (1,810,660)      |
| <b>Total Transfers</b>               | <b>637,609</b>   | <b>435,625</b>   | <b>201,984</b>   |
| <b>Expenses</b>                      |                  |                  |                  |
| CWU-Salary and Wage (Staff)          | 0                | 0                | 0                |
| <b>Total Salaries</b>                | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| Benefits                             | 440,068          | 253,017          | (187,051)        |
| <b>Total Salaries &amp; Benefits</b> | <b>440,068</b>   | <b>253,017</b>   | <b>(187,051)</b> |
| CWU-Goods & Services                 | 0                | 0                | 0                |
| CWU-Goods                            | 624,845          | 82,692           | (542,153)        |
| CWU-Services                         | 1,292,669        | 1,467,421        | 174,753          |
| CWU-Supplies                         | 92,822           | 26               | (92,797)         |
| CWU-Utilities                        | 2,690,271        | 3,078,426        | 388,155          |
| CWU-Cost of Goods Sold               | 0                | 1,488            | 1,488            |
| CWU-Repairs/Maintenance              | 51,168           | 190,456          | 139,288          |
| CWU-Insurance                        | 523,538          | 327,244          | (196,294)        |
| CWU-Program                          | 914              | 320              | (594)            |
| CWU-Equipment/Software (Non-Capita)  | 1,324,064        | 1,393,095        | 69,031           |
| CWU-Capital Outlays                  | 123,703          | 0                | (123,703)        |
| CWU-Transfer (Expense In)            | (20,000)         | (16,500)         | 3,500            |
| CWU-Debt Service                     | 511,050          | 945,725          | 434,675          |
| Bad Debt                             | 0                | 0                | 0                |
| <b>Total Goods &amp; Services</b>    | <b>7,215,045</b> | <b>7,470,395</b> | <b>255,350</b>   |
| <b>Total Expenses</b>                | <b>7,655,113</b> | <b>7,723,412</b> | <b>68,299</b>    |
| <b>Net Resources</b>                 | <b>797,746</b>   | <b>207,481</b>   | <b>590,265</b>   |

| FY20<br>Budget   | FY20<br>Actuals  | Variance         |
|------------------|------------------|------------------|
| 4,000,000        | 3,923,588        | (76,412)         |
| 0                | 0                | 0                |
| 0                | 1,249,000        | 1,249,000        |
| 0                | 39,962           | 39,962           |
| 0                | 49,277           | 49,277           |
| (64,415,820)     | (64,906,577)     | (490,757)        |
| 68,734,000       | 67,460,000       | (1,274,000)      |
| <b>8,318,180</b> | <b>7,815,250</b> | <b>(502,930)</b> |
| 0                | 0                | 0                |
| 0                | 2,448,269        | 2,448,269        |
| 0                | (1,810,660)      | (1,810,660)      |
| <b>0</b>         | <b>637,609</b>   | <b>637,609</b>   |
| 0                | 0                | 0                |
| <b>0</b>         | <b>0</b>         | <b>0</b>         |
| 402,000          | 440,068          | (38,068)         |
| <b>402,000</b>   | <b>440,068</b>   | <b>(38,068)</b>  |
| 1,027,666        | 0                | 1,027,666        |
| 225,796          | 624,845          | (399,049)        |
| 1,422,120        | 1,292,669        | 129,451          |
| 0                | 92,822           | (92,822)         |
| 2,857,911        | 2,690,271        | 167,640          |
| 0                | 0                | 0                |
| 93,901           | 51,168           | 42,733           |
| 416,781          | 523,538          | (106,757)        |
| 0                | 914              | (914)            |
| 1,362,658        | 1,324,064        | 38,594           |
| 0                | 123,703          | (123,703)        |
| 0                | (20,000)         | 20,000           |
| 509,350          | 511,050          | (1,700)          |
| 0                | 0                | 0                |
| <b>7,916,183</b> | <b>7,215,045</b> | <b>701,138</b>   |
| <b>8,318,183</b> | <b>7,655,113</b> | <b>663,070</b>   |
| <b>(3)</b>       | <b>797,746</b>   | <b>797,749</b>   |